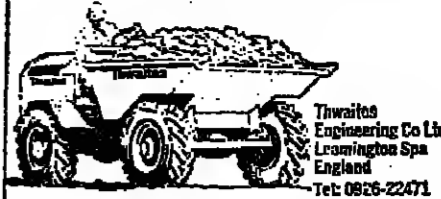


Thwaites 3 TON ALLDRIVE DUMPER



Hillier Parker PROPERTY ADVISERS London - West End & City, Edinburgh, Paris, Amsterdam, Sydney, Melbourne, Brisbane

NEWS SUMMARY

2 shot dead at Istanbul rally
Recovery expected in capital spending

INDUSTRY expects to see a steady rise in output and a recovery in investment in the next 12 months...

Spanish marchers gain police
In Spain, riot police and Civil Guards fought with demonstrators...

Steel prices may go up this summer
BRITISH STEEL Corporation is expected to put up the prices of a range of steel products...

ries optimistic elections
Conservatives expect to oust Labour from most of the metropolitan and county councils...

Union move
Leopoldine, leader of the Communist Party, has made another attempt to bring the party back to a coalition...

Parties merge
A constituent unit of India's A Party yesterday formed a party in addition, Mr. Divan said...

Leadership bid
An attempt by moderates in the United Public Services Association to restructure the union...

Loan sought for Soviet gas project
EAST EUROPEAN International Investment Bank is seeking to raise a Western loan of \$400 million...

Car rental rates
CAR RENTAL rates may be forced up to pay for higher commissions being given to travel agents...

Pre-tax trading profits
PRE-TAX trading profits of 145 industrial companies which issued full reports and accounts last month were 82.1 per cent up on a year earlier...

Renown incorporated
RENOWN INCORPORATED of Japan will issue 9.8m new shares of 50 yen par value in the form of European Depositary Receipts...

General Accident
GENERAL ACCIDENT could break even or possibly make a profit on U.K. underwriting this year...

LAIRD GROUP
LAIRD GROUP lifted pre-tax profit to £20.6m (£5.54m) on sales of £110.57m (£88.5m) in 1976...

FINANCIAL SURVEY
Impressions on celluloid 11
Justinian 2
FT SURVEY
World Banking 13-22

Mason holds talks on plans to combat Ulster strike

Mr. Roy Mason, the Northern Ireland Secretary, arrived back at Stormont Castle last night and immediately met his senior political and military advisers to complete plans to combat the Ulster Loyalists' strike...

Smith sees inevitability of constitutional settlement

Mr. Ian Smith, the Rhodesian Prime Minister, appears to have decided that a constitutional settlement in Rhodesia is inevitable...

Government to think again on Hitachi colour TV plant

THE GOVERNMENT is to reconsider plans to allow Hitachi to set up a colour television factory in the North East of England...

Norway faces new row on oil

SPAVANGER, May 1. NORWEGIAN OFFSHORE oil and gas exploration reaches a major landmark this week with the commissioning of the first production platform...

Arctic plans

Next year the Government was expected to sanction drilling north of the 62nd parallel in waters far wider than anything so far experienced in the North Sea...

Report on diplomats delayed

SIR KENNETH BERRILL, the head of the Government's Central Policy Review Staff (the Think Tank), has asked for a further brief delay before delivering the report on official British representation overseas...

Government may lose rural transport vote

THE GOVERNMENT faces possible defeat in the Commons to-night when the Conservatives will force a critical vote against its rural transport policy...

Advertisement for Lansing Bagnall trucks, featuring the slogan '...the time to invest is at the bottom of the trade cycle...' and an image of a truck.

Trouble building up for the societies

BY ANTHONY HARRIS

THE building societies, which have never really recovered the public respect they lost during the great house price boom of 1972-73, are getting a bad press...

Branches

Some of the more forbidding facts are set out commendably clearly in the latest issue of the Journal of the Building Societies Institute...

Vulnerable

Meanwhile, the movement still has to think about its leading activities in a future in which, as James Morrell points out in the same Journal, its market may well have gone largely underground...

Arsenal case may provide gauge for Gouriet appeal

THOSE WHO ARE looking for straws in the wind to gauge what will happen when the Attorney-General takes his appeal against Mr. John Gouriet to the House of Lords on June 18 may turn to what happened last week in Arsenal Football Club Ltd. v. Smith (Valuation Officer) and another.

He does not own the property, but he has the duty of collecting the rents from the tenants. The question was: Did he "receive" the rents? Rating law makes a distinction between a person who receives rents and a person who is entitled to receive the rents...

Acceptable

His interest in that score was too remote. The House of Lords ruled that there comes a point at which the law has to draw a line between the acceptable husband and the middle-class busybody.

Second claim

Mr. Ende's second claim to challenge the rateable value of the Arsenal football ground was that he lived in a flat in the London Borough of Hackney which adjoined Islington. As such, both are within the area of the Greater London Council and the Metropolitan Council.

Multiple

The question that the courts had to consider was whether Mr. Ende was a person "aggrieved" by the value ascribed to the Highbury Stadium within the meaning of the general rate Act, 1967. Mr. Ende claimed his status as an aggrieved person on three separate grounds.

Gallardo wins play-off

COMO, May 1. ANGELO GALLARDO won the Italian Open Championship at the Motticchio Golf and Country Club...

The day was grey, overcast and hot for once - at least overcast for a 20-mile-an-hour wind-gusted down from the Alps through the afternoon. So the eventual duel between the great Spaniard and the Scottish giant became intriguing in that the flimsy conditions were very much in favour of the latter.

The Spaniard had started the day five shots ahead of Barnes and leading his nearest rival, the left-handed Yugoslavian, Peter Dawson, who was to finish third, by a margin of two strokes.

On the way, one of the challengers fell by the wayside, and so it was left to Barnes and Gallardo to trade birds for birds and eagle for eagle - at one stage, Barnes actually grabbed the lead with an eagle three at the 11th hole as Gallardo was dropping a stroke behind him, at the tenth, but the little Spaniard also made a hole-in-one on the 11th hole and this probably won him the title.

Probably down, but not yet

Manchester City, Spurs lucky to escape relegation. What happens next is shrouded in mystery. The club is close to becoming a team, although they still lack the confidence that in previous years they have shown.

END-OF-THE-SEASON games involving a club struggling to avoid the dreaded drop into the Second Division are inclined to be dull, drab and over physical.

SOCCER

BY TREVOR BAILEY

committed Spurs took control with only occasional flashes of brilliance from Villa, but they had to wait until five minutes from the end for Jones to score with a fine shot on the turn.

Disciplined Newport too strong

NEWPORT, DISCIPLINED and strong in defence, defeated Cardiff 16-15 in a suspense-filled Welsh final. To the credit of the sides, play was far more correct and forward than in previous years.

TYNE TEES

NEWCASTLE. 15-14. Newcastle United have secured a place in the quarter-finals of the League Cup by defeating the Tyne Tees side.

ATV MIDLANDS

ATV Midlands reports on various news items from the region, including sports and local events.

BORDER

BORDER news items including local sports results and community news.

GRANADA

GRANADA news items including local news and events.

YORKSHIRE

YORKSHIRE news items including local news and events.

SCOTTISH

SCOTTISH news items including local news and events.

SOUTHERN

SOUTHERN news items including local news and events.

ULSTER

ULSTER news items including local news and events.

WESTWARD

WESTWARD news items including local news and events.

BBC Radio London

BBC Radio London news items including program listings and local news.

BBC Radio London

BBC Radio London news items including program listings and local news.

Capital Radio

Capital Radio news items including program listings and local news.

Sharing a \$400,000 pot

DURING THE next two weeks the eight doubles pairs and eight singles finalists of WCT's 12th tournament World Series of Tennis will share \$400,000.

TENNIS

TENNIS news items including tournament results and player profiles.

YORKSHIRE

YORKSHIRE news items including local news and events.

ULSTER

ULSTER news items including local news and events.

WESTWARD

WESTWARD news items including local news and events.

BBC Radio London

BBC Radio London news items including program listings and local news.

Capital Radio

Capital Radio news items including program listings and local news.

F.T. CROSSWORD PUZZLE No. 3369

Crossword puzzle grid with clues for Across and Down.

The solution of last Saturday's prize puzzle will be published with names of winners next Saturday.

RACING

RACING news items including horse race results and commentary.

WOLVERHAMPTON

WOLVERHAMPTON news items including local news and events.

ROYAL BUNNET

ROYAL BUNNET news items including local news and events.

4/2/77 12:50



The saloon at Sandringham

Sandringham

Comfort rather than taste

by ANTONY THORNCROFT

Some of the Royal residences are palaces; others are homes. Sandringham House, which opens half a dozen of its rooms to public view this week for the first time, is very much a home. Not anybody's home—there are still two hundred rooms remaining after the recent renovation lopped off ninety that were surplus to needs—but the home of a recognisable type: the Victorian-country gentleman whose life revolved around sporting pursuits.

House. It is best remembered as the architect of the Windsor Park mausoleum of Queen Victoria and Albert. There is little of gloom about Sandringham. Its solid, red brick, Jacobean face fronts on a well-trimmed lawn, and light pours into the ground floor main rooms, the only section open to the public. There may be an absence of architectural elegance in the appearance but in compensation there is a great deal of sturdy comfort.

Elizabeth Hall

Concentus Musicus by DOMINIC GILL

For more than 20 years, Nikolaus Harnoncourt's Concentus Musicus of Vienna has been one of the best-known and most highly regarded of those ensembles which specialise in the "authentic" performance of Baroque music on original instruments. Their playing and their researches have sustained and often even directly inspired the post-war revolution in Baroque performance practice. Many of the Concentus records indeed, notably those of the Bach Passions, have been more than an inspiration: a revelation to audiences whose knowledge of Bach derived solely from the bastard Victorian traditions.

Through concert performance of extracts can give no idea of the skill with which Rameau organised a whole act of an opera or ballet. 18th century composers were so ready to use existing music in new contexts that there is no ground for complaint. All the same, about these highly-finished performances there was something studious that removed them from the salon (a superior, intellectual salon, of course) away from the smell of size and greasepaint in the theatre where they belong.

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Please take notice that, as a result of a two-for-one split of the Common Stock, par value \$1.00, of Bristol-Myers Company, the price at which the 4 1/2% Guaranteed Debentures due December 31, 1980 of Bristol-Myers International Finance Company may be converted into shares of the Common Stock par value \$1.00 per share of Bristol-Myers Company has been adjusted, effective April 28, 1977, from \$57.50 per share to \$28.75 per share.

Beethoven in the original
Last year the Collegium Aureum, a conductorless band of expert musicians who record for Harmonia Mundi, made their English debut at the Festival in a Bach programme. They returned on Friday for a concert in honour of Beethoven's 150th anniversary, performing the Triple Concerto and the Eroica Symphony in their usual manner—the first violin Franz Josef Maier directing (helped out in the concerto, when busy engaged by the solo part, by Paul Badura-Skoda at the fortepiano). The instruments were originals or faithful copies: gut strings, light bows, and a total of just over 30 players.

Glasgow Citizens

Chinchilla

A bare white stage. The sound of waves lapping quietly behind the exquisite, ethereal music of Stravinsky's Apollon Musagete. The lights rise and fall five times, revealing five increasingly populated beach tableaux: two towels, a towel, a towel, a towel, a towel. The sixth tableau liquidises into the opening scene. From the depths of the stage, rising from sea level to join his collaborators, there appears a hunched, drained man in a black coat with an extraneous collar. His hair is dyed deepest black, but a grey streak has been fastidiously cultivated. The man is the centre of everyone else's attention.

known each other since before they started dyeing their hair, provide a sculpted background before the light closes in on Chinchilla. They are, more or less, Bakst: the impresario Gabriel Astruc (the Russian Ballet's initial French conductor), Mimi who is nothing especially beyond a devoted admirer but may incorporate elements of both Pavlova and Rambert; and Dia, a tall and affably conciliatory version of Grigoriev, the loyal regisseur. We are, in fact, on the Venice Lido with Chinchilla's career flashing before him while he postpones the death-bed scene in favour of the beach-boys. Echoes here of Mann's von Aschenbach in Death in Venice, but there is also the context of athleticism and sport prominent in the famous Diaghilev ballet of Debussy's Jeux. A ball of honning on to a brightly lit stage is how it started although Maxime is none too happy about always having to do that ballet about three boys having each other at the croquet match. Richard Buckle's brilliant and entertaining book Nijinsky may have inspired such lines, with its anecdote of Sarah Bernhardt confusing the English past-times of cricket and football.

Elizabeth Hall

Pommier/Northern Sinfonia

As a solo pianist, Jean-Bernard Pommier is not yet quite in the Casadesus class—the great, lamented pianist came to mind because of the presence in Friday's Northern Sinfonia concert of the Mendelssohn G minor piano concerto and the Faure Ballade, works in which he was overzealous. As pianist-conductor, the young Frenchman still lacks a little of the all-pervasive mastery of Barenboim (whose influence in placing of the piano and manner of handling the joint tasks has apparently been here strong and beneficial). The fact that two such distinguished comparissons could be evoked in this first London concert as director-soloist is an indication of the evening's success.

obtrusive detail or dynamic harshness. The sound of the piano was limpid, romantic, very fine: most of the instrumental responses came out several degrees too loud. These were, despite quibbles, exceptional performances. In addition, proof was furnished with light, well-shaped accounts of Mozart's A major Symphony, K201, and of Haydn's E flat, no. 89, at either end of the evening, of an unfussily precise baton command. To complete the pleasures of richly civilised music-making in this case richer in depth and sinew than the adjective is often used to signify, there was a deft reading of Frank Martin's 1938 Ballade for flute (David Haslem) strings and piano—the Swiss composer's fastidious version of neo-classicism at its very crispest.



Purcell Room Oboe and strings

by MAX LOPPERT

The pithy, painful plan Thursday's chamber recital originally to have divided its attention between Elisabeth Lutens and Lennox Berkeley—the single examples of string trio and oboe quartet with the recent untimely death of London Oboe Quartet's cello Kenneth Heath, the Lutens string trio had to be replaced. The event, the programme together by the remaining members of the quartet with the recent assistance of the cellist Moray Welsh was still attractive enough to provide a striking exception to the somewhat flavoured provender of most Rediff Concerts.

As it turned out, the three Lutens pieces of the first b could hardly have displayed stronger effect her very special gift of making small statements musical gestures glow with graphic and emotional vividness. Prosopope for solo oboe (1963). Recitative with seven violino and a cello, was intended for a played by Janet Craxin—as an emphatically elegant as ever despite apparent initial trouble. The music has a listener attending in minute alterations and developments intervallic cells, in melodic refrains gathering power in subtle, secretive means. Requiescor, for soprano (Kary Jensen, a name new to me clearly a singer contemporary music organisations will soon be calling on if her striking combination of long, cool, steady pur is characteristic and brings it is a 1971 setting of Blake dedicated to Stravinsky's member. The soprano line stretches above dips below and lingers beyond instrumental punctuation, long, gravely beautiful utterances. The longest work of Oboe Quartet, brings all that most personal about an intense original composer whose voice becomes more necessary the longer we live with it. Repeat oboe gestures owe their inspiration to Greek legend, a part of seasonal change, formal ritual and dance; the particular qualities of the music are pastoral, lyrical, yet also, strangely, evocative. After the interval, the string trio (1944) and his oboe quartet from more than 10 decades later. The mildness, quiet lone of voice, the fine, precise of the material were a recognisable. But neither pieced, on this occasion at least demand a place among the Berkeley works of strong deeper impact where the face at once contrasts and suggests fascinating undercurrent. The later work mines a lean harmonic vocabulary that never draws attention to its range fruitful ambiguities—that is Berkeley's way.

MICHAEL COVENEY

MAX LOPPERT

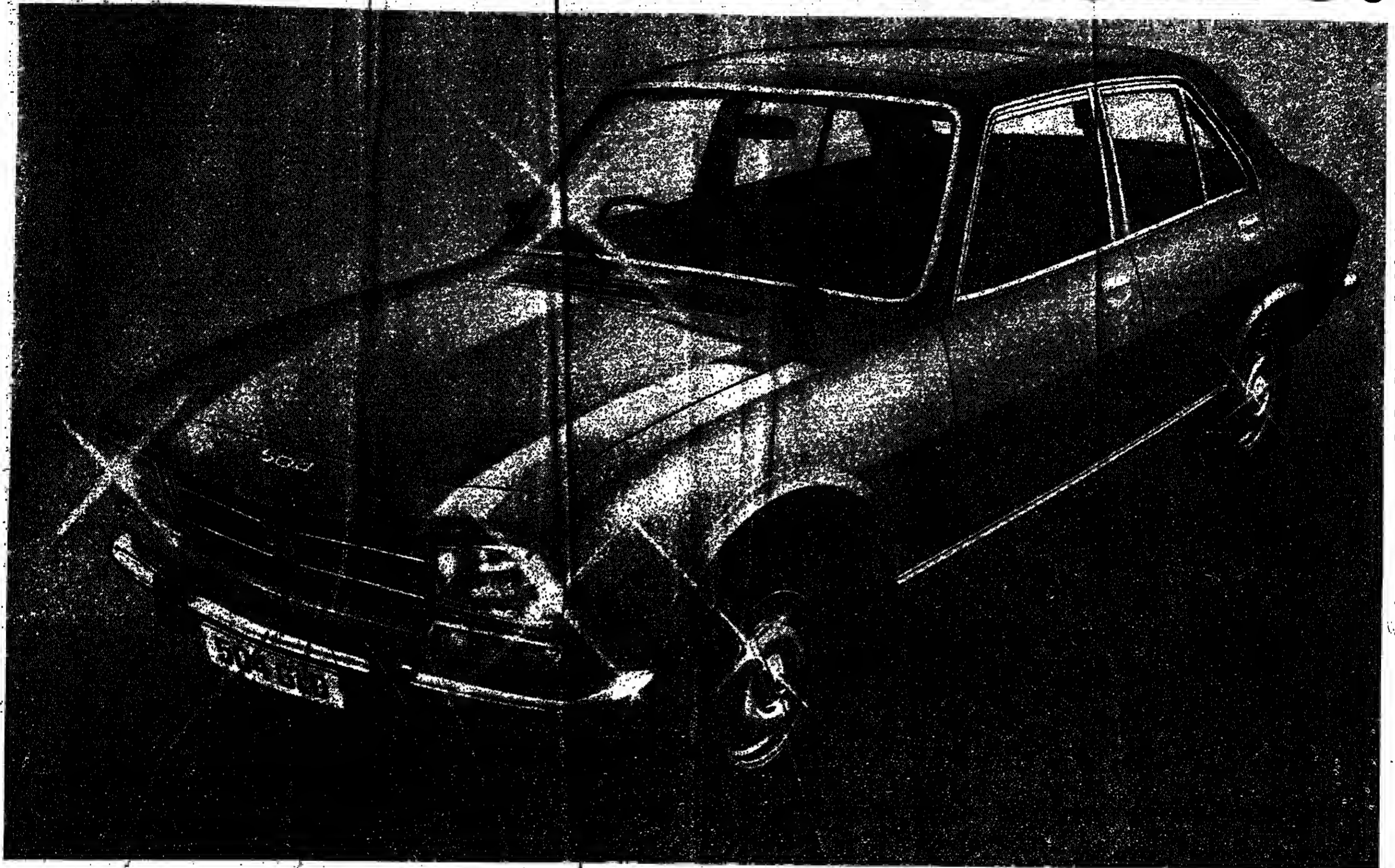
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12/10 1250

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FT 165

HOME NEWS

Tories expect landslide in council polls

BY PHILIP RAWSTORNE

CONSERVATIVES confidently expect to oust Labour from control of the metropolitan and county councils in England and Wales.

The Labour Party also faces a vigorous challenge from the Scottish National Party to its traditional dominance of authorities in Scotland's central industrial belt.

Polling in Scotland tomorrow and in the rest of the country on Thursday, though likely to be low, should provide a clearer indication to political attitudes.

Liberals' plan

The Liberals appear to have forced the Government to seek changes to a plan for industrial democracy agreed by the Post Office and its unions, Labour News Page 40

than last week's confusing by-election results.

But the Government can expect only minimal comfort from the votes. Labour is defending in England and Wales the gains it secured during the period of Tory unpopularity in 1973.

A Greater London Council is the biggest political prize at stake and, with voting based on the area's 52 Parliamentary constituencies, it should provide the best measure of party ratings.

A 7 per cent swing, comparable to that in the Grimsby by-election, would be sufficient for the Conservatives to regain control of the GLC.

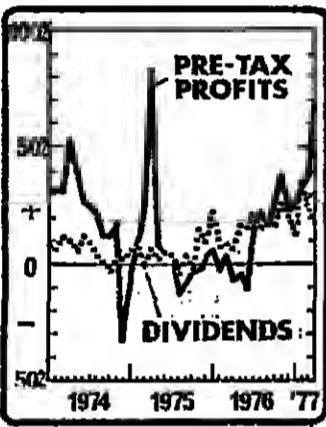
Sir Rog Goodwin, the GLC's Labour leader, said yesterday he had been encouraged by the doorstep reception for the party's candidates. "I think we

Company profits show rise of 69%

PRE-TAX trading profits of 145 industrial companies which issued full reports and accounts during April were 69.1 per cent bigger than 12 months earlier.

This is about twice the average rate of increase shown in company reports received in the first three months of the year, when the sequence of percentage gains was 27.8, 33.8 and 37.7 respectively.

BSR recorded the biggest individual pre-tax profit rise at £23.7m, compared with £9.9m the previous year, while a big turnaround was seen in British Leyland with profits of £36.5m against a comparable loss of £76.1m.



Other important companies to record profit increases of about 50 per cent or more included Albright, Wilson, BTR, Baxter, Delta Metal, Ocean Transport, Reckitt and Colman and United Biscuits.

Dividend cost increases for the month averaged 17.4 per cent below the average for the previous quarter, with most of the

big names staying within the allowable limit. Exceptional increases were made by BSR and Baxter, Delta Metal, Ocean Transport, Reckitt and Colman and United Biscuits.

Dividend cost increases for the month averaged 17.4 per cent below the average for the previous quarter, with most of the

ONE-EIGHTH OF AN INCH MADE ALL THE DIFFERENCE

North Sea gusher tamed at fifth attempt

By KEVIN DONE, Stavanger, May 1

THE BREAKTHROUGH in the eight-day fight to tame the blown-out Bravo well in the North Sea's Ekofisk field appears so simple.

The first attempt to shut off the rogue well by slamming together the blind rams — valves — in the well-head blow-out preventer was made last Thursday. For a few seconds the rams held. Then the oil, which had been gushing into the sky at more than 400 mph for five days, forced its way out again. The rams had to be re-opened.

At 11 a.m. on Saturday the manoeuvre was repeated for the fifth time. This time the stroke of the hydraulic pistons driving the rams was lengthened by one-eighth of an inch. The adjustment was vital. The rams, capped with rubber to avoid the smallest risk of a spark igniting the oil, were driven together. This time they held.

The oil had been pouring out at a temperature of more than 200 degrees Fahrenheit and roaring like a jet engine far more than a week. It fire-fighting ship Seaway Falcon was covered the blow-out fighters, Boots



RED ADAIR
Another success

sprayed thousands of gallons of water every minute on to the platform to prevent it from overheating.

There was the constant danger of explosion from static electricity or from sparks caused by parts of the steel platform becoming dislodged by the water jets and falling to the deck.

A fire would have turned Bravo into a torch. To cut this danger to a minimum one of the earliest tasks for the platform crew was to sever all the wires and electrical systems in case they activated accidentally. All the support systems came from the Choctaw, hoses from the large supplied mud, air and water.

The problems on Bravo were compounded when it was discovered that the vital blow-out preventer on top of the well-riser had been installed upside down. Four times in successive days different types of valves—blind, shear and pipe rams—were forced together by hydraulic pressure but failed to hold. On the fourth attempt with pipe rams the gusher of oil was restricted to pouring through a hole two inches in diameter. The speed of the jet doubled momentarily to about 986 m.p.h., faster than the speed of sound.

It had been planned to try to force the four-ton capping valve assembly, which had been bolted together on Choctaw, through this jet and onto the top of the blow-out preventer, held by only hydraulic bolts and ruses secured to the preventer by just one bolt. But the rams never sealed and the attempt was abandoned.

The theoretical planning for Saturday's successful attempt was carried out in California, at the Rucke Schaffer plant where the preventer rams are manufactured.

Dave O'Donnell, an engineer from the company, explained that test showed in the early attempts the casing pistons had rubbed against the casing of the blow-out preventer. The adjustment of one-eighth of an inch allowed all the piston pressure to be carried through into the rams, stars mingled together the rubber seals with enough force to choke off the flow.

The technical support for the operation was highly sophisticated, but on Bravo much came back to brute force and physical man-handling. I the desperate straits of a blow-out no small safeguards of safety seals were the heard. As Mr. Dag Meier-Hansen, an engineer and head of the Norwegian Petroleum Directorate, said, "I wouldn't do it for any kind of money in the world."

Accountants and solicitors oppose publicity code

BY MICHAEL LAFFERTY, CITY STAFF

NEGOTIATIONS with the Office of Fair Trading aimed at establishing voluntary advertising codes for accountants and solicitors appear to be on the point of breaking down. Both professions have so far refused to remove their blanket anti-publicity restrictions.

It is thought that Mr. Gordon Borrie, Director-General for Fair Trading, is on the point of reporting the lack of progress to Mr. Roy Hattersley, Prices Secretary. This follows several months of difficult negotiations between the OFT and both professional groups.

Mr. Hattersley is then likely to report the situation to Parliament. The negotiations with the OFT arise out of two Monopolies Commission reports published last year.

The two reports found that the accountancy and legal professions were monopolies, and that their advertising restrictions operated against the public interest.

The intrusiveness of the two groups contrasts sharply with the attitude of the Stock Exchange which announced last week that it had reached voluntary agreement with the Director-General of Fair Trading on a greatly relaxed code of advertising for stockbrokers.

Brokers may now advertise on radio, television, and in newspapers.

The Law Society, the solicitors' professional body, has made it clear that it is not prepared to consider amending its rules, which effectively prevent a solicitor from any form of advertising.

The accountants are equally categorical in their rejection of the Monopolies Commission's report. The most they would be prepared to accept is so-called business card advertising, whereby brief details such as an accountant's name, his business address, and his telephone number could be published in newspapers.

The OFT believes that at the least, any form of advertising should allow a professional man to say what his speciality is. But the solicitors and accountants do not agree.

Reserves may be up again

By Michael Blandin

A FURTHER increase in Britain's official reserves as a result of an inflow of funds in the past month could be shown by the figures due tomorrow.

Any gain would again take the reserves to a record level, but the change will not match the very sharp rises already shown this year. In March the reserves leapt \$1.83bn to a record \$9.62bn, nearly \$55bn higher than at the start of the year.

The March rise reflected a \$750m drawing on the \$1.1bn Euromarket loan arranged in January and a substantial inflow of currency.

It was expected that the inflow might soon slow down because the bulk of the foreign currency had already come in from the once-for-all unwinding of last year's leads and lags and from

Goldsmith in crucial talks on Standard

BY MAX WILKINSON

THE FATE of the Evening Standard may hang precariously all this week on a series of talks planned between the Beaverbrook management and Sir James Goldsmith, chairman of Cavenham.

Beaverbrook has already recognised that Sir James's terms are likely to give it less in cash terms than the offer from Associated Newspapers, which wants to buy the Standard and merge it with the Evening News.

Associated Newspapers is offering substantial sums to Standard journalists to lure them away. Mr. Robin Esser, former assistant editor of the Daily Express, starts a new job to-day as "editorial consultant" of the Evening News.

He was earmarked for a key role in shaping the contents of the middlebrow evening which Associated Newspapers wanted, and still wants, to form out of the remains of the News and the Standard.

Sir James, who owns 30 to 40 per cent of Beaverbrook's non-voting shares, has already made it clear that any rescue by him must depend on substantial redundancies being agreed by the unions at both the Standard and the Express. At least 700 of the 2,000 jobs would go, and probably more.

Associated Newspapers would make 1,600 men redundant in its merger of the two evenings.

The unions have also to calculate that if the Standard were saved the News would either close or at the very least suffer a drastic reduction in manpower. The News is losing £6m a year, and Associated Newspapers executives say it "will not survive the year unless something is done after the redundancies."

Sir James would have to inject a substantial amount of cash into Beaverbrook to prevent its collapse.

BP prospectus well advanced

BY MARGARET REID

PREPARATION of the prospectus for the Government's planned sale of a 17 per cent shareholding in British Petroleum—now worth about £500m—is well advanced. There are expectations in the oil industry that the disposal will take place in the next two months.

A spokesman for the Treasury was, however, unable to comment yesterday on whether the proposed sale of the shares would occur by the end of June.

Mr. Denis Healey, the Chancellor of the Exchequer, reaffirmed in his Budget statement on March 29, the Government's intention to sell the 17 per cent stake in its holding of about 48 per cent in BP in the financial year 1977-78, which ends next March.

BP shares have been strong, though with some fluctuations, in recent weeks, despite the large planned sale. On Friday they closed at 919s, compared with a 1977 range of 775s-855s. The "Encouragement" which has been drawn from developments in the North Sea, where BP's four platforms are all producing, and in Alaska, where the group's projects should benefit from President Carter's recent pricing proposals.

As a result the signs are that the 95m shares making up the 17 per cent stake could be readily sold to buyers in Britain, the U.S., Europe and elsewhere, although it would be the largest sale ever made of ordinary shares in a British company.

In addition to the Govern-

More Home News on Pages 9 and 40

The inflow resulting from the measures to end the use of sterling to finance third country trade.

Nevertheless, it is likely that there was some further inflow last month, if only as a result of the generally good performance of the pound. Though sterling slipped a little in the middle of the month the Bank of England is thought to have taken in substantial amounts of currency at the beginning—last month's reserve figures will include the strong post-Budget performance of the pound in the last three days of March.

In the past week the pound has again continued to show strength, with the Bank intervening to buy currency and sell pounds to hold sterling down near the \$1.73 level.

Some steel price increases likely

FINANCIAL TIMES REPORTER

PRICES of a range of steel products are generally expected to go up this summer.

But British Steel is sticking to its present policy of only increasing prices when demand recovers. Suggestions of a price rise in the summer are therefore based on the expectation of a modest recovery in the still depressed market.

The recent trend has been for a fall in prices. The latest was a cut of 7 per cent in February Foreign Ministers of Common Market countries.

They will be discussing a depressing prices to retain a minimum price structure aimed customers, most steel products are now unprofitable. BSC made a loss of £100m last year.

Ironically, the one product which is profitable—plate—has been hit by a strike of electricians at BSC's Port Talbot works. As a result, the corporation has been forced to import 70,000 tonnes of hot rolled coil to keep up its plate production.

Steelmakers' hopes that they will be able to increase prices may partly depend on the outcome of talks this week between Foreign Ministers of Common Market countries.

As from Monday 2nd May the name of
Cayzer, Bowater & Company Limited
has been changed to
Cayzer Limited

5 Laurence Pountney Lane, London EC4R 0HA
Telephons 01-626 0831 Telex 884040 Cables Cayzerbank London EC4

Tilbury

Civil Engineering and Building Contractors

£000	1976	1975
Turnover	31,092	28,811
Profit before tax	1,942	2,052
Earnings per Share	46.88p	51.70p
Dividend cover	2.6	3.03
Retained surplus including deferred tax	1,164	65

- * Satisfactory profit in exceptionally difficult circumstances
- * Maximum permitted dividend increase
- * Strong balance sheet including liquid funds exceeding £2 million
- * Nigerian subsidiary now in operation
- * The Group poised for future expansion

A copy of the annual report and accounts may be obtained from
Tilbury Contracting Group Ltd
26 Finsbury Square, London EC2A 1EE

This announcement appears as a matter of record only. All these bonds have been sold.

Private Placement

elf norge as
DM 125,000,000
5 3/4 % three year notes
guaranteed by
SOCIETE NATIONALE ELF AQUITAINE

BAYERISCHE VEREINSBANK
COMMERZBANK Aktiengesellschaft
VEREINS- UND WESTBANK Aktiengesellschaft

April 1977

JPY 100 1.50

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ADVERTISER'S ANNOUNCEMENT

We'll take more care of you

No. 21

British airways ANNOUNCE

Monday, May 2, 1977



Fly the flag Inter Britain Europe and Worldwide

ALL SYSTEMS ARE GO!

Ready for the spring migration of early holiday-makers and business travellers off to world markets, British Airways is offering a complete service covering scheduled flights and its Sovereign and Enterprise package holidays - right now.

With so many individual demands from travellers, British Airways - with the most comprehensive product range of any airline - can offer Concorde, the Glasgow, Edinburgh and Belfast Shuttle services, long haul flights with family reunions at the end of them, regular services for business travellers attending this year's bigger-than-ever crop of far-flung trade fairs and, of course, escape routes to all popular holiday resorts, around the Mediterranean and further afield.

Flexibility

This means an impressive set of answers to travellers' problems. For example...

- A bigger choice of destinations from London's Heathrow than is offered by any other airline.
- International departures from provincial points including transatlantic flights from Manchester and Prestwick plus new routes from Manchester to Frankfurt and Zurich.
- Time-saving Inter-Britain flights, connecting no fewer than 26 domestic centres.
- Shuttle services from London to Glasgow, Edinburgh and Belfast.
- Concorde - the ideal answer for hard-pressed business travellers.
- A whole range of cargo services offering plenty of capacity to all destinations.
- For people with friends and relatives far away, British Airways Poundstretcher fares can offer a low cost way of reuniting families.
- Membership of the airline's Australian, Canadian and American Reunion Clubs also means advice and help on all aspects of travelling to see those loved ones.
- Poundstretchers to most British Airways European destinations giving savings of up to 70 per cent over scheduled fares, subject to certain conditions.

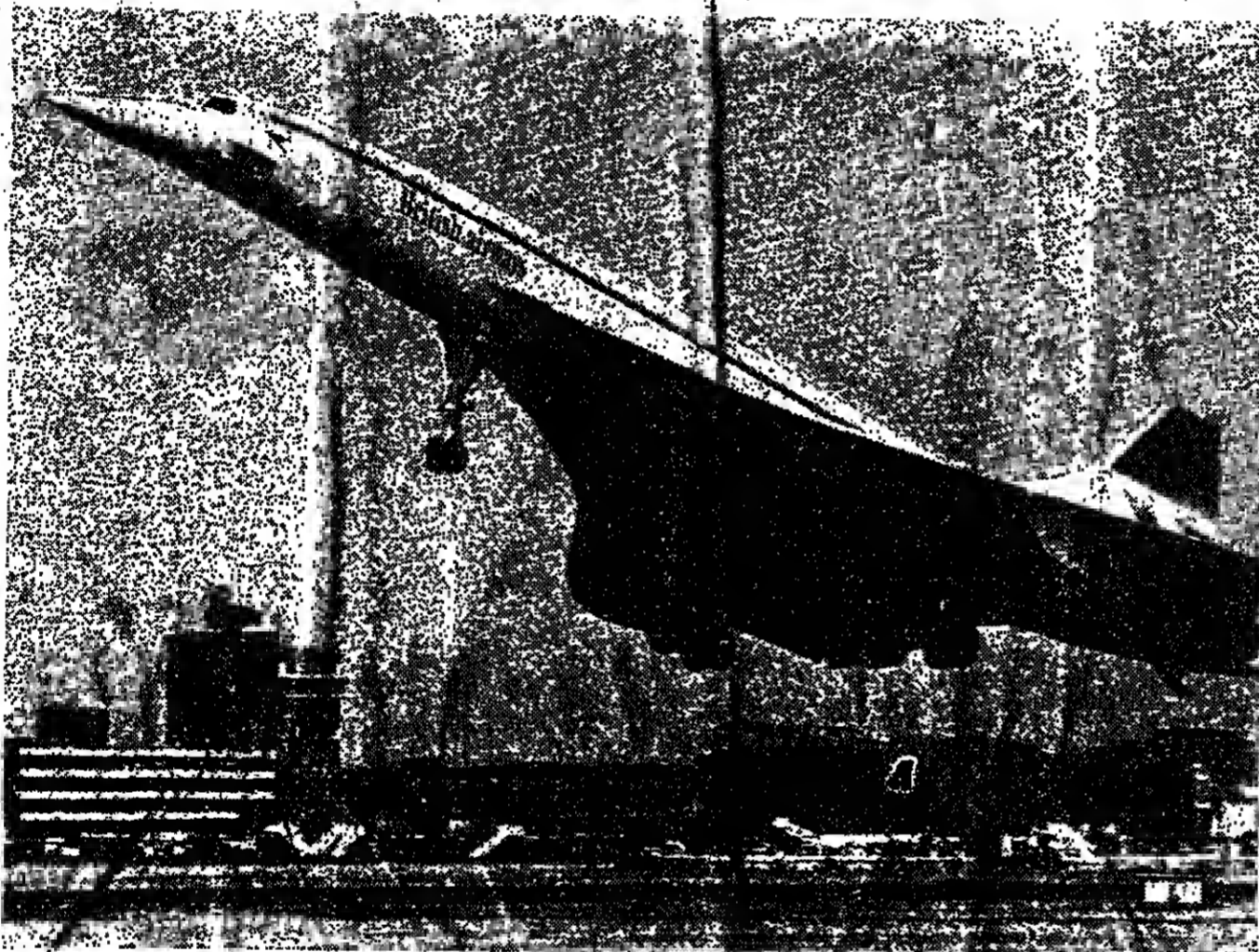
Holidays

• A huge selection of Sovereign and Enterprise inclusive holidays in many popular resorts - and to more distant shores - this year with more departures from regional UK airports in addition to Heathrow, Gatwick and Luton.



- Late bookings for European resorts accepted up to the day before you leave.
- Fixed-price holiday guarantee (subject only to governmental decisions).

For reservations or further details, see your travel agent or British Airways shop.



FROM MAY 13 Concorde will fly to Washington four times a week adding a Friday service to its Monday, Thursday and Saturday services. All flights depart London 1300 arriving Washington at 1210 local time.

TriStar bonus for the Gulf

THE GULF, like British Airways, has come a long way since those days 50 years ago when the first scheduled flights took six days and were regarded as journeys into the unknown.

Now the Gulf, with its oil bounty, is racing through an industrial and cultural revolution.

In exchange for oil, the Gulf States have an almost insatiable appetite for consumer products and capital goods.

And British Airways is helping businessmen keep in step with the boom.

Services to the area by wide-bodied TriStars have been increased from seven to 17 each week.

Success

There are now daily TriStar flights to Dubai, Dhahran and Abo Dhabi. From May 18, Kuwait will have a daily TriStar flight, at present, there are TriStars on six days a week.

For the first time Bahrain and Doha are served by TriStar flights from Heathrow.

Since the wide-bodied luxury of the TriStar was introduced on the Gulf run a year

Announce Reporter

ago it has been a tremendous success.

No wonder. The British Airways TriStars have been specially fitted out to serve the demands of flights to the Gulf.

First-class cabins have been enlarged and seats in both sections are now as big as those in a jumbo jet. Wardrobes and galley units have also been improved.

Doha can also be reached by seven VC10 flights a week while Muscat is served by four 747s a week.

And, of course, there is always the ultimate in air travel - supersonic Concorde from Heathrow to Bahrain in only four-and-a-quarter hours.

Cartoon by Ross



Care in the air

BRITISH AIRWAYS has always done all it can to help passengers who are handicapped, disabled, or elderly.

And these passengers can help British Airways help them further by saying when the flight is booked that they need special attention or equipment.

Details of the facilities available are given in a booklet called "Care in the Air", which has been specifically produced by the Airline Users' Committee. It gives advice on all facets of air travel.

Copies can be obtained from the Airline Users' Committee at C.A. Greenville House, 37 Gratten Road, Cheltenham, Glos.

Make the going easier

GETTING to and from an airport is often the most frustrating part of a journey.

Now British Airways has produced a four-page guide to help ease the journey to Heathrow Airport.

Available at travel agents and British Airways Shops, the leaflet gives advice on the best way to reach Heathrow by car, train or bus.



Although Heathrow is well served by motorways and car parks, British Airways advice is simple: "Ease congestion by travelling to the airport from Central London by bus."

Regular special services leave the air terminals at Victoria (for inter-continental flights) and West London (for domestic and European flights) for Heathrow. The £1 journey takes about 45 minutes.

Turkish delight ...

TURKEY can be a delight for business travellers. This ancient nation, with its roots in the east but its future unshored to the west, is eager for British goods and know-how.

The demand for business travel to Istanbul, the Turkish commercial heart, is now so great that British Airways TriStars from Heathrow.

The wide-bodied TriStars will operate every Thursday as part of the normal service between Heathrow and Istanbul. First-class facilities are available on all flights.

... and gifts in Greece

GREECE has made Common Market membership its goal. Now that the seat of democracy is coming out of its recent isolated position, British business travellers are taking advantage of the export opportunities available to Greece.

For the holidaymaker, Athens has now an Apex fare. That means that with advance booking, travellers can reach the Greek capital on a British Airways schedule flight at greatly reduced cost.

To meet the expected increased demand on flights between Heathrow and Athens, the TriStar service has been increased from two flights a week to four. The twice-daily flights from Heathrow leave at 0920 and 1435.

With Greece opening up again to British trade, Sofia is developing into an important business route from London.

British Airways now offer two direct flights a week by Trident leaving Heathrow at 0815.

More jets for more places

NORTHERN Europe is switching into top gear for the trade fair season, and British Airways has more jets than ever to this important region.

From Switzerland to Sweden, from Helsinki to Hamburg, there is a huge demand for British exports and skill.

Last year, our exports to Northern and Eastern Europe topped \$294 million - an increase of more than £1545 million - and 1977 promises to be another record breaker.

Businessmen are now seeking even better air services to Northern Europe's commercial capitals and British Airways has responded to that demand. For example, there are now:

- MORE flights than ever.
- MORE direct European flights from regional airports.

Holiday with Flair

GREAT NEWS from Flair - their fixed price guarantee for holidays in Summer 77 have been extended indefinitely.

The brochure price of Flair holidays is guaranteed and Flair, part of the Trust House Forte group, in association with British Airways, is offering marvellous holiday bargains.

Some examples are: Fourteen nights at Forte Holiday Village, Sardinia, from £195. Fourteen nights at Hotel Messonghi Beach, Corfu, from £165 from Gatwick; £175 from Manchester. Fourteen nights at Hotel Mirabello, Crete from £239.

Children's discounts on holidays to Greece and Sardinia have been increased to 20 per cent. Flights are mainly by British Airways and there are local departures from Manchester, Glasgow, Edinburgh and Luton as well as Heathrow and Gatwick.

MORE convenient connections at Heathrow.

SPECIAL business packages.

SPECIAL flights to major trade fairs.

SPECIAL information bureau to advise on trade fairs.

SCANDINAVIA has traditionally been an excellent market for Britain, and British Airways is helping to make it even better. The London to Oslo flights are being increased from seven to 12 a week from May 30 and, from May 2, Stockholm will be served with two flights a day from Heathrow.

There is a twice-daily service from London to Copenhagen and on six days a week the afternoon flight is operated by a TriStar. There are also three flights a week to the Danish capital from Manchester.

FINLAND continues to be served by a daily Trident to Helsinki at 1130.

SWITZERLAND may be a small nation, but it is a vital export market. To assist the region's businessmen a new Manchester-Zurich service will operate six days a week.

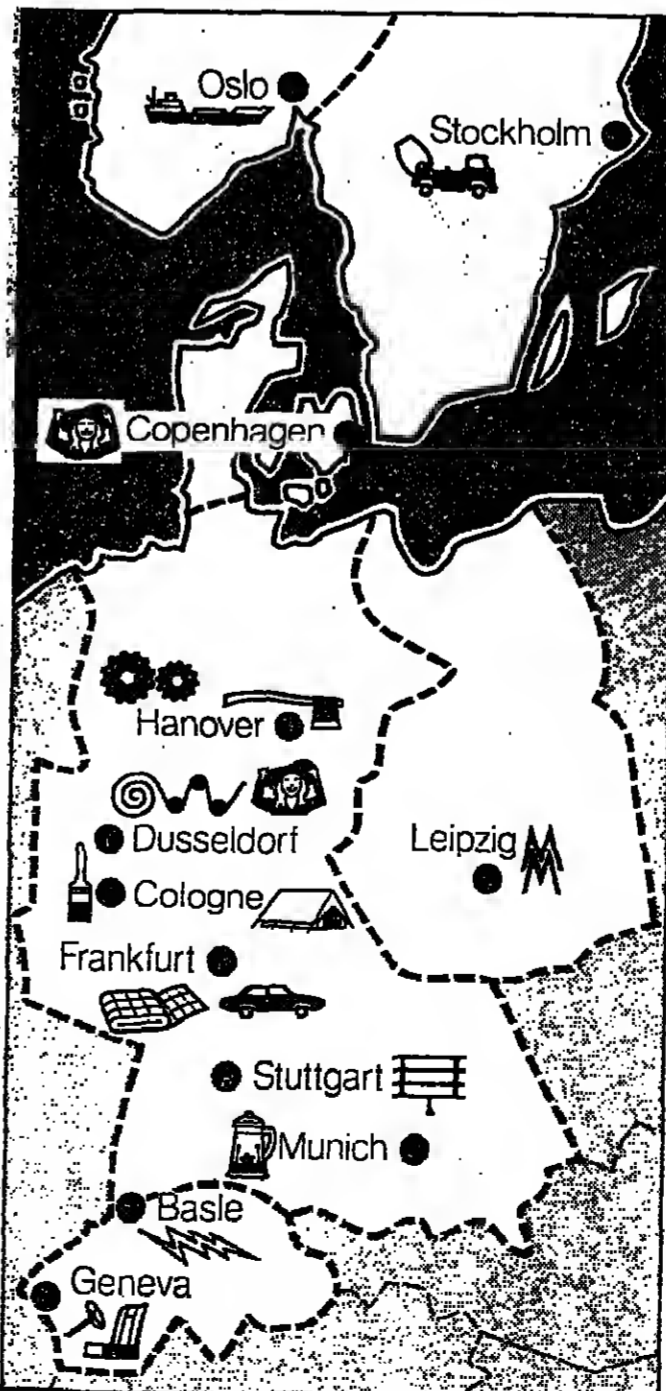
Geneva and Zurich also have three Trident services from London every day. There is also a service to Basle every day except Saturday.

FEDERAL REPUBLIC OF GERMANY: British Airways has flights to fine destinations in the Federal Republic, and more flights there from the UK than any other airline and there has been an increase in services from regional airports.

EASTERN EUROPE: There are 23 British Airways flights to nine destinations every week. New Sunday services have boosted London-Budapest flights to four weekly, and London-Warsaw flights to five weekly.

What's more, special daily flights will operate from London to Leipzig during the important Autumn Trade Fair from September 3 to 11.

Major Trade Fairs in North Europe, Summer 1977.



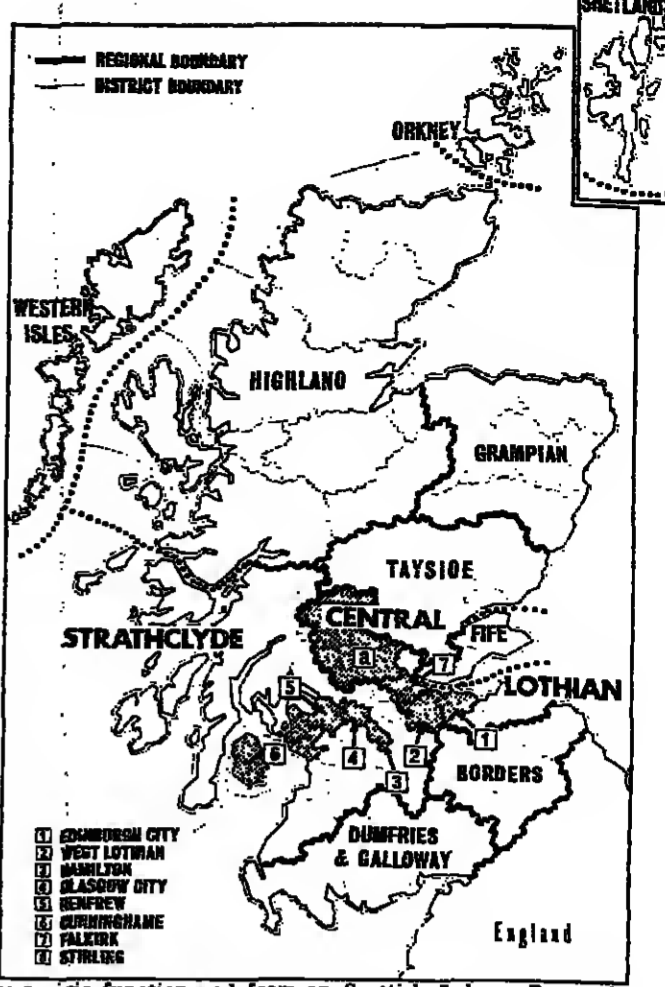
- Oslo: International Shipping Exhibition 09-14 May
- Stockholm: International Ready-mix Concrete Fair 20-23 June
- Copenhagen: Scandinavian Fashion Week 15-18 Sept
- FRANKFURT: International Fair for clothing textiles 10-13 May
- Cologne: International Interior Decoration and Furnishing Fair 14-17 May
- Hanover: LIGHT - International Fair for Machinery and Equipment for the wood industry 18-24 May
- Dusseldorf: DRUPA - International Printing and Paper Exhibition 03-12 June
- Stuttgart: International Shutter and Blinds Fair 09-12 June
- Munich: International Brewing Machinery Exhibition 03-16 Sept
- Dusseldorf: International Fashion Fair 11-14 Sept
- Frankfurt: International Motor Show 15-25 Sept
- Hanover: International Machine Tool Exhibition 20-29 Sept
- Cologne: International Fair for Sports Goods, Camping Equipment and Garden Furniture 25-27 Sept
- GERMAN DEMOCRATIC REPUBLIC: Leipzig: International Autumn Fair 04-11 Sept
- SWITZERLAND: Geneva: International Exhibition for Suppliers to the Vehicle Industry 10-13 May
- Basle: Electronics and Electrical Engineering Fair 06-10 Sept

For further information on Trades Fairs and Exhibitions ring - London 01-834 2323 Ext. 4544, Birmingham 021-643 7871 Ext. 40, Manchester 061-831 7161 Ext. 368, Glasgow 041-332 9688 Ext. 314, and Belfast 0232 40434 Ext. 416.

July 1950

BY RAY PERMAN, Scottish Correspondent

National issues dominate



SCOTLAND VOTES tomorrow for the first time since local government reorganisation. Local affairs have hardly figured in the campaign at all: instead the issues on trial have been national ones: the Government's record; the credibility of the Nationalists as a political party rather than just a Movement for independence; and whether the new local authority system can survive.

As in England and Wales, the councils to be elected this time will be the inheritors of the old counties and cities, but in Scotland they are second-tier authorities with very little responsibility and power in any field apart from housing.

Most of the venom directed against the extremely unpopular reorganised system has fallen on the top tier councils—the regions—which are not due for re-election until next year. The main threat to the districts, therefore, comes not from any violent antipathy but from apathy: many Scots see little point in turning out to vote for bodies that seem only to pass on rate increases or implement cuts in services ordained from above. A poll as low as 30 per cent has been predicted.

For this election Scotland falls neatly into three parts. In the sparsely populated areas of the Highlands and the Borders there is hardly a political contest at all. Councils are in many cases made up entirely of independent.

land and abolition of the regional councils, rather than on specific local issues.

They can expect to increase their hold on the new towns, where the young population does not have the traditional instinct to vote Labour automatically; and this time they are also likely to do well in the older industrial areas such as Glasgow itself.

The Nationalists are fighting more seats than at any time before. They are fielding 450 candidates and hoping to win nine districts to add to the one that they presently control and the two others in which they are the biggest party. The most recent opinion poll put them 9 per cent ahead of the two other main parties, and their campaigns have been longer and stronger than those of their opponents.

All the evidence of the past 18 months points to big gains being made by the SNP. In a variety of by-elections in Edinburgh, Glasgow and central Scotland they have taken seats from Labour with ease, often by campaigning on the simple platform of independence for Scot-

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at a civic function and from a Scottish Labour Party—former internal schism that has meant by defectors from the official list of candidates. Conservatives already seats. In by-elections the SLI hold 19 seats and are making a major push to gain control. Among the minor parties, the Communists are fighting 33 seats, but are not expected to win any, and the



Fall in real value of wages 'creating pay policy problems'

BY MICHAEL BLANDEN

THE FORMULATION of the next stage of the pay policy is proving difficult against the background of the drop in real disposable incomes, it is pointed out by Phillips and Drew, in its latest economic assessment.

During the present pay policy, the stockbroking firm expects a drop of nearly 4 per cent in real disposable incomes, with retail prices rising by almost 14 per cent, and earnings by 19 per cent in the 12 months to August this year.

But Phillips and Drew expect that agreement will be reached on a new pay policy between the Government and the TUC.

In the hope of obtaining an overall ceiling on pay rises, the brokerage firm argues that Government may be forced to freeze some public sector prices from this autumn as well as offering some further tax relief.

The additional relief could take the form of a commitment to cut the basic income tax rate to 30 per cent from April 1978, if the pay policy proves successful.

However, any agreement is likely to contain elements of flexibility. This leads Phillips and Drew to expect an increase



Are you worth as much to your family as you are to your company?

Aluminium smelters 'may cost £600m.'

A GOVERNMENT-BACKED scheme to build three aluminium smelters in Britain may cost the taxpayer in loans and grants at least £600m, instead of the £110m, originally planned, a book published to-day asserts.

The scheme for private enterprise to build the smelters with Government assistance, was launched in 1968 by Mr. Wilson's Labour Government. It aimed to create 1,850 jobs and effect a saving on our balance of payments of nearly £200,000 for every job created.

Mr. Colin Jones' book was published yesterday by the Centre for Policy Studies which is chaired by Sir Keith Joseph.

Mr. Jones says the British aluminium industry was built up in 1968 to the bold expectation

The trouble with making it in business is that as you get more money you don't get more time.

Time to spend with the many different financial specialists who could make your money work for you—and safeguard your family's future.

While you're waiting around in airports or fighting the clock on the M1, you may think about your wife and children but you can't do much for them.

Lloyds Bank can help. Behind every Lloyds bank manager lie the resources and skills of Lloyds Bank Trust Division—

a single, specialist department with branches round the country which could handle all aspects of your personal finance.

We could help you invest some of your hard-earned salary in ways that could reduce your top rate of tax.

Handle your annual tax affairs—and argue your case.

Tell you how you might be affected by Capital Transfer Tax and how to avoid its worst effects.

Ensure that your insurance policies really meet your needs—and your family's.

Act as executors of your estate so that your family is properly looked after if anything happens to you.

Help you invest your savings as wisely as possible.

Visit your Lloyds Bank manager and find out how much more you could be worth to your family.

LLOYDS BANK

Money comes to life at the sign of the Black Horse

APPOINTMENTS

Foseco Minsep

Dr. H. Rose, group technical director of Foseco Minsep International, has been appointed deputy chairman and managing director of FOSECO STEELMILLS INTERNATIONAL and also a director of FOSECO INTERNATIONAL.

Mr. F. J. Briggs who for the past 18 months has been deputy chairman and managing director of NORCROS, relinquishes his duties as managing director to concentrate on his role as deputy chairman. At the same time Mr. W. K. Roberts assumes the duties of managing director. Mr. V. C. Yalson is elected to the Board and will continue as company secretary, while Mr. P. I. Marshall is to leave the Board on July 31 to make up another appointment. Concurrently with these changes, Mr. T. C. F. Simpson is appointed financial controller.

STANDARD TRUST states that the following have joined the Board: they are: Mr. R. E. Arves, chairman; Mr. B. Medhurst, Mr. G. Newmarch and Mr. D. S. Bennett. At the same time Lord Bennett, Mr. R. J. Dent, Mr. J. P. Greenstein, Mr. M. G. Talbot Rice and Mr. W. R. S. Ritchie have resigned.

Mr. F. K. Goodenough and Mr. H. E. Marshall have been appointed directors of BAR-Board.

CLAYS BANK INTERNATIONAL. Mr. Goodenough is also a director of Barclays Bank UK. Management while Mr. Marking is deputy chairman and managing director of British Airways.

Miss H. M. Root, Mr. P. S. Tyler and Mr. S. A. Thomas have become partners in SHEPPARDS AND CHASE, stockbrokers. Mr. E. L. Jones has resigned from the partnership to join Antony Gibbs Financial Services, and Mr. E. C. Edgill, Mr. C. D. Mitchell and Mr. J. S. Sandilands have also resigned from the partnership.

Mr. W. Garner, chief executive of the steel division and Mr. F. C. W. Whitehouse, chief executive of the fastenings distribution division have been appointed to the Board of GLYNWED.

Mr. Ralph W. Simms has been appointed a director of W. and J. GLOSSOP. He is already a director of Anglo American Asphalt which owns 26.9 per cent of Glossop.

Mr. John Simpson, formerly general manager of LENNON FOUNDRY COMPANY—a member of the A.P.V. Group—has now been appointed to the company Board.

Building and Civil Engineering

£40m. contract in Dubai

A CONTRACT worth £40m. for one of the largest commercial and residential complexes in the Gulf has been awarded to G. and T. Construction, a Dubai-based company in which Tarmac has a 50 per cent. interest. Formal signing of the contract will be in London tomorrow.

It will comprise a ground and first floor shopping centre with over 80 units, a second floor car park for 600 vehicles and a third floor with swimming pool, restaurants, gardens and walkways.

The building will be constructed with a reinforced concrete frame and concrete blocks rendered with a Tyrolean finish. Facings in the pedestrian areas, and the shopping precincts will be of marble.

£1m. homes project

WILLIAM LEACH (Midlands) has started work on the roads and sewers of a 12m. private residential development on a hillside overlooking the Mickleover golf course on the west side of Derby.

Boys has also been awarded a £226,000 contract by Brown and Tawse for a five-storey office extension to its head offices at St. Leonards Street, Bromley-by-Bow, London, E3.

Phlog has already begun on the six-acre site. At its peak the 2½-year project will employ up to 1,500 men, most of whom will be housed in camps in Dubai.

Fitting out the shop

A 40,000-square-foot retail store in the Grange Road development in Birkenhead is to be fitted out for Owen Owen by Bovis Construction.

£2m. worth for Higgs and Hill

THREE contracts, valued together at over £2m, have been awarded to the Higgs and Hill Group. They are for office projects in Swansea, Manchester, and Bristol.

Boys has also been awarded a £226,000 contract by Brown and Tawse for a five-storey office extension to its head offices at St. Leonards Street, Bromley-by-Bow, London, E3.

Saving energy in the home

VERY LITTLE has been heard so far about what will undoubtedly become one of the most interesting and important energy saving study projects in Europe. Sponsored by Dutch Government departments, who appear to take the matter of fuel conservation much more seriously than their counterparts in Britain, it is due for completion in September and covers the "operation" and statistical study of 32 houses of varying design, equipped in a number of ways for conservation/heat recovery.

Twelve of these houses will be used for reference and will be heavily instrumented. In the remaining eight, equipment is provided to heat domestic water supplies, either through a main heat pump, or a separate heat from waste water from baths and washing machines, or through a solar panel heater connected to the main tank.

The third group will have the same type of air conditioning system but in this case the heat will be extracted from a 2,000-litre tank the water in which is warmed by a solar panel system. A small gas boiler provides stand-by heating in exceptional cases of low weather.

£11m. homes awards to Llewellyn

CONTRACTS worth about £11m. have been won by the Llewellyn Group. In Eastbourne, Sussex, the Group is to build houses and flats at a cost of £3m. for East Thames Regional Health Authority at a cost of £2m. The second is for the South West Thames Regional Health Authority which is extending hospital facilities at Horsham, Sussex. This will cost in the region of £2m. and will take about 2½ years to complete.

Burgess Hill, Sussex and at St. Pauls Cray, Kent. These two contracts are worth £1m. Also contracts awarded Llewellyn a £1m. contract for Quikbild housing on two sites at Deal.

Llewellyn has also been awarded two contracts relating to hospitals. One covers the provision of new operating theatres at the Royal Sussex County Hospital, Brighton, for the South East Thames Regional Health Authority at a cost of £2m. The second is for the South West Thames Regional Health Authority which is extending hospital facilities at Horsham, Sussex. This will cost in the region of £2m. and will take about 2½ years to complete.

Finds the true cost of accidents

THE FIRST full year of the Health and Safety at Work Act has recently ended, coincidentally with the announcement that the construction industry in 1976 has risen from 181m. in 1974 to 181m. Although the two events are unconnected, they remind the industry that the risks are still there even at a time of reduced activity.

For reducing accidents, though important is not strong enough to keep accident prevention in the minds of managers at all times. But the financial cost is. Before GKN Mills could embark on its aim to incorporate accident-prevention within the "management" philosophy of the company, it had to devise a method of establishing the actual cost of each accident. A number of cost elements had to be taken into account, for instance, loss of production, loss of subsequent replacement labour, lost time of injured and other employees, welfare payments, and so on. The result is that even the minor accident can run up an alarmingly high figure.

To study the problem a Construction Central Operations Unit was set up by H.M. Factories Inspectorate last year and one of its conclusions was that there is a need to spread this accountability (for accidents) downwards, to encompass middle management and impress upon people who are in charge of other people that health and safety matters are an essential part of their job.

A pilot scheme, which was presented to a paper entitled "Costing of Accidents" to the company's own Safety Conference last November, is now being implemented and it is hoped to make it company practice next year. When the company has gathered sufficient information from its pilot scheme, it will be prepared to talk to groups of seminars and discuss its findings on the subject of costing of accidents.

Plasterers protest

A PROTEST that a combination of firm price tendering and frequent price increases for materials places an unfair burden on the plastering industry, is to be made by the National Federation of Plastering Contractors.

The protest, says Mr. J. H. G. Wicken, president, is that if a material manufacturer's price increase is approved by the Prices Commission the manufacturer is able to implement that increase immediately. But the users of the material, builders and sub-contractors, are often tied to a firm price for up to 12 months.

Lifts and escalators

THREE orders worth more than £550,000 have been won by Harewood and Scott, the Sims Darby life and escalator manufacturer.

For London's Wood Green Shopping City, part of the Haringey Central Area Redevelopment Phase 11, 17 hydraulic goods lifts, seven two-speed passenger lifts, a service lift and five escalators are to be supplied at a cost of over £500,000.

At Debenhams, Marylebone Lane, London, Harewood and Scott is to provide three passenger lifts, three two-speed goods lifts and six escalators. Total contract value is over £250,000.

The London Borough of Southwark has placed a £100,000 plus order with the company for major repair work on six passenger lifts in high-rise housing blocks.

At work in Nigeria

Dobbie and Partners, have signed an agreement with Nigerian partners to carry out design of major highways and bridges in Nigeria. The name of the partnership is Dobbie Banjo Rafaro and Associates.

Mr. K. B. Davies, project engineer, and Mr. A. Smith, highway engineer, have been seconded to DBK from the UK and are already busy on survey work and the collection of data in Lagos.

Back to the shell

IT LOOKS as though Parashells are at last beginning to be taken seriously in the U.K. An unconventional dome-shaped construction which can be erected simply and quickly, the Parashell has been successful in other parts of the world since its development about 10 years ago but until now there has been little interest in this country.

Hunting's mapping facility unveiled

LEADING in many of the advanced aspects of surveying and mapping techniques, Hunting Surveys has unveiled what it believes represents the highest and most complex commercial mapping system developed anywhere.

The array of equipment includes eight photogrammetric stereo plotting instruments connected directly to a computer, as well as a digitiser and flat-bed plotter. Input is aerial photographs which are fed to the stereo plotters to derive survey information. This is processed by the computer which can then be instructed either to produce maps sheets or store the data digitally for further processing.

Quarts in a pint plot

The City of London is one square mile of potential congestion. To put up major buildings calls for a mastery of logistics. Work on the Bishopsgate Development involved the handling of vast quantities of clay, rubble and building materials while traffic flowed on. In extending our original Daily Express building we constructed a temporary overpass so that site clearance did not lead to road blockage. One of the reasons architects like working with us is because we don't let anything cramp their style.

Floating breakwater takes shape

FIRST sections of a prestressed concrete floating breakwater designed by Floating Breakwaters, a subsidiary of Taylor Woodrow International, have been launched into the Clyde at Govan in Glasgow.

When the latest 140 metres long section is positioned at the mouth of Gare Loch it will form a floating breakwater which, when completed later this year will be 670 metres long, displace 2,053 tonnes and afford protection to over 300 berths at the new Rhu Marina.

Trocol House, 25 Christopher Street, London EC2. Tel: 01 247 7666

COURSES

A one-day course on International Finance London, 15 June 1977. Multinational and international companies face many problems caused by floating exchange rates. This course describes methods designed to alleviate the difficulties caused by uncertainty in currency movements.

Imperial College of Science and Technology. Department of Management Science. Tel: 01-589 9171 Ext. 2828.

TRAVEL

Carlton Elite Hotel. This traditional hotel in Zurich's famous Bahnhofstrasse is the ideal venue for the business man. You meet Zurich's City in the comfort of your individual decor.

COMPANY NOTICES

GOVERNMENT OF NEW ZEALAND. 7½% 1972-1987 FF. 75,000,000. FF. 2,500,000 of the issue due for redemption on 1st June 1977 has been repurchased in the Market.

LEGAL NOTICES

NOTICE IS HEREBY GIVEN that a Provision for the winding up of the above-named Company by the High Court of Justice was made on the 18th day of April 1977, presented in the said Court by NASH & BULL LIMITED and that the said Provision is directed to be heard before the Court sitting at the Royal Courts of Justice, Strand, London WC2A 2LL, on the 23rd day of May 1977, and any creditor or contributory of the said Company desirous to support or oppose the making of an Order on the said Provision may appear at the time of hearing in person or by his Counsel for that purpose and a copy of the Provision will be furnished by the undersigned to any creditor or contributory of the said Company requiring such copy on payment of the reasonable cost of the same.



The Executive's and Office World

EDITED BY CHRISTOPHER LORENZ

Films can help put across a message or provide instruction. But many a pitfall awaits the unwary, as Sue Cameron explains.

Impressions on celluloid

THE FASCINATION—which motion pictures exercise over the human mind has never been adequately explained, but whatever the secret of the spell they cast it is certain that industrialists are just as susceptible to it as everyone else.

Yet industrial films do not follow the precepts of the legendary film-maker, Mr. Sam Goldwyn, who held that anyone with a message to deliver should go to the Western Union telegraph company and not to a movie maker. Commercial organisations use film, film strips, videotapes and slides to sell their products to consumers, to boost their image with the public and to put across ideas and information to their employees.

Films—whatever the particular message they are trying to impart—can be used to great effect in industry simply because they can attract and hold people's attention better than books, leaflets or lectures. At the same time film making can be full of pitfalls for unwary or inexperienced managers.

A company can hire a film from one of the big industrial film libraries, it can buy a copy of one that has already been made or else it can commission a film of its own. The final choice will depend largely on the purpose for which the film is wanted.



"Films stay in the memory longer than books or talks." But if they are to have more than just entertainment value, they should not be used in isolation from other training or sales techniques. Here, Rodney Sewes, of Lively Lads fame, stars in a new Rank Aids training film about purchasing. Did "Never Take Yes for an Answer"?

a film is to have the desired impact then it must be done professionally.

A list of film production units plus background information on the type of work each unit has specialised in is available from the British Industrial and Scientific Film Association. It is thought that managers may find it useful to discuss their aims and ideas with several different film directors before actually commissioning anyone. This enables them to choose the director who is most in sympathy with their particular objectives.

Once a film unit has been commissioned it is important for managers to discuss the whole project with the director in terms of cost as well as ideas. If a company wants its film to be shot on a number of foreign locations it is going to cost far more than if the whole thing is limited to the confines of a single factory.

Yet some managements have been criticised by film makers for refusing to give directors any idea of the amount of money they are prepared to spend. Mr. Godfrey Jennison, film manager of Shell U.K. and himself a former producer, reckons that up to two-thirds of commissioning organisations fail to discuss cash limits with their film directors.

He says that instead they outline their ideas, send the unit off on location and assume that the final bill will depend mainly on the length of the finished film. When the director comes back from location and tells them how much the shooting has cost to date there is a major row.

chairs and a personal visit from a company's representative.

A training film should also be followed up with a general discussion or it may be used to elaborate on a point that has been made by the instructor. If managers, or any other employees, are simply shown a film and then allowed to go home or go back to their offices they are likely to see the screening in terms of entertainment rather than training. Some may even take the opportunity to have a quiet nap.

Boom in safety

At present there seems to be a boom in films designed to teach people about safety—probably because of the new legislation on health and safety at work. Mr. John Goodwin, marketing manager of Millbank Films, says that films are particularly useful in this field because they can actually show people what happens when safety precautions are neglected. Films, he says, have greater initial impact and they stay in the memory longer than books or talks.

He adds that films can also be extremely useful in industrial relations training. He says this is because people are happy to attack or criticise a stereotyped manager or shop steward who is depicted on the screen. The result can be most productive. Yet if people were left to talk about real personalities in their company the discussion could lead to resentment.

A company can reap considerable financial benefits from commissioning a good film or film strip. If a film proves popular with other organisations in the same industry it is possible to cover the initial costs of production fairly quickly through fees charged for hiring it out or selling prints. And some companies have made handsome profits from films they have commissioned.

It is easier to measure the cost-effectiveness of some films than of others. It is virtually impossible, for instance, to measure the benefit derived from a general prestige film such as ICI's Bridge Across the World. On the other hand, the return on a short film designed to show exactly how a newly developed piece of heavy plant works can be quantified in terms of the number of orders received for the product. Companies such as SOB, which deals in scaffolding and formwork, have found that film and film strips are often the best way of selling both services and bulky equipment. The advantage of celluloid selling is that customers can actually see what they are buying before they part with their money.

To be cost effective a film must be properly used. Film companies insist that their products should always be used as an aid to selling or training—they should never stand alone. A sales film, for example, needs to be followed up with bro-

EXECUTIVE HEALTH

BY DR. DAVID CARRICK

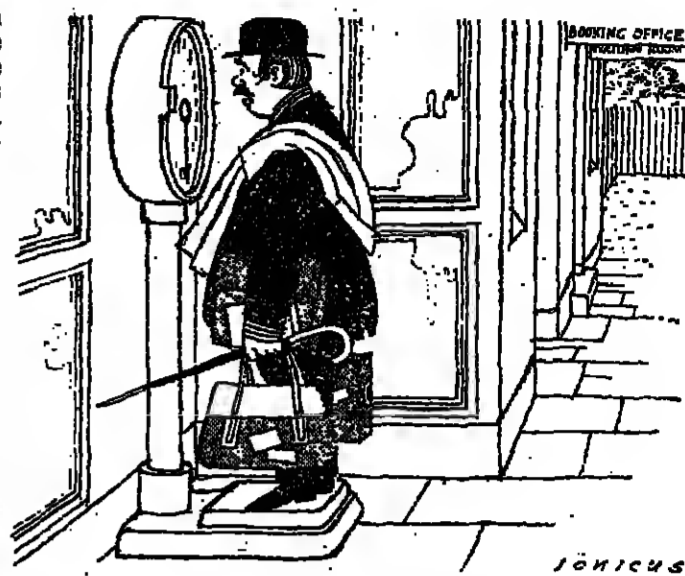
Insure against ignorance

WITH THE possible exception some sin, that he had been of airline pilots and deep-sea divers, executives have to undergo more medical examinations than most people.

A high proportion of these exercises are undertaken for the purpose of obtaining life insurance—a necessary procedure for the sake of the assuring firms, but some of the results are not always so reassuring for the examinees. This is because of the curious legend at the end of the form, which urges: "Kindly do not divulge the results of your examination to the applicant."

The reason for the direction is obscure, and the principle, in my view, is wrong, because a deal of human suffering can be induced under certain circumstances. In one's ignorance, it would seem only right and proper to advise an applicant that his health was apparently wanting so that he could take further advice in order to be cured or at least to ameliorate the severity of his malady. But, in the case of the man or woman who fails the medical or is heavily loaded because of it, there is a silence that is hard to penetrate.

Two people, one in each of the said categories, have come my way in recent months. One, a 50-year-old executive, arrived and reeled off a string of bizarre complaints ranging from pains in his toes (switching from foot to foot to dizziness and hiccups. I could not find too much wrong with him and was forced to delve into the psychological picture. It was some time before he admitted, almost as though he had committed



... heavier than he should be... ICHICUS

patient was a young married woman, the wife of a rising executive. Although she had felt in the very fit before the insurance medical, she became extremely disturbed when she discovered that she had been failed. Not funny at any age; horrifying at 28. The poor girl even wondered whether coffins were subject to VAT.

I was not looking forward to seeing the unhappy woman as I presumed that she must be deep in the grip of some terrible malady for which no remedy could be found. Imagine, therefore, my amazement when I could find no fault in her. There was something different, however, something most notable and interesting. So I wrote to the firm and explained why I had had to see the young woman called Pearl, or Prudence.

Best course to buy or hire

If an organisation intends to use film as an aid to training it may well find that its best course is to buy in or to hire for there are many excellent training films available. On the other hand if a film is needed to sell a particular product or to increase corporate prestige then it might be that the only viable course of action is to commission one.

It costs between £15 and £50 to hire a film for a couple of days, while the British Industrial and Scientific Film Association estimates that the average cost of commissioning a film works out at about £1,000 per minute of final running time. The association stresses that this is only a rough and ready guide and that industrial films can cost far less or far more to produce.

Slides and film strips are considerably cheaper to make than a full-blown 16mm film and they have almost as much appeal. A company that is thinking of putting itself or its products on celluloid for the first time might be wise to start off in a small way by commissioning, say, a film strip.

One way of cutting the cost of film making is the do-it-yourself approach, but this is not normally advisable. A company's managing director may make superb home movies but the chances are that his attempts to produce a commercial film will be disastrous. If

Clerical pay in Europe

A REPORT on trends and practices in the remuneration of clerical and administrative staff throughout Europe has just been published. It covers 12 countries, and is divided into two sections, the first giving comparative information about remuneration, fringe benefits and social security arrangements. The second provides details of base salary levels, bonuses and frequency of payments. The report—Office and Administrative Personnel Remuneration—is available from Management Centre Europe, Avenue des Arts 4, B-1040, Brussels, price B.Frs.8.750.

BIM training service

A NEW management development and training service is industrial relations and financial awareness. The existing facility Institute of Management. The offers a diagnostic, "custom-move is a consequence of the built" approach and the new rapid expansion of a facility service to augment it will call introduced two years ago which on a widening network of provides: an in-organisation specialists to meet particular service on such subjects as needs.

Fun Boats

Surfing on sheer wind-power, skimming on wheels over sand—these are only two of the glories of modern beach boat sailing. Today's Yachting World rubs the sand out of your eyes and gives you a full-colour look at four of the best fun boats around—Hobie-cat, Windsurfer, Windskate and Topper. We also report on: Mini-Ton Racing (with several brand-new designs); a major new cruising yacht, the Dufour Crescendo; the London Dinghy Exhibition; the new super sailing clubs on inland waters—and building a Fireball by stitch and glue. Plus pages of boats for sale.

Yachting World

ON SALE THIS WEEK 55P

Business courses

Organising Multinationals. Heathrow Hotel, London Airport, May 25-27. Fee: £145. Details from Management Programme, Brunel University, Uxbridge, Middlesex.

Improving Stock Control. Piccadilly Hotel, May 24-25. Fee: £90 plus VAT. Details from ASM, 5, The Parade, St. Johns Hill, London SW11 1TG.

International Mergers and Acquisitions. Grosvenor House Hotel, May 31-June 1. Fee: £925. Details from AMR International, 6-10, Frederick Close, Stanhope Place, London W2 3HD.

Quantitative Methods for Marketing Management and Research. University of Bradford, May 22-27. Fee: £175. Details from The Management Centre, Heaton Mount, Keighley Road, Bradford, West Yorkshire.

Selecting the Right Candidate. Whites Hotel, Lancaster Gate, May 23-27. Fee: £212.75. Details from Course Administrator, Institute of Personnel Management, Central House, Upper Woburn Place, London WC1H 0HX.

Corporate Management Today. Piccadilly Hotel, June 2. Fee: £40 plus VAT. Details from Head of Conference Registration, British Institute of Management Foundation, Management House, Parker Street, London WC2B 5PT.

The Personal Effectiveness of Managers Today. London Hilton, June 3. Fee: £60 plus VAT. Details from Head of Conference Registration, British Institute of Management Foundation, Management House, Parker Street, London WC2B 5PT.

Marked Improvement in Profit Performance. Further Expansion of International Activities.

During 1976 Deutsche Girozentrale - Deutsche Kommunalbank - DGZ for short, succeeded in further strengthening the Bank's overall balance sheet structure while at the same time substantially improving its profit performance.

Business volume was up by DM 11 billion to a total of DM 19.2 billion. This gain was largely achieved by an increase in long-term loans and expansion in interbank activities.

The balance sheet total advanced to DM 18.5 billion, net earnings on interests were up from DM 77.5 million to DM 91.7 million.

In line with its tradition dating back to 1918, DGZ continued to concentrate on large-scale financial needs of government organisations, public authorities, business and industry, particularly in Germany and throughout Europe. In 1976, the main emphasis was on providing long-term credits for these clients.

International underwriting developed very favourably, the Bank being underwriter in almost all Eurobonds during 1976. Furthermore, special attention was focused on financing German exports with a corresponding increase in documentary business.

The Bank's refinancing needs were facilitated by continued demand for fixed interest securities which enabled the Bank to again place a large volume of own bearer bonds and other debt certificates to meet investors' requirements.

Securities trading was highlighted by a further increase in volume over and above the heretofore extensive market activity. Its client base was also broadened, not only within the banking sector but also among institutional investors.

Highlights from 1976	DM million
Balance Sheet Total	18,506
Due from Credit Institutions	4,707
Debtures and Bonds	1,860
Receivable from Non-Bank Clients	10,825
Fixed Assets	114
Deposits from Credit Institutions	5,676
Deposits from Non-Bank Clients	497
Own Debtures in Circulation	11,565
Capital and Published Reserves	320
Surplus from Interest and Commissions	95
Personnel and Administrative Expenditures	27
Taxes	43
Net Profit	16

DGZ International SA, a wholly-owned Luxembourg subsidiary, again had an excellent year in 1976. Its business volume attained a level of approx. DM 3.5 billion, with the bulk of its business being done in the short-term Eurocurrency market.

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Strike threat in Ulster

THE GENERAL strike in Northern Ireland threatened today by militant Ulster Loyalists is a serious menace, and it would be foolish to underestimate it.

But will the strike receive whole-hearted support from the Protestants? Things are not at all the same as they were three years ago.

Intensive pressure The conservative Arab states, marshalled by Saudi Arabia and including Egypt, Sudan and Syria, want to create a band of Arab or Muslim states along the shores of the Red Sea.

Caution on the IMF's role

THE MEETING of the International Monetary Fund's steering committee in Washington last week could not have been expected as much publicity as the heads of Government are likely to obtain for their summit in London.

Re-cycling The IMF comes into the picture because of the stringent conditions it imposes on applicants for help.

Escalating conflicts in the Horn of Africa

BY JAMES BUXTON

LAST week's expulsion of the U.S. military missions from Ethiopia, followed by the suspension of American arms sales, contrasts the dramatic realignment which is taking place in the Horn of Africa.

Already the region is the scene of several escalating conflicts. In Eritrea, Ethiopia's Red Sea coastline, a long-running secessionist war against the Addis Ababa Government is coming to a climax with striking military successes by the guerrillas and a furious war of words between Ethiopia and neighbouring Sudan.

Though these conflicts have been simmering for decades they have reached their present level of intensity because of three factors: the weakness of Ethiopia after the 1974 revolution which overthrew the Emperor Haile Selassie; the Soviet Union's desire to expand in Africa and remain as close as possible to the Middle East.

On the other hand the Soviet Union wants to create a bloc of Marxist states at the entrance to the Red Sea. It already has close ties with Somalia and South Yemen; Ethiopia would complete the bloc and, with Eritrea, give the Soviets access to part of the Red Sea coastline itself.

Violations it would end its military aid programme for Ethiopia, worth about \$8m. a year. Arms sales under the separate foreign military sales credit programme (worth at least \$10m. a year) were not halted, but the 25-year-old defence agreement with the U.S. was due to expire formally next year, and the U.S. communications base at Kogon near Asmara was already virtually closed.

MEN AND MATTERS

New man for Mogadishu? One consequence of the increasingly complex situation in the strategically important Horn of Africa is that the Foreign Office is expected to send a new Ambassador to the Somali capital Mogadishu shortly.

Try next door Lord Hayer, chairman of the Chubb lock and safe company, was remarkably frank about what he called the "anti-social aspect" of the security business.

But the story does not end here. One of Chubb's most prosperous European markets in recent years has been Italy, where the art of safe blowing has reached a fine art.

Agaden district in Ethiopia, in north east Kenya, and in Djibouti. The Soviet Union helped Somalia build up a powerful army and air force in return for the use of naval facilities at the Somali port of Berbera on the Gulf of Aden.



Somalia's President Siad Barre (left), Col. Mengistu Haile Mariam, the Ethiopian strongman and Sudan's President Nimeiri (right).

One practical reason for Somalia's caution in committing itself is the extreme uncertainty over the future of Djibouti, which becomes independent from France on June 27.

Zone of peace About a week after the Aden meeting in mid-March Siad Barre went to another summit, this time at Taiz in North Yemen.

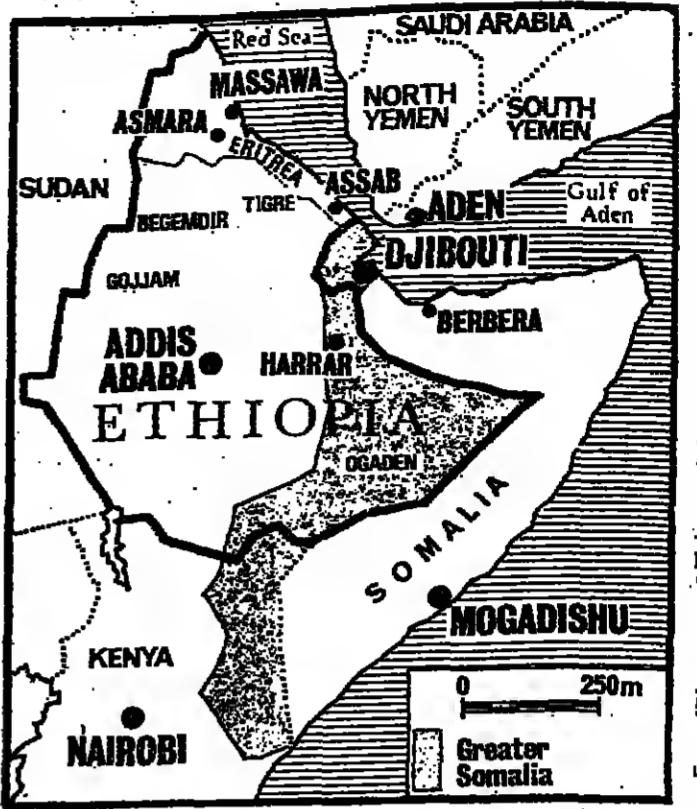
Major shareholder with 4.6m. shares, a 9.65 per cent stake. Write it my way The controversial editor of the Nairobi "Daily Nation," George Githli, has just resigned after accusing the Aga Khan, the newspaper's principal shareholder of interfering with his editorial freedom and integrity.

MEN AND MATTERS

No-one from the Embassy has been allowed to see Jane, although no charges have been preferred. At one stage, however, it looked as though they might be charged with espionage, apparently because cameras were found aboard the yacht and Jane's three companions had been living in South Africa.

Try next door Lord Hayer, chairman of the Chubb lock and safe company, was remarkably frank about what he called the "anti-social aspect" of the security business.

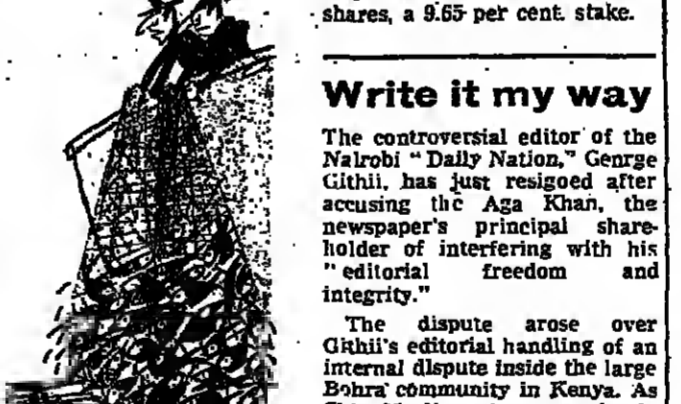
Over a hundred years as a family of safe-makers, meanwhile, lies behind Hayer's reflections on the relationship between crime and "civilisation." Saudi Arabia, for example, which practices amputation of the hand for thieving, is not much of a growth area, he recognised.



support of Saudi Arabia and North Yemen for this: the new coastline falling into the hands of Djibouti republic will be a Muslim state but most parties involved in the region are aware that closing the port to Ethiopia would constitute an intolerable provocation to Addis Ababa and territory.

However, serious difficulties would arise, both with the French public and the States in the region, if the French force had to go into action, either against internal or external threats. It is not surprising that independence day, June 27, is awaited in the Horn of Africa with trepidation.

Though the election and referendum to be held in Djibouti next Sunday may do something to clarify the situation there is a considerable risk of racial violence and guerrilla fighting between the rival groups. The best, if short-term, guarantee of Djibouti's stability after independence is that, both the territory's neighbours, and the majority of the parties within it, appear to accept—admittedly reluctantly—that France should maintain a military presence after independence. The French forces would not constitute a foreign base but would be there solely to protect the territory's integrity and train a local militia. France has in addition apparently secured the



deposit without drastically diminishing the value of possessing them in the first place. Nor is it practicable to lock one's relations, politicians, or executives in a safe. At some stage they have to enjoy the light of day—and it is at this point that they become vulnerable, hence the hold-ups and kidnaps.

Action, please The print was hardly dry on last week's item about the delay in appointing what we termed "an all-star cast" for Harold Wilson's Interim Action Committee on the Film Industry before Edmund Dell's Department of Trade gave us cause to blush by announcing the full list. But we were delighted to see that our hot tips, Lady Falkender and Lord Bernard Delfont of EMI, are both included on it. We are now waiting with bated breath for the interim action.

Advertisement for Prime help business transactions. It features a cartoon of three men in suits, one holding a briefcase. The text reads: 'Prime help business transactions. Time, money, space, all prime factors in business these days. Prime computers speak all the business languages fluently. Whether it is stock control, order entry, production scheduling or financial reporting, Prime give you high power performance, value for money and up-to-date business techniques. Talk to Roger Parsons on 01-878 4945. Prime Computer (UK) Ltd, The Coach House, 173 Sheed Lane, London SW14 8NA. PRIME COMPUTER UK.'

Observer

55/10/1977

FINANCIAL TIMES SURVEY

Monday May 2 1977

World Banking

PART TWO: PART ONE APPEARED LAST MONDAY APRIL 25

Aid to the developing nations and the growth of commercial exchanges between West and East are two major areas involving the international financial community to an increasing degree. This section of our Survey reviews the course of these developments.

Pound forced to come to terms

By Peter Riddell

Economics Correspondent

BRITAIN WAS at last forced during 1976 to come to terms with the consequences for the pound of the combination of a much higher rate of inflation than abroad and of sterling's continued reserve currency role. The existence of substantial and volatile funds in London associated with the reserve currency role undoubtedly exacerbated the adjustment which would anyway have occurred to maintain the international competitiveness of the U.K. While the U.K. has now dealt with both these problems to some extent and there has been a turnaround in the foreign exchange market so far in 1977, future policy towards sterling remains as controversial as ever.

A fall in the pound during 1976 was hardly surprising early last year in view of the fact that the rate of inflation

in the U.K. had been running at roughly twice the average for countries in the Organisation of Economic Co-operation and Development during the second half of 1975, with a much larger gap in the previous 12 months. Sterling had been declining during 1975 but not by nearly enough to maintain the competitiveness of Britain's exports, and indeed the exchange rate had remained relatively stable during the winter of 1975-76.

The subsequent fall below \$2.00 in early March in a low of \$1.70 in early June in spite of sharp increases in interest rates and frequent and heavy official intervention can be blamed on a whole range of factors. But there is little doubt that the initial mishandling of the markets by the authorities, who appeared to be encouraging a fall in the rate, contributed significantly to the loss of confidence.

The problems were also compounded by the existence of official sterling balances of £4.1bn. in early January. These were largely built up by the oil producers from their vast surpluses during 1974 when Britain was willing to accept finance, however short-term and volatile, to finance the record current account deficit.

The official balances fell by first half of the year and the £1.4bn. during 1976, with the largest drop between March and June. In addition, there were unexpectedly large leakages from the system because of the altered pattern of commercial payments on trade (known as leads and lags) and from other sources such as the use of ster-

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ling to finance third country trade. The combination of these influences together with a continuing large current account deficit—over £1.4bn. in 1976 as a whole—meant that the balance required from official financing was £3.63bn. more than in the previous two years combined.

Checked

Of this, £1.6bn. came in the first half of the year and the £1.4bn. during 1976, with the largest drop between March and June. In addition, there were unexpectedly large leakages from the system because of the altered pattern of commercial payments on trade (known as leads and lags) and from other sources such as the use of ster-

nds in the meantime. To some extent, the July package of sterling cuts and the resulting borrowing requirement projection did temporarily revive confidence, and sterling remained around \$1.77 from early June until the first week in September.

This always appeared a temporary position, both because of the six-month duration of the facility, with around \$1bn. drawn by the end of June and in view of the low level of Britain's reserves. Consequently when pressure on the rate developed in September as a result of concern over the accelerating rate of monetary expansion, the authorities decided to allow the rate to float freely rather than use up all the

standby facility supporting highly nervous. This was highlighted at the end of October following a Press report claiming that the IMF considered the appropriate rate for sterling in interest rates. Sterling slipped below \$1.70 on September 27, then fell to a low of \$1.63 on the following day as selling became widespread.

The Government was then left effectively without a shot in its locker apart from an approach to the International Monetary Fund for the remaining credit tranches under the U.K. entitlement. This duly occurred the next day.

Although sterling recovered a little in the next few weeks, aided by a rise in Minimum Lending Rate, to a record 15 per cent., conditions remained

highly nervous. This was highlighted at the end of October following a Press report claiming that the IMF considered the appropriate rate for sterling in interest rates. Sterling slipped below \$1.70 on September 27, then fell to a low of \$1.63 on the following day as selling became widespread.

pound has already risen to £1.59. The statement disclosed further public spending cuts as well as ceilings for the borrowing requirement and monetary aggregates as a condition for the IMF loan.

The next major step in the revival of confidence came in early January with the provisional agreement at the meeting of central bank governors in Basle on a \$3bn. safety-net facility for the sterling balances, coupled with British proposals to offer the official holders medium-term foreign currency bonds.

The Basle agreement has removed one of the major threats to the pound's stability, though, arguably, much too late. After all, the official sterling balances had already fallen from a peak of £4.86bn. in early 1975 to £2.64bn. at the end of last year. After deducting £436m. from this for holdings by international organisations, around half the remaining £2.2bn. last December was accounted for by what were effectively working balances for payments of various kinds.

The offer of foreign currency bonds, in four currencies repayable over between five and ten years, attracted about £395m. from 15 countries. In addition, the major official holders by the major official holders that they will either reduce their remaining balances in an orderly fashion or convert their holdings into longer-term investments such as equities or property. This is to allay overseas concern that the balances

might be allowed to build up again, as in 1974. The presence of this highly volatile element has been reduced anyway, protection in a safety net will be given by the safety facility.

The Basle agreement was followed by a rise in sterling to a peak of \$1.72 and the rate remained within a cent or so of this level ever since. There has been a major turnaround in flows of capital during the period and indeed the Bank of England has only been able to hold the rate at its present level by frequent and substantial sales of sterling, which has been reflected in large rises in official reserves, and there also been the first drawing of the IMF loan and \$1bn. under the \$1.5bn. Euromarket I.

There has been an underlying inflow of \$3.75bn. since December, when sentiment in the foreign exchange market began to improve (even taking account of the A figures, due to be announced tomorrow).

This mainly reflects the impact of the unwinding of leads and lags and of the flow resulting from the exchange controls on the country trade, alone amounting to approximately £1bn. These factors, probably now coming to an end, account for much more of the rise in the reserves than build-up in so-called hot money deposits. Reports of foreign

CONTINUED ON PAGE XL

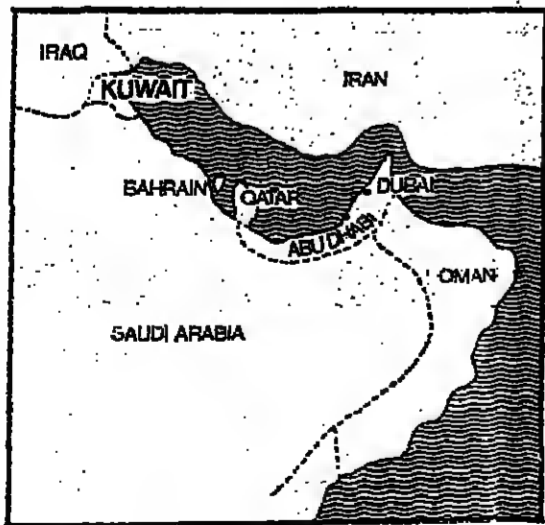
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THE DOLLAR

Continuing strength under Carter

IT ALL looked rather different last December when Mr. Jimmy Carter, the newly-elected President of the U.S., held a series of meetings with key economic advisers about the best ways of stimulating what seemed to be an obstinately sluggish economy. All the major indicators—flat, consumer and investor confidence were low and unemployment had climbed to the unacceptably high level of 8 per cent. The only indicator that seemed encouraging was inflation which, helped by a year of low food prices and good harvests, seemed to have stabilised and to be showing signs of going down.

It was thus not surprising that the President's economic team came up with a \$31bn. stimulus package designed above all to inject new purchasing power and confidence into the economy in the short term and to begin to do something about unemployment in the longer term. At the time it was considered to be a modest but basically correct approach to the problem.

Evidence

Four months later, however, there is a good deal of evidence that the problem itself has changed. While Congress was still arguing about the merits of the rebate, the statistics began to indicate strongly that events were overtaking the package. Despite an unusually severe winter which produced a sharp dislocation in the North East and Mid-West the preliminary GNP figures show that the economy grew at a very healthy 5.2 per cent in real terms in the first three months of this year. Indeed, that figure would have been nearer 6.5 per cent but for the harsh winter. That

is comfortably above the Administration's projections before the weather intervened. New housing starts, retail sales and all the other indicators except the stock market have been similarly encouraging.

But as the indicators at last showed the upturn that economists have been expecting, the wholesale and consumer price indexes also began to move upwards rapidly. This was partly because of the effect of the weather on food prices—this may be expected to continue because the Californian drought shows no signs of ending—and also because of a largely unexpected and not adequately explained rise in basic industrial commodity prices.

The very latest consumer price figures show a moderation in the increase and most economists see no serious prospect of a return to the much dreaded double digit inflation of previous years. Nevertheless, in its latest forecast the Office of Management and the Budget is now predicting an overall inflation rate for the year of about 6.7 per cent, as opposed to the 5.4 per cent it was forecasting some months ago.

favouredly to this at first, but though they are clearly pleased at Mr. Carter's recognition of the dangers of inflation it remains to be seen if they will translate this enthusiasm into new investment.

The Administration recognises that new investment plans, although more ambitious than last year, are still much less ambitious than it would like, but there may be very little that it can do in a practical way to encourage investment. The President's new energy proposals will have done nothing to ease the vague feeling of apprehension about the future which still seems to linger on Wall Street and in many boardrooms.

Reassurance

The Carter Administration can fairly claim to have been over backwards to reassure business, indeed, it is being criticised by the unions and others for having made too many concessions to industry. With all, however, it is inflation that continues to concern industry and beside it for the moment everything else, however encouraging, has to take second place.

steadfastly resisted American pressure—public and private—to reflate further, arguing that the German economy cannot be further stimulated without once again rekindling the fires of inflation.

The Americans have been putting similar pressure on the Japanese and in the past few weeks the Tokyo authorities have been allowing the yen to appreciate against the dollar. This practically meeting the American objection that the Japanese exchange rate was effectively being manipulated to preserve Japanese competitiveness.

But the Germans held fast and were not doubt gratified, if a little taken aback, by the abrupt turn in which ten days ago President Carter suddenly appeared to accept the validity of their case and dropped his own stimulus package lest it did to the American economy what the Germans said a similar package would do to their own.

that while it allows the dollar to move really freely and would not try to intervene in the market, this is not the case with other currencies, both strong and weak. It is thus likely to throw its full weight behind the International Monetary Fund's attempt to assume a new role as a sort of foreign exchange policeman, able to spot attempts to "swing" the rate and to intervene to stop them.

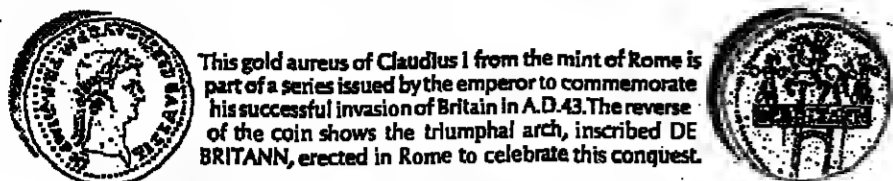
How effective the IMF can be—or will be able to be—in this new role remains to be seen, although it can be said with confidence that its overall influence in the world economy is definitely going to be strengthened in the coming years.

Persistent

For the dollar, and the U.S., the next few months will give some answers to the persistent question about the U.S. economy. The Carter economic team is searching for steady, if unspectacular, non-inflationary growth. It is a target that eluded the previous Administration and there can be no certainty that Mr. Carter is going to fare all that much better.

David Bell
Washington Correspondent

Our links with British financial circles go back 2,000 years



This gold aureus of Claudius I from the mint of Rome is part of a series issued by the emperor to commemorate his successful invasion of Britain in A.D.43. The reverse of the coin shows the triumphal arch, inscribed DE BRITANNIA, erected in Rome to celebrate this conquest.



The silver denarius with the portrait of Julius Caesar, who made two expeditions to Britain in 54 and 53 B.C., was struck at the mint of Rome in early 44 B.C.



The visit of the emperor Hadrian to the province of Britain in A.D. 120-121 was commemorated on a bronze sestertius issued by the Rome mint. The personification of Britannia, with her shield and spear, on the reverse of this coin appeared now for the first time as a coin type.

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DEVELOPING COUNTRIES

A growing issue on the world stage

TEN DAYS AGO Mr. Shridath Ramphal, the Commonwealth Secretary-General, delivered a strong warning that relations between the world's rich and poor nations were moving back to "angry confrontation." The main point of his statement to the Joint Economic Committee of the U.S. Congress was that little or no progress had been made towards reforming the international economic order despite the commitment to change accepted by the industrialised countries at the Seventh Special Session of the United Nations 18 months ago. If such a fruitless dialogue were taking place between rich and poor inside a Western society "there would be no lack of awareness that such persistent frustration and deepening despair among a deprived majority was not consistent with national survival on any tolerable basis," Mr. Ramphal concluded.

Fairer

The comparison is one that is increasingly being made in development circles these days. Many people now see the struggle for a fairer distribution of wealth between nations as the major world issue of the last part of this century, in just the same way as the reallocation of wealth inside nations has dominated political debate in the last hundred years. The formation of OPEC and the so far unsuccessful attempt to extend similar techniques to other producers' associations are viewed as the equivalent of the first stirrings of the trade union movement in 19th century Britain.

The plight of most of the Third World should be well enough known by now, but a few facts bear repeating. Figures Mr. Ramphal submitted to Congress showed that in the 20 years between 1965 and 1985 annual incomes per head in the poorest group of countries would increase by \$50, compared with an increase of \$3,900 per caput for those of the richest, who were already, in 1965, 3,000 per cent better off.

By 1985 the gap would have widened to 4,500 per cent. A recent report on Reshaping the International Order for the Club of Rome pointed out that two-thirds of mankind today live on less than 30 U.S. cents a day, about 1bn. are illiterate and nearly 70 per cent of the children in the Third World are suffering from malnutrition. The industrialised countries are consuming about 20 times more of the world's resources per head than the poor countries. About 40 per cent of the labour force in the developing countries is now effectively unemployed, a labour force that will swell by a further 1bn. by the end of the century. The desperate economic situation of the poorest countries dates from long before the energy crisis. President Nyerere of Tanzania has pointed out that he needed to sell 17.25 tons of sisal to buy a tractor in 1965; by 1972 he needed to sell 42 tons. Even in the commodity boom of 1974 the same tractor still accounted for 57 per cent of his total foreign exchange requirements, and since then the sisal price has fallen and the tractor price has gone up again. It is hard facts like these that lie behind the developing countries' demands for the indexation of raw material prices to the price of manufactured imports.

Quota

But there is little chance that the industrialised countries will agree to quota increases on the scale that the developing countries are demanding. The Commonwealth Secretariat, for example, has said that quotas should be due course be restored to the same proportion of world trade (15 per cent.) as they accounted for when the Fund was originally set up, compared with the current level of only 4 per cent. At the same time, the developing countries would like a new selective issue of Special Drawing Rights, based on the needs of countries rather than their quotas—a proposal which has little support from the major industrialised countries apart from Italy.

A more general disagreement is over the conditional nature of IMF lending. While the industrialised countries see an expansion of the Fund's activities as a useful way of imposing economic policy conditions on the deficit countries, thus making them more attractive candidates for commercial borrowing, many developing countries dislike the way the Fund currently works precisely because of the restrictive con-

ditions it imposes. The Fund's provisions for debt relief before a country reaches the verge of bankruptcy.

The industrialised countries, while still insisting that debt must be treated on a "case-by-case" basis, have made some effort to agree to new procedures for examining the problems of those most in need. But they have consistently rejected the second demand of the developing countries, which is for immediate action to alleviate the problems of the poorest through a worldwide debt moratorium or rescheduling.

Indicators

The conclusion of the CIEC and the second Common Fund negotiating conference in the autumn will thus provide key indicators of the current state of North-South relations. The developing countries are aware that they have few cards in their hands if deadlock persists. But each setback in the dialogue strengthens the band of the more militant nations, which would prefer a return to the atmosphere of confrontation of which Mr. Ramphal and others have been warning. As Mr. Ramphal pointed out in Washington, "If international dialogue is to continue, it needs to be sustained by results, however modest, and by resulting action. It cannot subsist as a process by which despair is piled upon frustration." He should soon know if he has got his message across.

Reginald Dale

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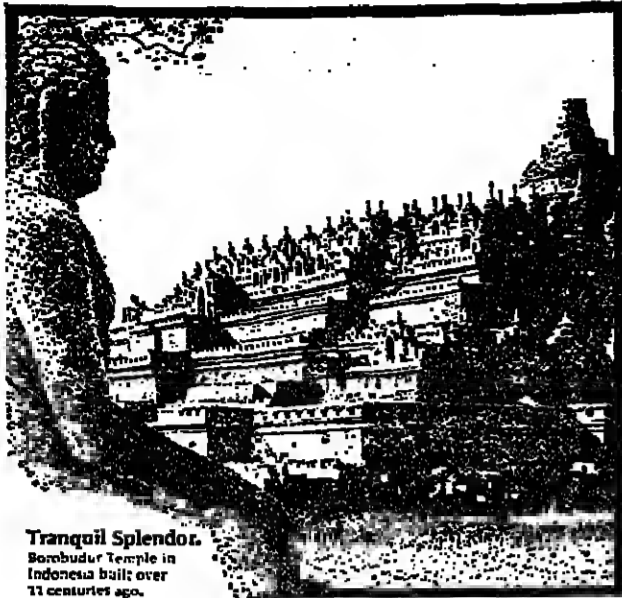
Map by George Philip and Son Ltd. © 1977.

PROJECT FINANCE

WORLD BANKING XXIV

Ekofisk points up the risks

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"One can reasonably query whether future project financings may not carry substantially greater risk than has been fully appreciated." Charles Williams, Professor of Commercial Banking, Harvard Business School.

THE SIGHT of thousands of tons of crude oil pouring daily into the North Sea from the stricken Ekofisk Bravo platform following a "blow-out" will have come as a nasty shock to many bankers. Until now such an event had occurred only as part of some hypothetical computer programme used to assess the feasibility of financing a North Sea oil field. But now the bankers worst fears have been confirmed.

The accident is a "fact" and no doubt many of those involved in the Ekofisk financings will have been shaking the dust off their lengthy loan agreements to see if they are in any way at risk. Who picks up the bill of the European coastline suffers massive pollution? With production of the entire Ekofisk field closed down, who guarantees the "throughput" agreement on the pipelines? Will stringent new operating rules be introduced jeopardising the economics of the project? The questions are endless, and the accident has highlighted once again the grim fact that project lending can be a far riskier business than first anticipated.

When BP raised its huge project loan for the Forties field financing a few years ago, some of the clearing banks were reluctant to participate. They argued that it was not their business to put up risk capital, and, as a result, were roundly criticised for dragging their heels. But some banks may now be wishing that they had been more cautious in their commitment to North Sea financing. Conditions in the North Sea are probably the most hostile in the world and the oil companies argue that they are constantly climbing a "learning curve". The same goes for the banks. No matter how many precautions are taken, the unexpected can, and does, happen in the North Sea and the repercussions can rarely be fully anticipated. A computer probability analysis by the boffins in the project finance department can never be a proper substitute for experience.

Untried

The North Sea is unique because the operators are having to use untried technology in conditions which have no equal which makes forecasting dangerous and results in risks which are so huge that some of them are uninsurable. Houston and Dallas banks, for example, are expert at making project loans to the Texas oil industry since the operating conditions have been tried and tested over fifty years but in the North Sea there are few established yardsticks. The banks have to make up their own rules as they go along, and it would be remarkable if mistakes were not made.

The same goes for the nuclear power industry which will consume considerable sums of money over the next decade as the leading industrial countries try to reduce their dependence on fossil fuels. The unexpected can happen, thereby undermining the operating economics of even the most carefully costed project financing.

As more and more countries start developing their nuclear power industries standards of official regulation and control are bound to vary. Country A may be more lax than country B in protecting against con-

tinuation, but if country A has a nuclear "accident," country B may well be polluted. A backlash might develop resulting in much tighter operating standards worldwide which could effectively destroy a project's cash flow forecasts.

On a more mundane level a number of other factors can undermine a project's viability. Fluctuating raw material prices have a profound impact. As long as the OPEC countries keep up the price of oil, the economics of developing the North Slope of Alaska look sound. But if, for example, OPEC was to cut the world oil price sharply, the high production costs in Alaska might render the project unviable.

Then again there is the problem of Government interference and bureaucratic controls. Producing Alaskan oil makes much more sense if the oil companies are allowed to export some of the expected crude glut from the West Coast to Japan which desperately needs an assured fuel supply. However, the U.S. Congress look like banning exports to Japan and insisting that the surplus is shipped through the Panama Canal to the East Coast.

Delays in the amortisation period are another common risk in project financing. A hole in a pipeline at the bottom of the North Sea may take months to repair while a drunken skipper might bump his ship into a North Sea production platform in the night, putting it out of service.

In France and Germany the nuclear power industry is coming under increasing attack from environmental lobby groups. Construction schedules are being delayed while the courts listen to lengthy petitions and mass demonstrations by angry local residents who in some cases are hindering the actual construction of nuclear plants.

All this can have worrying implications for the banks financing a project. Payback periods may have to be lengthened and the additional interest costs may make the project less attractive. As many projects are financed on a floating rate basis, an increase in interest rates can cause additional problems. A sharp rise in American rates three years ago, for example, was a contributory factor behind the spate of bankruptcies among real estate developers.

As might be expected there are considerable differences of opinion about what constitutes a viable project financing proposal, depending on whether one is a borrower or a lender. For the corporate treasurer a project financing is very attractive so long as it does not have much impact on the balance sheet. What's better way to expand than by structuring an imaginative, self-supporting financial package which is not dependent on a company's credit?

Boards of directors are very receptive to projects which can be financed on their own merits. Ideally they would like a loan where there is no recourse to the parent company (the purest type of project finance). But as this is normally not available they are not too bothered by a footnote in the balance sheet, so long as it does not impair their general credit rating.

The banks on the other hand have different ideas. They are essentially lenders. Very few of them are prepared to take equity risks and they want to be sure that they are going to be repaid. Consequently the key objective in any proposed project is to so structure the financing with as little recourse as possible to the sponsor while at the same time providing

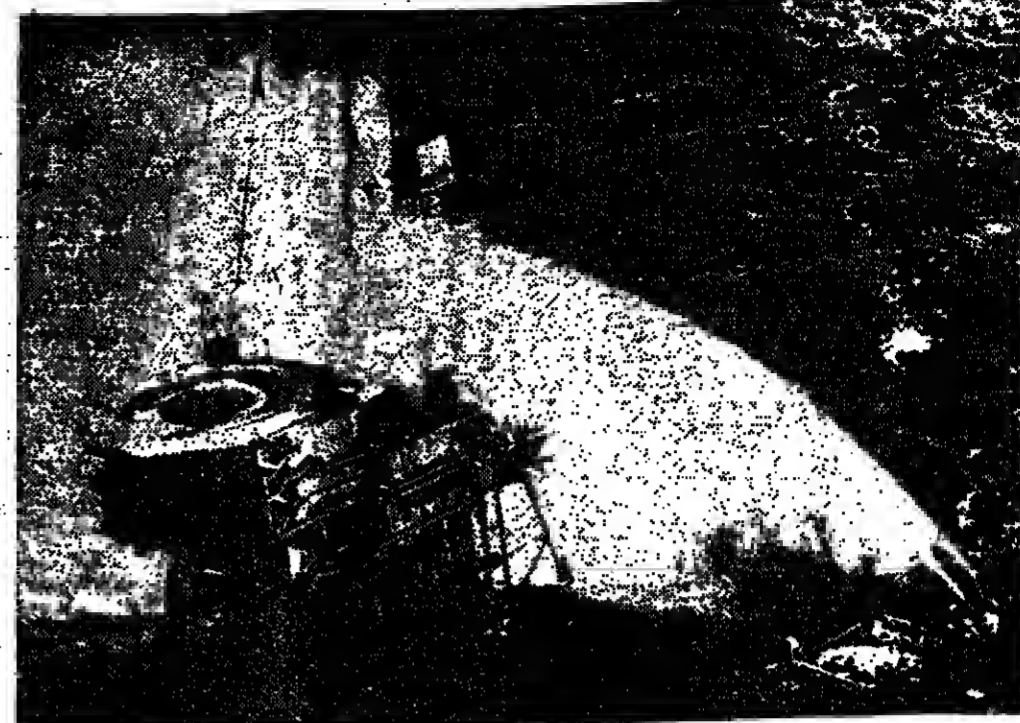
sufficient credit support through indirect guarantees or "undertakings" by the sponsor that the banks will be satisfied with the credit risk.

Credit

In practice a number of conditions have to be met if a project is going to be successfully financed. First the project must have a strong credit backing somewhere in the package. This may take the form of direct or indirect guarantees, take-or-pay contracts, etc. Thus an oil company may raise finance for a pipeline so long as it guarantees to pay the charges even if no oil is flowing through the line. A copper mine may be able to be financed if a major consumer agrees to buy all the output at a fixed price over a long period. There are numerous permutations but the banks always want to ensure that somewhere within the package there is a strong partner backing the credit.

The banks are averse to taking equity risks (or what they perceive to be equity risks) so they like to assess a project on traditional credit criteria. Thus a project has far more chance of getting off the ground if it does not involve new technology—this does not constitute a normal credit risk and should be covered by equity capital. In addition a project sponsor has to be able to demonstrate sufficient operating expertise. It is no use asking a newspaper company to operate a production platform in the North Sea.

Finally, a banker is much more willing to finance a project if it has some value as collateral. Banks were very happy to finance ships (a very common form of project financing) as long as the ships could be seen to have a resale value considerably in excess of the value of the loan. Even if the ship sunk, the bank could



Fire-fighting vessel plays water on the Bravo platform in the Ekofisk North Sea oilfield where a blow-out occurred last week.

collect the insurance money. Property financing is another type of project financing, the worst came to the worst the property could always be sold and the loan repaid.

The value of a reservoir of North Sea oil is more debatable and this explains why banks have not been prepared to follow the Texan example and offer full non-recourse loans. In Texas, oil reservoirs can be bought and sold with little difficulty. Their value can be easily ascertained and an oil bank is happy about the accuracy of the worth of the loan collateral. However, in the North Sea, companies are not allowed to own the oil in the ground and even if they could,

its value might be suspect because it is far more difficult and costly to evaluate oil reserves under the sea than on dry land.

For these reasons the term "project finance" means many things to many people. Some bankers describe any loan for a specific project as a "project financing" even if it has the full credit backing of the sponsor. At the other extreme are the "purists" who refuse to refer to a project financing unless it is a "non-recourse" loan. Midway between the two are the bulk of bankers who consider a project financing as a loan where they look principally to the project itself for security and repayment.

The key word here is "principally" and there is a considerable amount of horse-trading between the banks and their clients, before an acceptable package can be produced. There are no hard and fast rules and one fears that only the lawyers know the true worth of such items as a contingent liability, indirect liability, deferred liability and a deferred expense. In the event of default words such as "materiality" (whatever that might be) become all important. In the world of project finance the old adage "my word is my bond" disappeared out of the window a long time ago.

William Hall

EUROMARKETS

Record activity

FOR THE Euromarkets 1976 was a year of record activity while events so far this year, together with such forecasts as are available suggest that demand at least will be as high this year, though somewhat different in country distribution. Though the projections for 1977 in the table only show figures for medium-term syndicated lending, the international bond market (with the exception of the New York sector) is well set to outdo last year's records by a substantial margin, particularly since the expectation of an early turn in the interest rate cycle has been forecast.

The vast increase in the volume of new business being arranged, has been accompanied by an improvement in the terms borrowers have been able to get both in the medium-term bank loan sector and in the international bond market. The OECD analysis published in the April 4 edition of the International Monetary Fund's bi-monthly Survey shows spreads on prime quality credits 125 basis points over London Interbank offered rate (LIBOR) in 1974 and 1975 but down to 85-100 basis points at the end of last year. Effective margins

(spreads adjusted to take account of main front-end fees) are down from 150 basis points in 1974 and 1975 to 100-115 at the end of last year.

Both the average size of loans and the average maturity have been rising since they reached their low points in mid-1973—according to the OECD analysis: size is up from \$35m. in the first quarter of 1975 to over \$80m. in the last quarter of last year, and average maturity is up from five to six years.

The story has been the same in the international bond market. According to the International Bond Services analysis, the volume of new issues last year was \$15.2bn. up from \$8.8bn. in 1975. Itself a record by a large margin.

TOTAL BONDS AND CREDITS

Table with columns: Foreign and international bond issues and publicised Eurocurrency credits (\$USbn.), 1975 1976, I, II, III, IV. Rows include Total, Industrial countries, Developing countries, Oil exporters, Others, Other borrowers, Centrally planned economies and organisations, International organisations, Unallocated.

*The data for 1976 are preliminary and are likely to be increased by the addition of transactions about which information is only now becoming available. Source: World Bank.

corded on any issue has risen from 10 years to 15 years. Trends such as these have been seen before; in the case of now is the extent to which the bond market end in the medium-term bank lending sector in 1973-74. On that occasion, the boom both in the bond market and in the medium term lending sector ended in something perilously close to bust; a major question exercised the minds of the international investment and commercial banking community in the case of now is the extent to which the current even bigger boom in the medium-term bank lending sector in 1973-74. One must say at the start that although the amounts of money involved are larger this time round, in the banking sector at least the competition between banks has not led them to cut

CONTINUED ON NEXT PAGE

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DEVELOPMENT FINANCE WORLD BANKING XXV

EUROCURRENCY BANK CREDITS

Publicly announced in period—\$m.

Table with columns for 1976 4th qtr, 1st qtr, 1977 1st qtr, 1976 4th qtr, 1st qtr, 1977 1st qtr. Rows include Industrial countries, Spain, U.K., Canada, U.S., Denmark, France, South Africa, Norway, Ireland, Germany, Italy, Sweden, Japan, Greece, Finland, Other, Non-OPEC, Developing countries, Brazil, Mexico, Argentina, Philippines, South Korea, Morocco, Egypt, Taiwan, Malaysia, Other, OPEC countries, Iran, Venezuela, Algeria, Indonesia, Communism, Poland, Hungary, USSR, Bulgaria, Other, TOTAL.

* Includes \$265m. for Puerto Rico. Source: Morgan Guaranty Trust Company.

Concern about debt servicing

BANKERS have been fretting for months now about whether certain less developed countries would be able to pay their debts: some LDCs have had their debt thoroughly reconstructed in recent months (Argentina and Zaire) but a face-lift does not rule out further sagging at a later stage. The eventual financial collapse of a country like Zaire could be absorbed without endangering any single one of the 98 banks involved in loans to that country. The psychological effect of such an outcome would be more damaging however, to the confidence both investors and the public have in these banks. It is also feared by some bankers that other LDCs facing difficulties could decide to default. The dangers of such attitudes spreading need no elaboration.

Such fears continue to haunt bankers but there are balancing forces at work in LDC financing which suggest that while some countries—as indeed companies—will always be accident prone, the capacity of both commercial banks and international organisations to financing forthcoming needs exists and will not cause any particular strain.

Analysis

The Amex Bank Review recently put forward four possible scenarios on LDC financing in 1977 focusing its analysis on the interplay of the willingness of the banks to finance non-oil LDCs and the rate of economic growth in OECD countries. If OECD countries grow slowly and incur a non-oil current account deficit of \$26bn, as forecast by the OECD Secretariat then commercial banks should continue to make loans to non-oil LDCs (after repayments... and interest) amounting to a figure of between \$7-8bn and direct investment worth \$6bn. So the banks would have more LDC paper but this does not imply any debt crunch this year.

The second scenario is based on a higher than expected growth rate in the U.S. (5 1/2 per cent.) triggering off a faster rate in OECD countries (4 1/2 per cent.) which would increase the demand for LDC raw materials and push the price of commodities up. Such an outcome would reduce the current account deficit of LDCs and their reserves would increase, which in turn would result in lower margins over Libor for non-oil LDCs and less lending by the banks. Such an outcome is feared by many: witness the recent surge upwards in the price of gold.

OECD growth is well beyond 4 per cent. but banks remain unwilling to lend further to LDCs because they wish to reduce such paper in their portfolios: this fourth possible outcome would lead to lesser non-oil deficit LDCs current account deficits and restricted economic growth. The fourth possibility could lead in a cumulative downward trend: slow OECD growth coupled with little lending to LDCs which would cut back these countries' current account deficits but also force them to cut back on imports from OECD countries thus hitting the latter's exports. The very cautious policies at present being carried out by OECD countries would appear to rule out the second scenario and scenario four appears equally implausible.

Banks' willingness to lend to LDCs is very much influenced by the level of loan demand in industrial countries and while increased demand here would reduce the amount of funds which could be lent to LDCs it would also lead to lower current account deficits in non-oil LDCs and thus to less need for borrowing on their part. This implies a three-way trade-off

between real activity in OECD countries, loan demand and current account deficits in non-oil LDCs. In effect this suggests that one should look much more closely at the exports of the six major non-oil LDCs who taken together account for 73 per cent. (or \$47bn.) of the loans made by commercial banks of the Group of Ten plus Switzerland and those seven countries which determine the rate at which OECD economies overall grow. Although these six non-oil LDCs (Argentina, Brazil, S. Korea, Mexico, Peru and the Philippines) are heterogeneous in many respects they do have features in common.

They each have built up import substitution export orientated industries, are dependent on one commodity for main export earnings, on imported technology to help equip their burgeoning manufacturing sector and are looking to export outside the markets offered by other LDCs. The sensitivity of their export performance to the rate of economic growth and inflation in the leading OECD countries is clear. It is calculated that a 1 per cent. increase in the exports of these OECD countries will result in a 2 per cent. growth rate of export for the six non-oil LDCs. This relationship can be translated in calculating GNP growth rates and export earnings increases in both groups of countries.

The debt problems of many of these countries is not worth looking at in a void and one can only agree with the conclusion of this analysis: this problem of international economic imbalance can only be reduced over a period of years. The realistic method is by investment in profitable enterprise with the ability to generate foreign exchange through exports. This ability in turn depends on allowing resources to be efficiently allocated internationally and keeping export markets for the non-oil LDCs open in the OECD countries and OPEC. Looking at recent figures of their charges nearly as much this time as last. In 1974 the margins over Libor for a prime borrower went as low as three-eighths or a quarter of a point; so far, margins for medium term loans to prime borrowers are down only to 1/2 per cent. (though some banks are said to be lending for periods of less than a year for substantially less than that) Some of the biggest U.S. banks are making a stand at 1 1/2 per cent. and have not participated in loans which spreads lower than this. Having been caught once—in what was effectively the first ever cycle in this market—some banks are taking the stand that they would do better staying liquid at a small relative loss at present in order to conserve their lending capacity for the time when everyone else is short and they can charge considerably higher rates. Maturities are also being kept shorter—in the last cycle, banks were making loans which would not finally mature for 15 years, compared to under ten years so far this time.

A further factor on the positive side is that considerable experience has now been gained in this market—many of its weaknesses were exposed in 1974. It is difficult to believe that banks will let their capital ratios go so low again that they effectively have to stop lending for a few months in order to

EUROMARKETS CONTINUED FROM PREVIOUS PAGE

MEDIUM-TERM EUROCREDITS (\$USbn.)

Table with columns for 1976 actual, 1977 estimates, 1977 actual. Rows include Total, Developed countries, Public sector, Corporations, Eastern Europe, Oil exporters, Non-oil exporting developing countries.

* Estimates by OECD Secretariat. Source: OECD.

keep them at satisfactory levels. The major fear in the present is large—a good three or four percentage points allowed for the selling group discounts normally offered on Eurobonds. It is thus very profitable at present to finance bond investments by short-term borrowing.

Some of those institutions hold bonds on borrowed money are doubtless strong enough to carry the bonds they have bought even if their financing costs go above the interest they receive from the bonds. Others however are not. The potential position was put very clearly in a recent issue of Kidder Peabody Securities weekly newsletter: "supposing 5 per cent. of all the bonds issued in 1976-77 are replaced. That doesn't sound too bad does it? Ninety-five per cent. placed market, the major fear is that large volumes of bonds are in the hands of institutions or individuals who are financing their long term fixed interest cost investments by borrowing short term on the inter-bank markets \$3bn. Suddenly it gives me the shivers again."

through the interest-rate cycle. Mary Campbell

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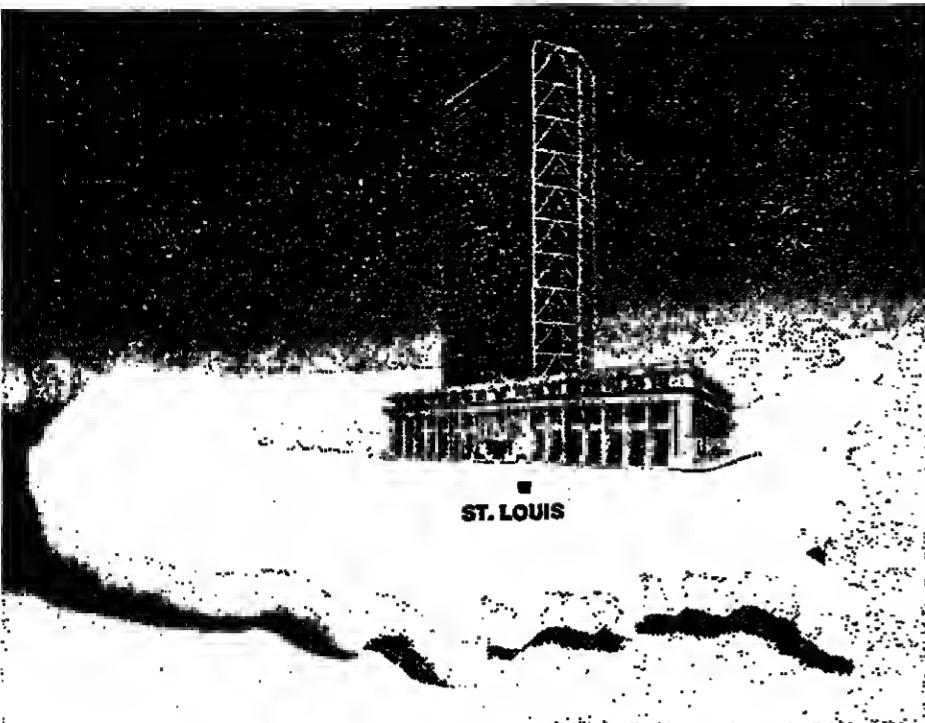


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U.S. BANKS AT HOME

Growing feeling of confidence

THE AMERICAN banking industry has had its share of problems in the past few years, but most bankers now agree with the assessment of Dr. Arthur Burns, chairman of the Federal Reserve, that the worst is over and that banks are approaching the future in increasingly sound shape.

The confidence began to return to the industry more than a year ago as the immediate impact of the failure of the Franklin National Bank at last began to fade. But through much of last year there was continuing public and Press interest in the fortunes of the industry, with a number of stories suggesting that major banks were grossly over-committed at home and abroad and that the federal regulatory agencies were not taking sufficient notices of this.

In fact, according to bank analysts, public concern about the banks began to manifest itself just about the same time as the banks were already beginning to put their own houses in order, following a tumultuous period when, some bankers now admit, a number of them did make major errors which they now very much regret.

In the past year the economy has improved and inflation has become less of an immediate problem—although one that is now causing fresh concern. The banks have worked hard under the watchful eye of the Federal Reserve to improve their position and their balance sheet, and with some exceptions, they have greatly strengthened both in the past 12 months.

Qualified

It was in recognition of this that Dr. Burns last month gave what amounted to a heavily qualified pat on the back to the industry. His testimony was important and it represents, along with the most recent FED figures, the latest official assessment of the position of the nation's banks.

Dr. Burns said that the eyes of the past few years had left banks with a much greater "sense of caution and selectivity... in extending credit." While they have been to some extent cushioned by reasonably healthy profits, he said, banks have also been building up their capital by relying heavily on the longer term debt market, in itself a welcome sign of returning stability.

One sign of this has been the gradual but perceptible improvement in the ratio of bank equity to total assets and in the ratio of total capital to risk assets. As measured by the FED the ratio of bank capital to total assets has now recovered to about 7 per cent compared to the 6.5 per cent mark to which it fell at the end of 1973.

Meanwhile the ratio of total capital to risk assets rose by more than 1 per cent in the two years ending in August, 1976 to about 10.2 per cent. According to the FED this recovery has been typical of small as well as large banks.

At the same time the FED figures also show that, relying increasingly on Government securities, the banks have moved into a much more liquid position and have become rather more cautious about lending than in the recent past. As a result, Dr. Burns said, "there has been a decided improvement in the composition of newly acquired bank assets."

Increasing emphasis on long-term funds has been matched by decreasing emphasis on



Dwarfed by skyscrapers, the New York Stock Exchange.

short term and more volatile funds, and this has also been welcomed by the FED. But it remains true, as one senior banker noted recently, that it will be some time before there is a material improvement in the loan loss experience of most banks. In 1975 loan losses climbed rapidly, but Dr. Burns said that latest FED estimate indicated that they have since begun to exhibit a "flattening tendency."

Dr. Burns went on to say that "preliminary data for 1976 on bank assets classified by bank examiners as substandard or worse also suggest that the dollar amount of classified loans is no longer rising." In line with this, the number of "problem banks"—that is, institutions that require special supervision—has stopped growing. Even at its height, it is worth remembering, it never exceeded 5 per cent of all the commercial banks in the U.S.

The chairman of the FED summed it up in the following way: "Having learned that the business cycle is still, after all, very much alive, most bankers are likely for a time to apply stricter standards than they did a few years ago in making credit judgments."

As a result he said the banks should have fewer problems in the next few years than they have had recently. For its part the FED shows no signs of relaxing its highly cautious approach to the licensing of new bank holding companies, a policy that has irritated some bankers in recent months.

There is little doubt that the FED is using its licensing authority to ensure that only those banks with a "sound financial condition and managerial capabilities" receive permission to expand. Parallel with this the Controllers of the Currency and the Federal Deposit Insurance Corporation have been taking new steps to co-ordinate their activities.

Wise

The FED, which is wise in the ways of its member banks, is not foolish enough to ignore the fact that there are still some significant problems to be faced. Some of these are abroad and are examined in another article. At home banks and bank holding companies remain closely involved in the fortunes of the Real Estate Investment Trusts (REITs), many of which face what the FED calls a "significant increase of maturing medium term debt later this year and in 1978."

There are also the problems of New York city, which are always present in the background, and the fact that an increasing number of smaller banks, for a variety of reasons, are choosing to opt out of the FED. Dr. Burns has called on Congress to act to stop this, and he noted recently that "unless the trend towards non-membership is reversed the soundness of the banking system will be jeopardised by the fact that so many banks will not have direct access to the Federal Reserve discount window. The availability of this discount window—as was demonstrated dramatically in 1974—is an important element contributing to the

stability of our banking system."

For these and other reasons the FED is pressing for an extension of its regulatory powers, which among other things would establish a statutory inter-agency bank examination council that would set uniform standards and procedures for federal examination of banks. This would also limit loans to "insiders" and give the Board extra power to remove bank executives if "gross managerial negligence."

Following the failure of the Franklin National the FED's new proposal would also permit out of state banks to buy trouble banks in other states if necessary. Dr. Burns noted that had the Franklin National failed in a small state current law would mean that no bank large enough would be able to step in and rescue it.

In all, however, U.S. banks are fairly optimistic about the future as far as they are concerned. About interest rates, the state of the economy, the prospects for investments, they are as uncertain as almost everyone else. But as they are the first to admit, they would rather have to cope with these problems than the difficulties that have affected some of them in the past three years.

David Bell

U.S. BANKS ABROAD

Consolidation the keynote

THE EXPANSION of American banks in the rest of the world continues and overseas operations still account for a significant share of profits. But in the past year American banks with overseas operations have also been pre-occupied with the problem of the small number of countries which still threaten to have major problems in repaying what they have borrowed.

Doubtful

For all the talks of American bank overextension abroad the volume of doubtful loans to developing countries is actually very small in relation to the overall amount of money lent overseas. Citibank, the largest bank of all, has 63 per cent of its outstanding loans overseas and makes 72 per cent of its profits from them. Yet its loss ratio is much better abroad than at home. And like other banks, although it has lent money to a number of troubled developing nations its total loans to these are small in comparison to the amount advanced to far stronger countries.

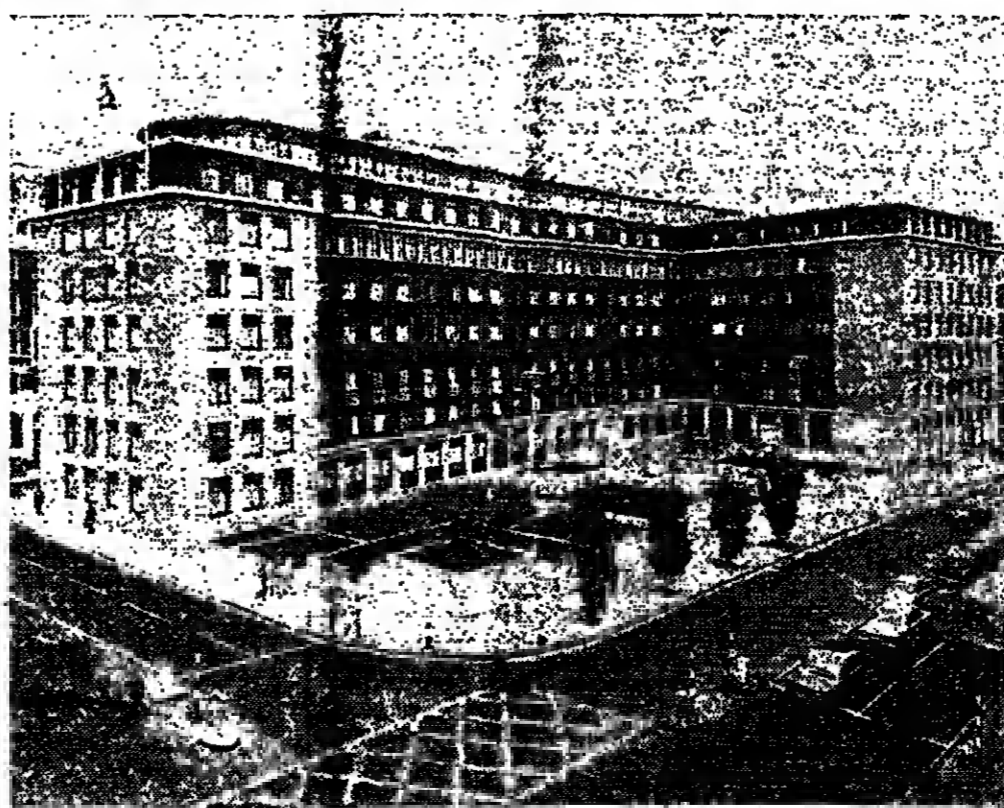
Nevertheless the situation might have been very different. Last month Dr. Arthur Burns took particular account of this in a speech before a Congressional Committee. He said that default in any one country could be no longer reasonable to set off a very serious chain

rate of increase is far faster than in the past and raises a number of questions in the minds of bank analysts, some of which are now being faced by the banks themselves.

Certainly our export trade and the general economy have been helped and are being helped by banking's role in international lending. This is not to say there have been no excesses or that expansion of international lending by American banks can continue at a undiminished pace. Even though losses on foreign loans have been small the Federal Reserve is concerned about the enlarged risk exposure of our banks.

The particular area that concerns the FED is the \$45bn. of loans outstanding at the end of last year to the so-called less developed countries (LDCs). This concern has been compounded by the fact that they owe to banks throughout the world may be as much as four times this amount. A major default in any one country could be no longer reasonable to set off a very serious chain

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Offshore scenario changes again

A CURSORY glance at the statistics of U.K. banks' business with the world's various offshore centres over the last six years highlights just how quickly the offshore scenario can change.

Back in 1971, Panama was the most important source of offshore deposits for U.K. banks, followed by the Bahamas, Bermuda and the Lebanon. Few bankers then had heard of the Cayman Isles, let alone done business there.

On the other side of the balance sheet the story is much the same. The Cayman Isles and the Bahamas have grown increasingly important as takers of funds from the London market—over the past six years U.K. banks' claims on these two Caribbean centres have risen from £1.1bn. to £8.7bn.

U.S. BANKS ABROAD

CONTINUED FROM PREVIOUS PAGE

reaction, which is the major reason for the persistent attempt to keep the economy of Zaire—which has large debts-afloat. The present war in that country is being watched particularly closely lest it inadvertently trigger exactly such a default.

The U.S. authorities are now co-operating with other central banks to obtain as accurate as possible a profile of the debt outstanding around the world, and the Fed hopes that American banks will in the future adopt a much more cautious approach to foreign loans.

There is also a hope that the proposed IMF fund to help nations with persistent balance of payments difficulties will take some of the pressure off the banks and off those nations that are particularly hard pressed.

Beyond this there is also a case for a new attempt to deal with recycling of the oil money which would inevitably have to involve the OPEC producers themselves.

In general, however, U.S. banks with large subsidiaries overseas are well enough pleased with the profitability of their operations in some cities, and in particular London, there is some concern about the cost of maintaining the large offices that many banks now have.

At the same time the lifting of the U.S. interest equalisation tax, which seemed not to be having much effect this time last year, has had a marked effect in the past 12 months. Foreign borrowing on the New York capital market has climbed sharply, with foreign borrowers raising some \$10bn. last year as opposed to only \$3.5bn. in 1974.

international business has been the main spur to the continuing profit growth of the top U.S. banks. Indeed, between 1971 and 1975 Salomon Brothers, a major New York brokerage house, estimates that the international earnings of the top ten U.S. banks grew at an annual compound rate of 37 per cent while domestic earnings showed no growth at all.

In addition, the regulatory authorities in most offshore centres have been tightening up on the banks they will allow to operate in their jurisdictions. Bahrain has set an example. By only permitting the major banks to operate in its offshore market the Bahrain Monetary Agency is hoping that it will not have to spend a lot of time and effort watching over its flock. The banks should be able to look after themselves.

The slowdown in the growth of international profits has affected the network of offshore centres in two ways. First, it has meant that the number of new offices being opened has fallen considerably from the peak level of the early 1970s. Most of the big banks are already in the centres they want to be, and the smaller banks have generally trimmed their international ambitions.

Despite the slower growth in numbers of new overseas outposts regional centres continue to grow in importance. Some idea of the changing priorities can be gauged from the overseas areas of expansion of the U.K. clearing banks over the past 12 months.

restrict their freedom of manoeuvre and that it could mean that rival banks from other countries would siphon off business.

Bearing in mind the enormous involvement of many American banks in the Middle East there are also some fears about the possible effects of the new legislation against the Arab boycott of Israel which has already passed the House of Representatives and will probably go through the Senate despite the intense attempt by the business community to soften some of its provisions.

But it would not be true to say that apprehension about either of these measures or concern about the loans to the LDCs have had too serious an impact on the optimism of overseas bankers.

There is, perhaps, one cloud on the horizon and that is that, sooner or later, the new Administration is likely to turn its attention to more stringent regulation of the activities of U.S. banks abroad.

enabling them to improve their overall margins. For a number of years U.S. banks have been booking more and more of their international business through Hong Kong. On a par for international business with the likes of Citibank and the Bank of America are long since past.

An idea of the change in emphasis can be gained from the fact that whereas in 1969, U.S. banks' foreign branch assets in London were more than eight times as large as those held in the Bahamas and the Cayman Isles, the latest Federal Reserve figures show that U.S. banks now hold \$62bn. in the two Caribbean centres compared with \$77bn. held in London.

Of the big U.S. banks, Bank of America has probably been the most active, opening new branches in Copenhagen, Bahrain, Cairo, Cologne and Jersey among other places. The bank believes its International Financial Centre in London is the largest offshore money dealer in Europe but admits that more and more Eurodollar trading is now taking place in such centres as Frankfurt, Singapore, Panama, and the Caribbean.

Though the civil war in the Lebanon has died down and a few banks have reopened their Beirut operations, the centre of Georgia's new Foreign Bank Agency legislation, by opening still the Gulf. The early estimates of Bahrain's growth as an offshore centre have proved

somehow optimistic, but there are now over 30 offshore banks operating there with assets at the end of January amounting to \$8.5bn.

In the Far East the growth of the local financial community has slowed down in line with the slower growth in regional economies. Singapore has implemented more liberal exchange controls and lower effective tax rate.

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U.K. BANKS' BUSINESS WITH OFF-SHORE CENTRES (€1m.)

Table with 7 columns: Year (1971-1975), % Incr 1975, U.K. LIABILITIES, U.K. CLAIMS. Lists various offshore centres like Bahamas, Hong Kong, Cayman Islands, Panama, Bermuda, etc.

Source: The Bank of England.

Further down the Gulf the United Arab Emirates has issued 12 restricted banking licences (RBLs), which has been interpreted as a move to set up a rival offshore centre to Bahrain.

Elsewhere in the Arab world Tunisia is encouraging offshore banks, having introduced new legislation last July, and Jordan also seems keen to get in on the act.

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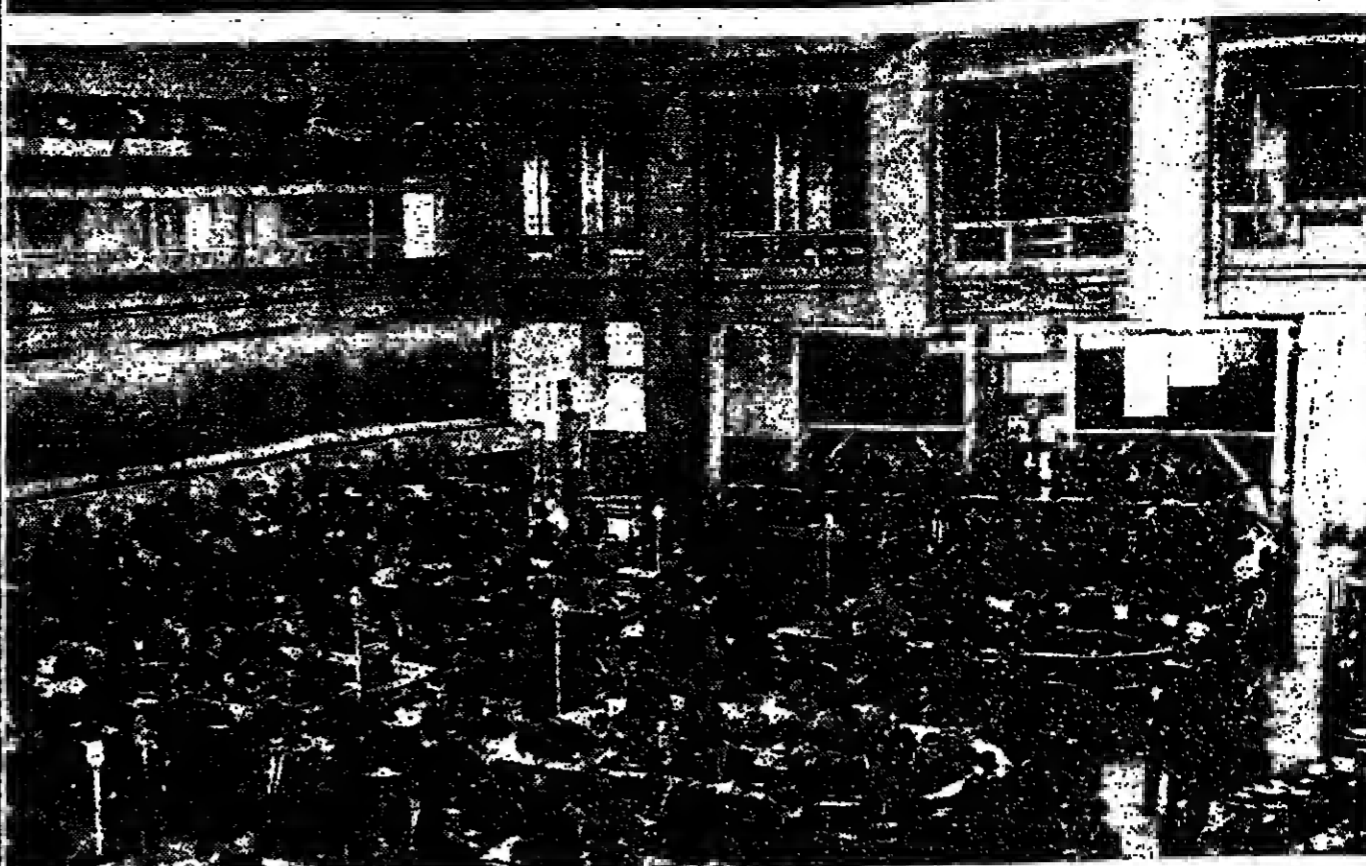
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The Tokyo Stock Exchange.

Operating within tight limits

JAPAN'S MAJOR banks have long enjoyed a fairly pampered existence inside the carefully woven web of official regulations which govern their activities.

Such requests so far appear to have fallen on deaf official ears, reflecting the vital role that postal savings play in the Government's fiscal management policies.

The average on lendings by all Japanese banks edged down for the 23rd consecutive month in February—to 8.162 per cent.

perhaps increase the notorious "compensatory deposits" which they demand from borrowers.

It is natural enough that the banks should complain—as they have been doing, with an increasingly loud voice.

Some of the financially healthiest major corporations, with high liquidity, are repaying bank loans to lower their costs, and the banks are finding that those companies which are actively seeking funds often tend to be of the less credit-worthy variety.

Blurred In early March, however, the Bank of Japan's official discount rate was cut to 6 per cent.

However, some signs of relief are on the horizon. The authorities are reportedly studying the possibility of keeping new issue terms on Government bonds more in line with going capital market rates in future, and allowing the banks to make limited sales of their holdings on the secondary market.

Simon Tait

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Ministry keeps a tighter grip

AFTER THE headlong expansion of the early 1970s, Japanese banks' overseas operations are now in what Finance Ministry officials call "a phase of consolidation."

The officials are in a position to use such descriptive phrases with authority, since it was the Ministry which decreed a slow-down to the expansion, by imposing a variety of controls on the banks' offshore lending activities, and a virtual ban since April last year, on the setting up of new overseas banking ventures in which the Japanese partner has a majority stake (representative offices excepted).

The banks themselves—while they may grumble from time to time—do not appear to resent "consolidation" too strongly.

They certainly want to increase the degree of their internationalisation, which is still very low by some international comparisons (Dai Ichi Kangyo, the largest Japanese city bank, still gets only around 11 or 12 per cent of its profits from overseas operations, compared with over 50 per cent for some U.S. banks). But, like the Finance Ministry, the banks also appear to feel the need to go for quality, and not just quantity, in their overseas business in future.

An improvement in "quality" in the case of the Japanese banks, to a considerable extent means a reduction in the dramatic imbalance between current external assets and liabilities, and an increase in medium and long-term liabilities to match medium and long-term lending commitments.

According to the latest Ministry of Finance figures, for end-March this year, Japanese banks' short-term external liabilities totalled \$29.03bn, while assets totalled \$14.93bn, for a net external liability position of \$14.08bn.

Borrowings

The bulk of these borrowings is employed for short-term Japanese trade finance, while an estimated \$7bn, to \$8bn, is still going to medium and long-term overseas loans. (This figure has been whittled down gradually from a high of around \$10bn in 1975, and Japanese bankers say it is expected to fall further this year as a result of further yen repayments.)

In view of still burgeoning Japanese trade volume, no one expects the huge gap between the banks' external assets and liabilities to be closed in the near future.

In the longer run, it could be closed by increased use of the



London office of the Mitsubishi Bank in King William Street, E.C.4.

yen to finance Japanese trade, allowing the banks to repay much of their dollar borrowings. But the so-called "yen shift," as the Finance Ministry has made plain enough, is likely to be a very gradual process.

There is some room to be gained at present, since the banks appear to be having no problems at all in rolling over their short-term dollar borrowings (unlike the period following the collapse of Bankhaus Herstatt in 1974, when, with the Euro-currency markets in turmoil, the Japanese banks found themselves having to pay an embarrassing "Japan rate" premium).

But with the aim of encouraging the banks to restrict their practice of borrowing short to lend long, the Finance Ministry came up with a new set of typically rigorous regulations last November—which are still in force. The new regulations allowed the banks to resume medium and long-term overseas dollar loans—which had been virtually banned since 1974—but only according to a formula which relates new lending to the extent of a bank's reduction of loans from the previous peak, and to the extent of the bank's reduction of short-term dollar borrowings from the peak.

At the same time the Ministry is encouraging the banks to in-

crease syndicated overseas loans in yen rather than dollars. Here, there are problems on the supply side in the form of the authorities' "window guidance" controls on Japanese banks' lending volume, and also on the demand side, where many borrowers are seeking more international currencies, predominantly of course the dollar rather than the yen.

Nonetheless, overseas demand for the yen is building up and the trend looks sure to grow, albeit somewhat gradually, in line with the Japanese authorities' desire for the yen to play a more international role.

Japanese city banks like to point out that if the Finance Ministry wants them to secure more medium and long-term dollar liabilities they should be allowed more freedom to do so—most notably through issuing overseas bonds. This time last year, the banks were fairly optimistic that permission for such issues would be granted.

But since then nothing has happened, a reflection of the Ministry's apparent reluctance to interfere with the traditional demarcation in this area between, on the one hand, the city banks and on the other the three long-term credit banks and the specialist foreign exchange bank, the Bank of Tokyo (all four of which are allowed

to tap the bond markets at home and overseas).

The main means of raising longer-term funds overseas for the city banks has been certificate of deposit issues. The recent innovation of floating rate Eurodollar CDs, issued by the Dai Ichi Kangyo and Sumitomo Banks, has created considerable interest among other Japanese city banks. At least one other city bank is known to be thinking of following suit, but most of them, feeling no great urgency to raise more medium-term funds, appear quite content for the time being to wait and see how the first issues fare in the secondary market.

Some city bankers appear to feel that if, for example, maturities on such floating rate issues lengthen in future from the present three years, the Finance Ministry might argue they could act as a substitute for the idea of city bank bond issues.

Blurred

While Japanese banks overseas are strictly speaking not supposed to be involved in underwriting business—and the securities houses are supposed to keep out of banking business—in practice the demarcation lines have become fairly blurred, as both the banks and the securities firms have set up overseas subsidiaries and participated in joint ventures, to allow them to benefit from the whole range of Euromarket activities.

As regards underwriting, a compromise agreement is in force whereby Japanese banks' subsidiaries do not act as lead managers of issues, but do co-manage. Japanese bankers say this suits them fine at present, since their subsidiaries do not yet feel they have the capacity to run the book for new issues. In the future, they add hopefully, this might change.

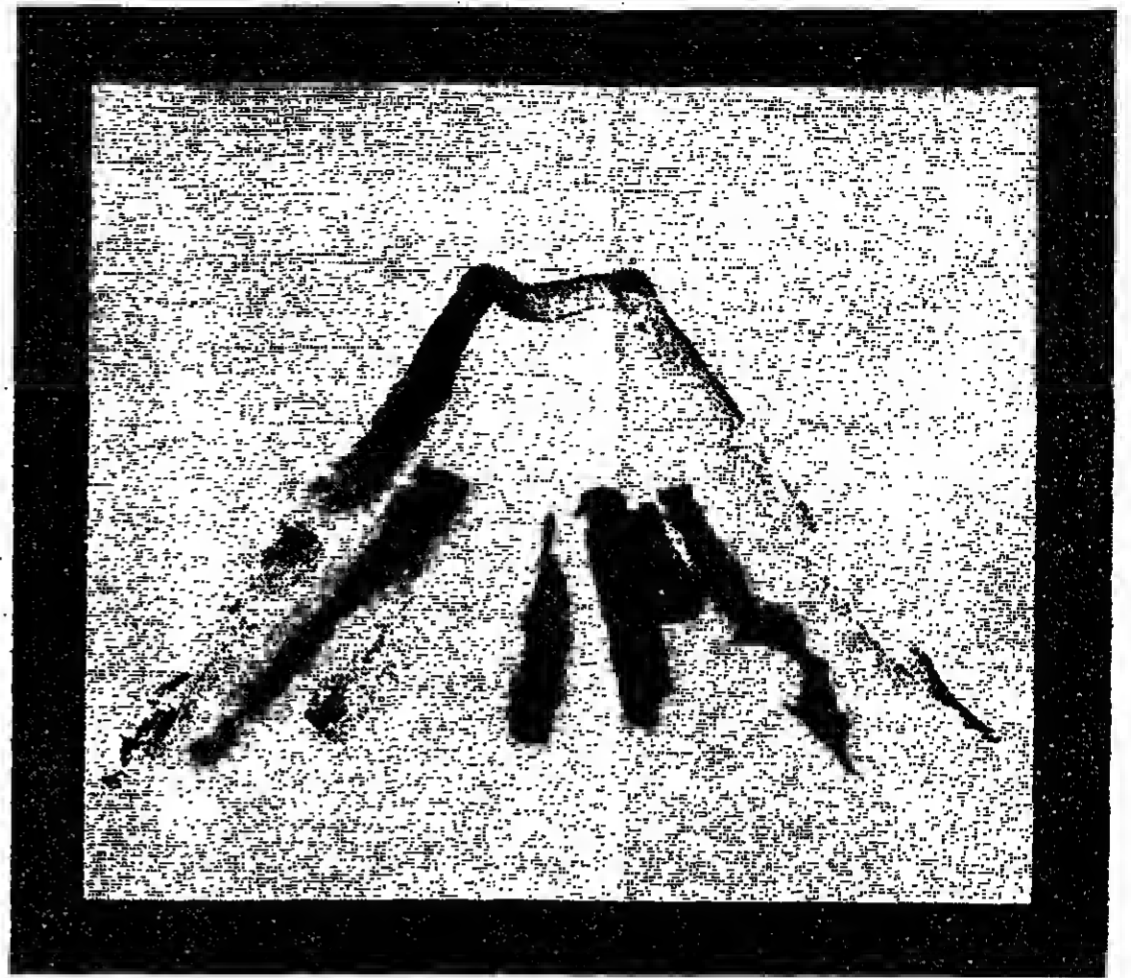
According to figures from the Federation of Bankers Associations—dating from last autumn—Japanese bank branches overseas total 104, while majority-controlled subsidiaries and joint ventures total 24, both figures are up one from a year ago, since one branch and one subsidiary had been approved before the Ministry's virtual ban went into effect in April last year. (At around the same time that that ban was introduced, the Ministry also instructed all Japanese banks to submit fairly detailed annual reports on the various overseas banking ventures in which they held a majority stake, including balance-sheets, profit and loss statements, large loans supplied overseas, and loan accounts with the parent bank.)

The Ministry's attitude towards new representative offices abroad remains flexible, as does that towards minority stakes in overseas joint ventures.

Japanese bankers express the belief, or the hope, that they have behaved themselves well enough overseas—and that conditions will be right—for the Ministry to consider relaxation of some of its restrictions on new overseas ventures before too long, and also on overseas lending activity.

The banks appear ready to wait for a while, working in the meantime to improve the return from existing overseas operations. If the waiting lasts too long for their liking, they can be relied upon to make their voices heard.

Simon Tait



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GREECE

Government call for regime of self-discipline

TO AVOID the adoption of 33.2 per cent. and to domestic tougher measures similar to those which other countries did not exactly fit in with the have been compelled to take. Premier Constantine Karamanlis has called upon the Greeks to observe austerity and self-restraint.

In this spirit the Government is encouraging the necessary economic development, but at the same time discouraging "overheating" of the economy by curbing excessive demand which might result in higher imports and higher prices. The banking sector has once more been called upon to implement the austerity policy through a control of the volume and the channelling of bank credits.

The fact that the bulk of private savings is channelled in commercial banks leads eventually to excessive expansion of short-term credit, especially to trade and industry, with a consequent leakage of considerable amounts of commercial bank credit towards financing undesirable imports of luxury goods or towards other speculative activities. In these conditions the financing of the other sectors of the economy is hampered or remains to a large extent dependent on the Bank of Greece (the country's Central Bank), thereby leading to an increase in money supply and in the liquidity of the economy.

In 1976 total bank credits to the private sector rose by 24 per cent. (against 24.4 per cent. in 1975), and outstanding bank credits at the end of the year stood at 375m. drachmas.

Credits to manufacturing, in particular, were up by only 22 per cent. in 1976, against a rise of 29.5 per cent. in 1975. The slowdown was noted in short-term credits (an increase of 24.5 per cent. in 1976 compared with 33.6 per cent. in 1975) as well as in long-term credits (18.4 per cent. against 22.4 per cent.).

On the other hand, credits to the import trade rose spectacularly by 78.4 per cent. in 1976, to the export trade by



The Bank of Greece in Athens.

Rates

Credits to industry for working capital now carry an interest rate of 13 per cent., including 1 per cent. bank commission, and long-term loans to industry carry 11 per cent. Loans to the import and domestic trade (except for investments) and to private consumers, including those using credit cards, now carry an interest rate of 15 per cent. Interest rates on credits destined for fixed productive investments were left unchanged at 11 per cent.

To make fewer funds available to banks for profitable lending, while at the same time increasing banks' profit margins, the Government slightly lowered interest rates paid on bank deposits (which are tax-free in Greece) in November 1976.

Savings deposits by individuals with commercial banks now earn 7 per cent., with the Agricultural Bank of Greece 7.25 per cent., with the Post

Office Savings Bank 7.5 per cent., and on three months' notice of withdrawal 8.5 per cent. Time deposits for three to six months' duration earn 8.5 per cent., and for six to 12 months 9 per cent. For periods exceeding 12 months they earn

9.5 per cent. Sight deposits by individuals or companies earn no interest and current account deposits by individuals only earn 6.5 per cent.

The fact that a large part of private savings is placed in bank deposits (the latter rose by 26.3 per cent. in 1976 to reach 347.2bn. drachmas at end-December) is partly due to the inadequate development of the capital market.

In recent years there have been virtually no new share or bond issues for financing productive investment. As a result, private savings which could have been placed in securities were inevitably channelled to bank deposits, which are highly liquid. In these circumstances, a close interdependence has developed between commercial banks and a number of major business groups. This prevents the implementation of the desired changes in the structure of financial markets and at the same time has adverse effects on the quality and composition of their assets and liabilities.

The capital structure of many manufacturing companies has been deteriorating in recent years because of the long-established practice of financing trade indirectly, through funds intended for industrial companies, and the adverse effects of domestic recession on profitability.

In August last, the Government decided to extend State control over the commercial banking scene. It introduced legislation, unanimously approved by all parties in Parliament, which revised the country's laws on the operation and control of banks and contained clauses which allowed the State to gain control of three commercial banks belonging to banker-industrialist Stratis Andreadis.

The relevant Bill in Parliament stated that the measure was taken to ensure the normal operation of the credit system and to meet the need for strong banking organisations capable of applying faithfully the regulations of the monetary authorities, necessary for the proper implementation of the Government's economic policy.

Following this move, the State now controls five of the country's ten commercial banks and about 75 to 80 per cent. of the banking sector. Mr. Evangelos Eliadis, a former counsellor to the Governors of the Bank of Greece, was elected Governor of the Commercial Bank of Greece and the Ionian Bank of Greece, and two of the three Andreadis banks taken over by the State.

Professor Angelos Angelopoulos heads the National Bank of Greece, the country's largest commercial bank, also State-controlled. This bank is discussing with credit institutions in Kuwait and Libya the establishment in Greece of a Greek-Arab Bank. Participation in the \$15m. share capital will be 40 per cent. Greek (the National Bank and Greek private enterprise) and 30 per cent. each by the banks in Kuwait and Libya. The Greek-Arab Bank will finance projects in Greece and abroad and also provide bank guarantees to companies undertaking large State projects in Arab countries. It will also seek to attract petro-dollars for investment in Greece.

Twelve foreign commercial banks (all of them North American and European) operate in Greece, with a total of 33 branches in Athens, Piraeus and Salonica. These banks already handle an estimated 14 per cent. of commercial bank activity in Greece. Barclays Bank International and Bank Leumi are among the latest to receive Government approval to open branches in Greece and Bankers Trust Company of the U.S. opened a representative office in Athens in April this year.

By Our Athens Correspondent

COMECON

Promising exchanges

DESPITE the ups and downs, of the East-West scene, banking relations between the Communists and the capitalists have shown steady and promising growth in recent years. This is to a large extent due to the heavy imbalance in East-West trade, and the need to finance the resulting deficit. But a slight relaxation in the Soviet bloc's rigid banking laws has helped too.

Compared with only five years ago, the scene has changed radically. Western banks are now represented in many Comecon capitals, notably Moscow where the total is nudging 30. Hungary recently published new regulations permitting foreign banks to open in Budapest. Even Yugoslavia, which, though not a full Comecon member, has some of the toughest banking laws in East Europe is preparing to let outsiders in.

Movement in the opposite direction has also accelerated. All Comecon member countries (except for Mongolia) now have at least an office in London, if not a branch or fully-fledged subsidiary. And their presence is growing in other Western capital markets too.

Conspicuous exceptions are the two Comecon banks, the International Investment Bank (IIB) and the International Bank for Economic Co-operation (IBEC). Both Moscow-based, these banks perform a wide range of services for Comecon members, including the raising of Eurocurrency loans. However, IBEC recently had to abandon a planned borrowing because its legal status was not clear, even though it had previously borrowed successfully.

Whether this setback will prompt the two banks to seek incorporation, or set up subsidiaries of their own in the West remains to be seen. But since both play a fast-growing role in Comecon's hard currency affairs, their status will need to be cleared up soon. IIB is now reportedly seeking a further \$400m. loan to finance the Orenburg gas pipeline.

These are details, though. By far the biggest issue in East-West banking is The Debt, now estimated to have reached a total of nearly \$40bn. From the West's point of view, the debt is a mixed blessing. On the one hand it has given the largest single impetus to the development of banking activity longer. Western banks may be between East and West, and

has provided Western banks with welcome new sources of business at a time when dealings elsewhere were slack. On the other hand, growing concern about the debt threatens to drag East-West banking into the political arena, from which it has so far managed to steer clear, greatly to its benefit.

Although Comecon's trade deficit with the West narrowed last year for the first time since 1971, it was still over \$5bn., and the total payments deficit was estimated to be nearer \$10bn. To cover its now chronic deficit, Comecon has raised some \$6.5bn. in publicised Euroloans since 1973, and obtained several times that figure in other forms of finance, like export credits, promissory notes and private inter-bank deals.

Diminish Demand for finance is unlikely to diminish, judging by the most widely accepted assessments of East-West trade prospects. These are that Comecon will be unable to hold down imports at their 1976 level for long without causing itself economic and political damage. At the same time, the strong doubts remain about its ability to boost exports significantly in any categories except raw materials.

Several prominent figures in East-West trade have now predicted a doubling of the Comecon debt to some \$30bn. by 1980, largely on the basis that to bring about a satisfactory turnaround, Comecon members would have to achieve the impossible task of nothing up an annual increase in exports to the West of well over 10 per cent. while keeping imports steady.

Although bankers themselves disagree whether this is something they should lose sleep over, the implication is that the debt could soon become a major political issue. Public opinion, the scenario goes, will object to such massive support for the ideological foe, governments will be concerned about the international implications, and the West at large will be vulnerable to political blackmail from debtors threatening to default.

These are exaggerated fears perhaps. But it is unlikely that East-West banking will continue to enjoy its freedom from political meddling for much longer. Western banks may be asked to coordinate their

CONTINUED ON NEXT PAGE

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July 1977

New laws create a new climate

BEFORE LONG, foreign banks will be able to open offices in Yugoslavia. These will be representative rather than branch offices and their main function will be to maintain contacts with Yugoslav organisations and to pave the way for financial arrangements.

This is just one of several recent developments which are changing the face of Yugoslav banking and finance.

Last March also brought three laws on foreign economic relations which affect banks and banking. The first is on foreign exchange and external credit relations. The second is on international trade and services; this one authorises the federal government to set conditions for the operation of representative offices of foreign firms, banks and other financial institutions, and transport agencies.

The third, on Yugoslav economic activities abroad, has a section on banks which gives them the right to operate abroad and found their wholly owned or joint banks. Other new developments include the opening of security markets and a greater emphasis on saving institutions.

Criticised

The general climate in which banks operate has also been changing. Where there was a shortage of liquidity a year ago there is super-liquidity now. Indiscriminate mutual crediting by firms has been more or less eliminated. Banks are also closer to complying with the constitutional principle that they cannot pursue interests of their own but must work in the interest of their founders ("shareholders"), the basic organisations of associated labour (BOALs). Bankers are still criticised

for selling their services at high prices and living more comfortably than the production workers of the bank founders. Now, the personal incomes and other benefits of a bank's "work community" or staff, are linked to personal incomes in their "shareholding" firms.

Interest rates are also under fire—even though at 8 to 12 per cent they are below the inflation rate. Critics say it is paradoxical that production firms should have to borrow what is basically their own money at high cost.

Others fear that unrealistic interest rates will distort capital allocation and affect profitability.

Proliferation of banks is also causing concern. Spurred by the hunger for capital, banks have been opening branch and sub-branch offices wherever they saw spare money. In one region of Serbia, it was recently stated, within a short time 20 new offices sprang up. As each requires office space and staff, this adds to the cost of money. Behind the criticism of this phenomenon however there may also be regional lobbies who believe that money mobilised in a given region should be used to

THE BIGGEST YUGOSLAV BANKS as of December 31, 1976

(Balances in Yugoslav Dinars bn.)

1. Udruzena Banka, Zagreb*	131.151	6. Stopanska Banka, Skopje	41.067
2. Beogradska Banka, Belgrade	106.455	7. Jugoslovenska Investiciona Banka, Belgrade	33.324
3. Ljubljanska Banka, Ljubljana	91.733	8. Vevojedjanska Banka, Novi Sad	28.286
4. Jugobanka, Belgrade	71.669	9. Bankos, Pristina	22.851
5. Privredna Banka, Sarajevo	66.001	10. Investiciona Banka, Titograd	19.172

Source: National Bank of Yugoslavia.

*Udruzena Banka (United Bank Zagreb) comprises Kreditna Banka, Zagreb; Privredna Banka, Zagreb; Rijeka Banka, Rijeka; IKB, Split; and KB i Stedionica, Osijek.

From April 1976 companies can buy only if they can pay in cash, with a bill of exchange or other instrument readily convertible into money. The Government's intention was to have bills of exchange and other securities circulate but that did not materialise. The market should help it.

As far as foreign operations by Yugoslavia are concerned, banks have been criticised for not co-ordinating their activities and for borrowing money abroad irrespective of the terms and costs. In future they should co-ordinate their foreign borrowing and lending and advise their clients not to take foreign loans and credits if terms are not favourable. This will be facilitated by the improved financial position of Yugoslavia whose foreign reserves now amount to some \$2.8bn. In 1975 and 1976 the Yugoslav economy paid about \$350m. a year servicing its debt, part of which according to the governor of the National Bank, Dr. Branislav Colanovic, was due to excessive rates of interest which could have been avoided.

Security markets are also due to start operating soon, first in the republics and then on a nationwide scale in Belgrade, run by the Association of Banks of Yugoslavia. A year ago legislation was passed aimed at breaking the chain of buying and selling on credit between firms.

Aleksandar Lebl
Belgrade Correspondent

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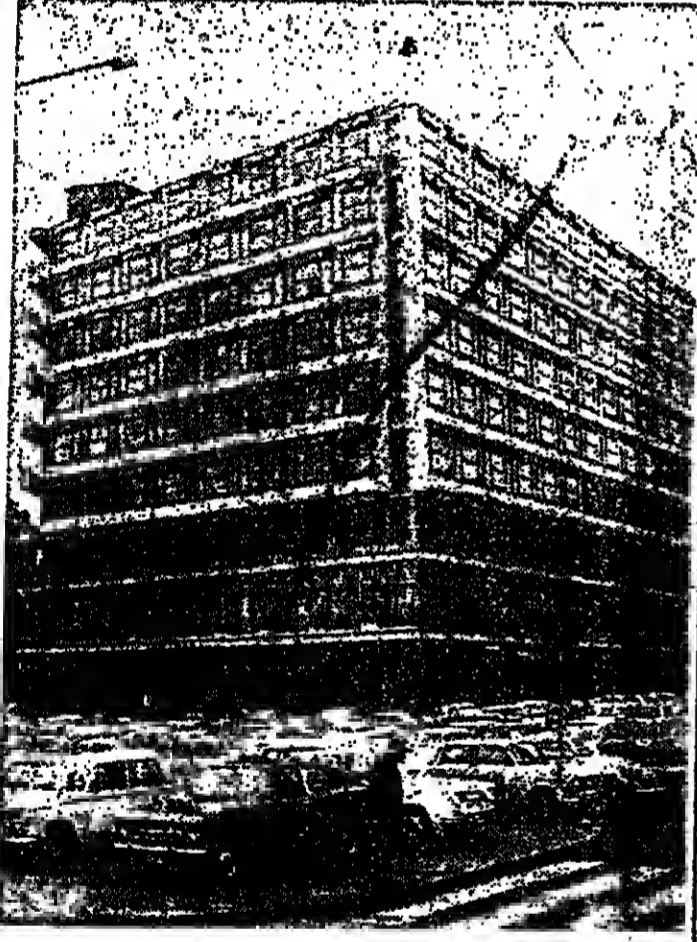
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COMECON

CONTINUED FROM PREVIOUS PAGE

activity more closely to obtain a fuller picture of what is going on, and to restrain undesirable competition for Comecon by business. Political considerations would also be involved should a Comecon member reach a point of needing to reschedule its debt repayments. Although it is hard to imagine an IMF TR will not be accepted by the mission landing at an East European capital to supervise the implementation of stabilisation policies, an East-West debt crisis would have to be handled at the highest political levels. The apparent intractability of the Comecon debt problem could be a reason why radical solutions like East-West currency reform have received a lot of publicity recently.

Problems

Not that an advance to Comecon currency convertibility is likely in the foreseeable future—indeed the debt makes it less likely than ever—nor would convertibility solve the basic structural problems of East-West trade. But if Comecon currencies acquired even a small degree of international acceptability, they would at least make a fresh source of finance for East-West dealings.

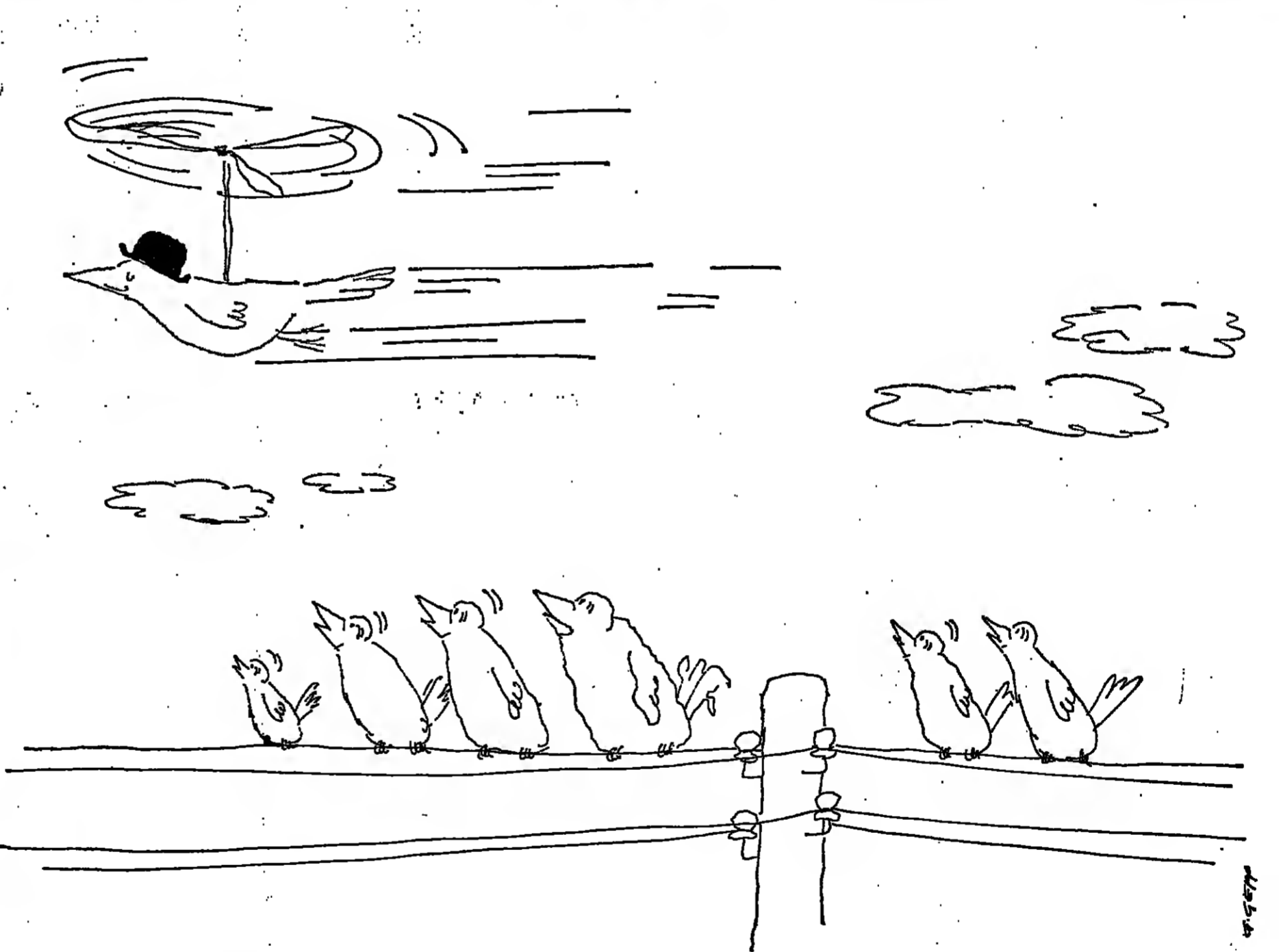
This appears to be the view held by Comecon bankers who

are trying to enlarge the national role of the Transferable Ruble, the grouping's unit of account, so that it could be used to settle Comecon's external trade.

But though the bankers intentions are still obscured by a thick cloud of unanswered questions, it is clear that the TR will not be accepted by the West because it is not readily convertible into either goods or currency.

Nor does the suggestion of Mr. Jaos Fekete, vice chairman of the Hungarian National Bank, for a gold-based world currency with guaranteed convertibility into all currencies of East and West look like making much headway. In contrast to its satisfactory growth so far, East-West banking could therefore be heading for less happy times. This is borne out by the fact that despite the many debates now going on in the West about Comecon's economic future, no one is caring to prophecy much beyond the next year or two. Indeed the number of unanswered questions is growing rather than shrinking. Will the debt get smaller? If so, how will it be done? And if it gets bigger, what should the West do about it?

David Lascelles
East Europe Correspondent



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developing new methods to raise equity finance; our share of the domestic mutual funds market exceeds 70%, our building society is Austria's largest. We are the leading Austrian bank in the non-recourse market, and in 1976 we participated in more than 200 new issues in the Euromarkets. Needless to say, 60 out of the top 100 Austrian enterprises bank with us. We became that big by staying small. Small enough to remain personal bankers. Your personal bankers (if you are big enough).



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Greater inter-regional investment

TWO INTERESTING features stand out from the rapid growth of banking and financial operations in the Arab world following the 1973-74 oil price rise. The operations of the financial centres have been directed more to their home markets, and to the industrialised world than to other Arab States; notwithstanding this, there have been significant advances towards inter-Arab economic and financial co-operation.

Thus on the one hand very few of the large numbers of bond issues organised by or participated in by Arab financial centres have been to finance entities in the Arab world, while Arab investors, with some prominent exceptions, have shown a preference for the industrialised rather than the Arab world as an outlet for their funds.

On the other hand organisations for inter-Arab investment and economic co-operation have had considerable impetus and have in some cases scored some solid achievements.

Reflection

The fact that only a relatively small proportion of the oil-producing States' surpluses has so far flowed into the deficit countries either in aid or investment is broadly a reflection of the limited absorptive capacity of these States compared with that of the industrialised world. The amount of aid that the deficit countries have received has strikingly increased (Syria, for example, says that it has received more than \$1.5bn. between 1974 and 1976 from other Arab States) but in relation to the total surplus, which in 1976 amounted to about \$350bn, the proportion appears small, though without detailed figures it is difficult to quantify it.

Commercial investment is considerably more restricted than aid. This is partly because several countries in which investment might be considered have only recently implemented laws making it sufficiently attractive.

while successful commercial investment is in some cases dependent on the establishment of a reasonable infrastructure which depends on the flow and absorption of aid finance. Nevertheless, there has been striking growth in inter-regional investment since 1973-74. Kuwait is by far the biggest investor—indeed it was virtually the only Arab country to invest in the Arab world before the oil price rise, since it had a big surplus much earlier than the other oil States. Outlets for investment at home have always been smaller than in neighbouring States and the Government decided in 1974 that as much as possible of the State General Reserve should be invested within the Arab world. In this it was following the policy agreed on at the 1974 meeting of the Council for Arab Economic Unity that as much as possible of the oil States surplus should go to the Arab world.

Kuwait's State General Reserve stood at \$1.1bn. at the end of 1975 and of this 16 per cent. was stated to be in loans, securities and deposits in the Arab world. The Ministry of Finance deploys the funds through a variety of agencies. In property, the sector in the Arab world which it was thought would absorb funds fastest, investment operations are carried out by the Kuwait Real Estate Investment Consortium (KREIC) (set up by the privately-owned Kuwait International Investment Company—KIIC—and four private real estate companies). In 1976 KREIC, which has offices in Cairo, Damascus and Amman, was involved in six agreements in the Arab world worth about \$750m. Apart from Egypt, Syria and Jordan the consortium operates among other places in Sudan and Morocco.

Another part of the Government's property portfolio is its 49 per cent stake in the Kuwait Hotels Company, which is engaged in owning and building Hilton Hotels in various parts of the Arab world. A new Hilton opened in Khartoum, capital of Sudan, earlier this year.

Participation

Kuwait's State investment in industry and agriculture in Arab countries, which involves both equity participation and loans, is largely dealt with by the Kuwait Foreign Trading Contracting and Investment Company (KFTCIC) which is 80 per cent Government-owned and has a capital of \$85m. It owns half an investment company in Sudan, where it also has a 23 per cent stake in the Lonrho-managed Kenana Sugar Company. It also has half the capital of a recently formed Egyptian-Kuwaiti investment company.

The KFTCIC's bond issues are normally concerned with projects outside the Arab world but in June 1976 it was lead manager of the \$100m. Euroloan for the Sudd pipeline which links the Gulf of Suez with the Mediterranean. The Kuwait International Investment Company (KIIC) has been lead manager of bond and note issues for Moroccan state and private concerns.

There is little doubt that the Kuwaiti private sector organisation which has the most solid achievements in inter-regional investment is Gulf International, owned by Sheikh Sabah al Ahmed, the Foreign Minister, his son Sheikh Nasser and the Sudanese tycoon Dr. Khalil Osman Mahmood. Its interests include about a dozen manufacturing and trading companies in Sudan (including Sudan Textile Industry and Sudan Chemical Industry), and it has a small stake in the Kenana Sugar Company. Inter-Gulf investment by Kuwaitis is on a much smaller scale than inter-Arab. Kuwait Flour Mills owns 20 per cent of Bahrain Flour Mills, while the Kuwait Food Company has the franchise for Wimpy bars and Kentucky Fried Chicken parlours, which are springing up in the UAE, Bahrain and Saudi Arabia, as well as Egypt. Compared with Kuwait other Arab countries' investment within the Arab world is smaller and at a much earlier stage of development, reflecting the fact that surpluses are newer, home investment outlets greater and financial expertise less developed.

In Saudi Arabia Kamal Adham's First Arabian Corporation announced last year that it

was planning to finance a \$100m. agricultural project in Egypt. Prince Mohammed bin Faissal is planning a vast ranch in Sudan, where Adnan Khashoggi's organisation Triad has interests. A Syrian-Saudi Investment Company for Agriculture and Industry has been set up, and Mr. Ghaiath Pharaon's REDEC (Research Development Corporation) has said it may invest \$1bn. in industrial projects there.

Neither the UAE nor Qatar is especially prominent in inter-Arab investment and finance, but both are big subscribers to the Arab Investment Company (AIC), formed in July 1974 to stimulate commercial development of the natural resources of the Arab world. By the end of 1976 it had committed \$37m. in loans and equity and the number of member countries reached 14 by March this year. Some \$283.5m. of its capital had been subscribed, with 40 per cent paid up.

The company, which is based in Riyadh, is interested in such fields as agro-industry (it has a 17 per cent stake in Kenana), construction materials (it has provided part of the finance for an asbestos pipe factory in Tunisia), hotels (it has a stake in the Syrian Hotels Company) and in tourism.

Triangular

In the last field it has lent Tunisia \$5m. and is contemplating negotiating a loan to Syria for the construction of a commercial and touristic complex in Damascus. The AIC tends to be closely involved with Western companies and financial institutions and its schemes tend to be "triangular": capital is supplied largely by the oil producers; invested in deficit countries, using Western expertise (western companies usually hold a small financial stake in the projects).

The AIC is involved not just in countries like Sudan, Egypt and Syria, which have been trying to attract foreign investment for varying lengths of time, but also in newer outlets: North Yemen, for example.

It represents a successful attempt at inter-Arab economic and financial co-operation. Member States have made contributions to it and the company's management has acted with considerable despatch. Advances have been made in collective Arab aid giving through such organs as the Arab Fund for Economic and Social Development and through the co-ordination of the operations of other aid-giving organisations, both national and multi-national, such as the Kuwait Fund for Arab Economic Development, the Abu Dhabi Fund for Arab Economic Development and the

Saudi Development Fund, Kuwait, Saudi Arabia, Qatar and Egypt. Prince Mohammed bin Faissal is planning a vast ranch in Sudan, where Adnan Khashoggi's organisation Triad has interests. A Syrian-Saudi Investment Company for Agriculture and Industry has been set up, and Mr. Ghaiath Pharaon's REDEC (Research Development Corporation) has said it may invest \$1bn. in industrial projects there.

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Contributors

Two weeks ago an Arab IMF began to take shape at a meeting in Abu Dhabi. The Arab Monetary Fund is to have an authorised capital of 250m. Arab dinars (an Arab dinar is equal to 3 SDRs, so the Fund's capital will be about \$75m.). Twenty-one States (including the Palestine Liberation Organisation) are to be members, with Saudi Arabia followed by Algeria as the two biggest contributors.

The purpose of the AMF, to which the members should now have paid up a quarter of their contributions to the capital, is to help member countries in balance of payments difficulties with loans on conditional terms; in the longer term the AMF, which is to be based in Abu Dhabi, envisages strengthening economic and monetary co-operation between States, preparing for a common Arab currency and co-ordinating the positions of Arab States on international economic and monetary problems—a hint that the Arab oil States may want a bigger say in the IMF's deployment of their surpluses. There is, however, a substantial gap between co-operation and union and efforts to reach a common Arab currency seem certain to be very long drawn out, if the experience of the four Gulf States is any indication. Kuwait, Bahrain, Qatar and that UAE last summer put back the date for achievement of a unified currency from 1977 to 1978, and the project may have received a further setback in the wake of the run on the UAE dirham at the end of January this year.

Apart from choosing a formula for fixing the currency's parity against the dollar, the central banks of the four States, have to agree on common policies for intervention, liquidity regulations, interest rates and tariffs—all of which are reminders of the differences which exist between the Gulf States as each develops different fields of financial specialisation.

James Buxton

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Less Euromarket engagement

A LOT LESS of Arab institutions was seen on the Euro-markets last year. Among the top lead and co-managers of medium-term syndicated credits, the few Arab banks that featured were well down the list and they were mainly the consortium banks. In the Eurobond sector, the value of issues lead-managed by the three top Kuwaiti companies, almost halved in 1976 over 1975.

This was partly because of the increase in liquidity in the Eurobond market, which made competition for business much stiffer, and partly because of the implications of the Arab boycott of Israel as applied to international financial transactions. There was also a general trend towards more investment within the Arab world.

In Eurobonds, the decline in activity by the two investment companies in which the Kuwaiti government has a stake—the Kuwait Investment Company (KIC) and the Kuwait Foreign Trading, Contracting, and Investment Company (KFTCIC)—was quite startling. In 1975 KIC lead-managed six deals worth \$209.75m, according to Eurobond-77, published by Inter-Bond Services; in 1976, it lead-managed three issues worth \$64.89m. At the same time KFTCIC dropped from four deals worth \$77.87m to two worth \$34.12m. The contribution of the wholly private Kuwait International Investment Company (KIIC)—was about the same in the two years, with six deals worth about \$110m. But overall, the value of the issues lead-managed by the three big Kuwaiti companies was down from \$396.37m in 1975 to \$210.18m in 1976.

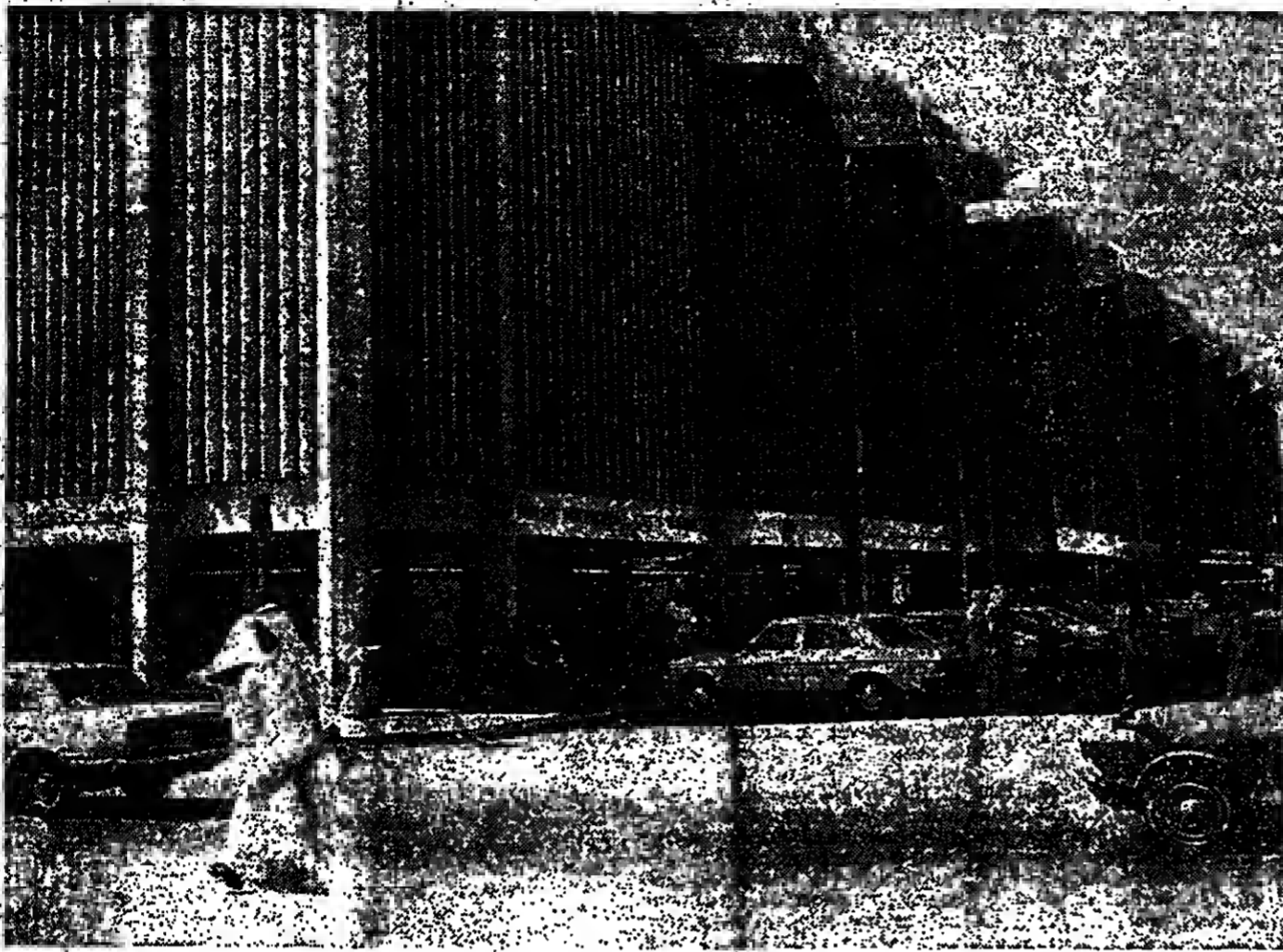
The drop in activity by KIC and KFTCIC in the Eurobond market in 1976 was due not so much to the Kuwait Ministry of Finance's directing less of its surplus funds through them but because, in the words of a senior Ministry official, "we had some resistance from some anti-Arab companies, which tried their best to put our companies aside and not let them participate." It is undoubtedly true that leading Eurobond houses were unwilling to get involved in the Arab boycott problems that might arise if a Kuwaiti house were in the management group. And with market conditions as they were in 1976, they did not need to.

Issues

At the same time, however, Kuwait institutions began to lend more to the Arab world, as well as more in regional currencies, mostly the Kuwaiti dinar. Kuwaiti dinar issues totalled K\$80m last year, having shown rapid growth from K\$52.5m in 1975 and only K\$15m in 1974. Of the issues led by the big three Kuwaiti houses in 1976 totalling \$210.18m, only \$35m was actually in local currencies.

In addition, the relative newcomers from Kuwait in the Eurobond market—Arab Financial Consultants Company, Kuwait Financial Centre, National Bank of Kuwait and Kuwait International Finance Company—led issues totalling \$88.74m in 1976 all in local currencies. Nearly all these issues were in the Kuwaiti currency, since there have been only two UAE dirham issues so far (neither a particular success) and use of the Saudi riyal internationally is tightly controlled by the Saudi Arabian Monetary Agency.

The greater relevance to the Arab world of the Kuwaiti market is shown by the fact



The First National City Bank office in Bahrain.

that of the 13 dinar issues worth K\$80m in 1976, five equivalent to K\$85m were floated for Arab borrowers for financing specific development projects, according to Hikmat Nashashibi, manager of KIIC. "These loans complement official development assistance and the efforts of Arab aid bodies to channel surpluses to deficit Arab countries," he says.

The main problem with marketing KD or other currency issues in the Arab world is the limited range of retail outlets. The oil wealth has still not filtered very far through society in most of the rich Gulf States, except perhaps in Kuwait, where the Government has consciously tried to promote this development, and where there are a lot of wealthy individuals; as in Kuwait, they generally prefer more obvious forms of investment such as shares or property.

However, a new company has just been formed in Kuwait to improve the retailing of bonds and fixed-interest securities in dinars and other international currencies; and also to promote an active secondary market. This is the KDIm, (\$3.5m.) Arab Corporation for Trading Securities (ACTS), owned 66 per cent. by KIIC and 35 per cent. by the Industrial Bank of Kuwait.

The hope is that greater activity in the secondary market will lead to more realistic pricing of new issues. This in turn will eventually attract a higher class of borrower in KD issues. Up to now most borrowers in KDs have been less than prime names from the Middle and Far East, Eastern Europe and Central America.

Parallel and related to these developments in Kuwait, has been the rapid emergence of Bahrain as an intermediary between the Gulf and the international money markets. Forty top international banks have been allowed offshore banking units (OBUs) (30 are open), which with one exception are branches of their parent banks.

The idea is that the wealthy governments and individuals of neighbouring States can bank their money through Bahrain during their own working hours without having to wait for London or New York to open—and they can do it with the banks they would normally deal with in the traditional centres.

At the same time, the constant and growing need for foreign exchange because of the massive imports into the region can be satisfied through the creation by the OBUs of an international money-dealing centre. The large official surplus oil funds have been slow to come to Bahrain; of the \$6.2bn-worth of liabilities of the 29 OBUs operating at the end of 1976, less than half—\$2.6bn.—was credited to Arab countries, compared with \$2.3bn. for Western Europe and \$900m. for other offshore centres. By currency, the deposits broke down into 70 per cent. dollar and 20-25 per cent. local currencies.

Awarded

But big strides have been made in the exchange dealing and rates are already as fine as in London. Trade in the Saudi, Kuwaiti, Qatari and UAE currencies is gathering pace, reflecting the growing number of contracts being awarded in those currencies to foreign customers of the OBUs and their need for cover for the portion that cannot be financed in non-Arab currencies for the two to three years that the contracts run.

Restrictions placed by the Saudi Arabian Monetary Authority (SAMA) on commitments by banks in Saudi Arabia in relation to their capital and reserves have obliged many of the Saudi banks to channel some loans and guarantees for performance and advance payment bonds for their customers through banks in Bahrain, thus assisting internationalisation of this year. The release by

the Banque Extérieure d'Algerie of data on the country's ambitious gas-export programme and on debt-servicing (which projects the debt service ratio to rise to 24.9 per cent. in 1982) may help to overcome the resistance developing among some banks to further Algerian borrowing.

The Ruler of Dubai has also had recourse to the market for large amounts for his development projects, and more use of the market is expected to be made by Federal bodies in the UAE in the future (a \$100m. borrowing by the telecommunications authority is in the pipeline). Qatar's first

Most recently, many of the banks with OBUs have participated in the \$20m, 7½-year loan for the Bahrain Sheraton project, co-managed by Manufacturers Hanover and UBAF. The leading investment-oriented OBU is BAH (Middle East) Inc., a separately incorporated affiliate of the Paris-based Arab/Western consortium, Banque Arabe et Internationale d'Investissement (BAII). Apart from being prominent in Kuwaiti dinar and UAE Dirham issues, BAH was lead manager for the SR100m. issue for SAMIR of Morocco earlier this year.

The latest step taken to develop the Bahraini market has been the issue of bonds denominated in Bahraini dinars for external borrowers, the first of whom was the Philippines. The idea is that an active secondary market will be developed by the OBUs, even if the primary takers are elsewhere.

Although they are still as a group huge net providers of funds to the Euromarkets, the OPEC countries are increasingly coming to the markets for funds for big hydrocarbon or industrial projects. The Arab face seen most often over the past couple of years has been Algeria, with total borrowing in the Eurocredit market of \$500m. in 1975, \$583m. in 1976 and \$200m. in the first quarter of this year. The release by

Euro-market borrowing—\$350m. for seven years at a spread of 1 per cent. above Libor for several major projects—has just gone into syndication.

For nearly all the Arab countries the most useful and convenient form of exposure to the workings of the international money markets is through their participation in one or more of the Arab/Western consortium banks based in Europe—the Union de Banques Arabes et Françaises (UBAF), the strongest of these banks in commercial and medium-term lending operations; BAH, more of an investment bank; Frab-Bank International; and European-Arab Holding.

Training

UBAF has affiliates in London, Rome, Frankfurt, Luxembourg, Hong Kong and New York, and branches in Tokyo and Bahrain. European-Arab Holding in Luxembourg has subsidiaries in Brussels, Frankfurt and London. These ventures give Arab States a valuable training medium for their younger personnel, as well as involving their executives in management decisions.

Much the same considerations applied to the setting up in London last year by the Saudi Arabian Monetary Agency (50 per cent.), the two wholly Saudi commercial banks (31 per cent. each), Moroccan Guaranty (20 per cent.) and four banks from Japan, Britain, France and Switzerland (5 per cent. each) of the \$25m. Saudi International Bank. The Kuwaitis, of course, have long had their own consortium bank in London, the United Bank of Kuwait. The Qatar National Bank opened a branch in the City last year, and one is planned by the National Bank of Abu Dhabi.

More important in the long run, however, is likely to be the Gulf International Bank, which at present operates as an OBU from Bahrain. Set up by the Saudi, Qatari, Kuwaiti, Iraqi, Bahraini, UAE and Omani Governments, the \$100m. bank is planning a presence in all the major international financial centres.

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BLACK AFRICA

Increasing local stake

"HOW CAN we depend on gifts, loans and investments from foreign countries and foreign companies without endangering our independence?" asked President Julius Nyerere of Tanzania in the Arusha Declaration of January, 1967, his country's socialist charter. "The truth is that we cannot." Just over a week later Tanzania nationalised all its commercial banks.

In the decade since then, the Sudan, Ethiopia and Somalia have taken the same step and many Black African Governments have moved cautiously towards greater participation in the banking sector. The most striking change in banking in Black Africa in the past ten years has been the gradual Africanisation of the increasing stake taken by Governments and local private investors in the foreign banks that dominated the field at independence.

The motive force behind this development is that expressed in the Arusha Declaration — the desire to follow political independence by economic independence. It is a situation philosophically by the banks, both for reasons of enlightened self-interest and a concern to identify with the aspirations of the countries where they operate. Together with Africanisation, and to some extent as a corollary of it, banks have found their lending policies subject to increasing pressures from Governments anxious to ensure balanced growth on a continent that is essentially a primary producer.

Another notable trend has been towards a more cosmopolitan banking structure than that inherited at independence, when the foreign banks operating in each country were those of the former colonial power. Although this is still very much the rule in the commercial sector, British banks have been moving into Francophone Africa and French banks into the English-speaking countries, while U.S. merchant banks have moved forcefully into the more prosperous States.

However, this broad picture of banking in Black Africa ignores considerable differences between countries having objectives of the individual divergent political ideologies

and economic resources and equally, between the English-speaking countries and Franco-Phone States. The former French colonies of West and Central Africa still maintain strong banking ties with Paris, having decided after independence to remain inside the French franc 'zone'. The exception was Guinea, with Mauritania and Madagascar quitting mora recently. In return for French guarantees of the convertibility of the African CFA Franc, the two central banks for West and Central Africa have to keep 85 per cent. of their foreign exchange holdings in Paris.

But here again, the past few years have seen a movement towards greater African control over African resources, a development symbolised by a decision to move the headquarters of the two central banks from Paris to Africa. The head office of the bank for Central Africa began business in Yaounde last January, a move which meant a reduction in French staff and many more management jobs for Africans. The central bank for West Africa has still to move. While the poverty of many Francophone territories suggests that considerable dependence on France will continue for the foreseeable future, it is possible that some of the more prosperous countries will move out of the CFA franc and establish their own currencies. And throughout the Franco-Phone States the central banks' powers to direct economic development are increasing. Over the past two years the countries linked in the West African Monetary Union have given their central bank a greater ability to regulate total credit expansion under a two-phase reform programme.

The central bank favours credit to priority economic sectors, whereas previously rediscount ceilings were allocated among banks without sectoral distribution.

It is only natural that less developed countries should wish to keep a close watch on the sectoral distribution of bank credit and equally natural that the banks will be disinclined to lend to the weaker sections of the economy, frequently the very areas that governments wish to see developed. This clash of interests has inevitably produced some friction.

One particular problem area is the provision of rural credit. Farmers' lack of capital assets and their land holding system, based on traditional usage and not legal documents, can produce collateral difficulties. Indigenous banks, most of them State-aided or State-owned, can help in this respect and also in tapping rural savings in the more remote regions that the expatriate commercial banks do not feel it is profitable to enter. The growth of mobile banks demonstrates another way of tackling this problem.

Nigeria has introduced particularly strong guidelines for the sectoral distribution of credit. The productive sector there has to receive 58 per cent. of the commercial banks' total loans and advances and the guidelines are mandatory: any bank that exceeds the ceiling on lending to the less productive sector—which includes trade finance and personal loans—suffers a financial penalty, a percentage of the excess credit being confiscated by the central bank.

With its great oil wealth, Nigeria is very much a country apart in the African banking context, but as an economic trend-setter it may well point up the direction other countries will eventually take. Since last October, all the foreign banks operating there have had to be 60 per cent. Nigerian owned, a situation that involved no shock changes for the major commercial banks, which were already 48-49 per cent. locally-owned.

Elsewhere in English-speaking Africa, the movement for Africanisation has slowed down during the past few years and in many countries the big three—Barclays, Standard and Grindlays—still retain a majority shareholding in their subsidiaries. In some cases they have not even been required to incorporate locally. Both Zambia and Kenya at one time put forward participation plans but then thought again and pulled back. However, the Africanisation trend still continues: last year the Kenyan Government and Grindlays reached an agreement whereby the Government acquired Grindlays' 40 per cent. stake in the Kenya Commercial Bank, which was already 60 per cent. Kenyan owned.

Ineffective

Two factors appear to underlie the deceleration in the rate of Africanisation. First is a realisation by Governments which have sometimes experienced problems with indigenous banks (such as poor management and ineffective credit controls) that the long experience of Africa acquired by the foreign banks is not an advantage to be lightly shrugged off.

Secondly, there is the economic situation. Only three African countries—Nigeria, Gabon and Angola—produce oil in substantial quantities and the effects of the steep rise in oil prices are still being felt across the continent, although this has been mitigated in some countries by the agricultural commodities boom. Rising import costs and diminished foreign exchange reserves mean few funds are available for the competition payments that would have to be paid to the banks.

Nor has the economic situation helped Black Africa's access to the Eurocredit market, where the sub-Saharan States tend to be regarded as poor credit risks, a viewpoint reinforced by Zaire's debt restructuring and the rebel invasion of its Shaba province. Major Euromarket lenders will now do more homework before committing funds to Black Africa, but are still prepared to accept new borrowers that are politically stable and have sound economies. For example, Liberia, which has a reputation for relatively sound financial management, recently secured its first Eurodollar loan for \$30m.

Alongside their participation schemes, all the major foreign banks have implemented suc-

cessful schemes to speed up the training of local staff, frequently leaving only a handful of expatriates at the top of the structure. It is, however, a process that is not without problems. To have worked for a foreign bank can be an important career qualification in Africa and employees frequently use their training as a stepping stone towards better positions elsewhere. In some places, the banks' staff turnover can be as high as 50 per cent. per annum.

But pressures from African Governments, combined with the soaring cost of maintaining an expatriate staff, mean that the Africanisation of bank staff will continue apace. Africanisation of the shareholding structure is likely to proceed more slowly, but it is possible to foresee a time when largely locally owned banks might dominate the labour-intensive commercial sector, with foreign-owned concerns concentrating on financial advice and the vital area of international banking.

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CHINA

Back to centre stage

LIKE OTHER economic institutions, the People's Bank and its foreign trade arm the Bank of China must have suffered badly in the political turmoil of last year. In the first half of 1976 the premier, Chou En-lai, died and the radicals in the leadership were able to overturn the moderate economic policies which he had pursued. In the second half, came the demise of Mao Tse-tung, bringing the country to the brink of civil war and thus generating an atmosphere in which no economic work could make progress. But as soon as Man's successor, Chairman Hua Kuo-feng, was firmly in the saddle, production and trade moved back into the centre of the stage. From then on the bank's stock must have risen again as it is the one channel through which all investment and revenue flow.

Last month a national conference on finance and banking was held in Hsinyang, a "model" county in Shansi province. This was a rare event, a mark of the new leadership's determination to press ahead with economic reforms in every sphere. While the conference was nominally devoted to studying the experience of the county in self-reliance, obviously many of the nuts and bolts of banking in China must have come under discussion.

Conference

The published report on the conference attacked the "gang of four," Chairman Mao's widow and her assistants, for their extravagance in making interest-free loans to the suburban areas of Shanghai of Yuan 104m. (about £36m.) and recommended frugality and self-reliance. How far the gang really frittered away the State's money is a moot point: what is interesting about the report is that it shows that even with a much more pragmatic leadership in power, the emphasis still has to be on self-help.

Furthermore, the report emphasised the watchdog role of the bank, which has not only to distribute the funds but look after how they are spent. And watchdogs are clearly needed: in spite of the high moral tone of most news emanating from China, it was apparently necessary to stress that bank officials should oppose "capitalism, speculation, corruption and amoralism."

The bank will have an important role in ensuring that

what money there is for investment will go to the right quarters. All lending is done by the People's Bank; a local branch presumably has to decide between conflicting claims to funds from different factories and communes. At present the general guidance is that agriculture comes first, but industry is very important indeed and the local official is probably left to make up his mind according to local circumstances.

Agricultural units, the communes and their sub-divisions, are supposed to work hard to save for their own investment, but circumstances must vary a great deal and some must be too poor to do so. The rural areas of China are so vast that no government could finance development throughout: the only alternative, whether "radicals" or "moderates" hold the reins, is the Maoist idea of self-help.

China's foreign trade bank, the Bank of China, must also have had a hard year in 1976. It was a time of stringent cut-back of imports to pay for exports, and until the "gang" CONTINUED ON NEXT PAGE



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Cutting the links with sterling

JUST BEFORE Christmas last year the Bank of Jamaica halted sales of foreign exchange by the island's commercial banking system following what it called "much uncertainty in the foreign exchange markets which has caused unusually large purchases of foreign exchange."

The "much uncertainty" which caused the run was a rumour put about by the opposition Jamaica Labour Party, which had just resoundingly lost the general election to Michael Manley's People's National Party, that the Jamaican Government would be forced to accept a large devaluation of the Jamaican dollar as a condition to obtaining an IMF loan to save the country's economy.

The devaluation never came but in January Mr. Manley unveiled a package of measures to deal with the economic crisis. The package included strict import and foreign exchange controls, higher taxes, a price and incomes freeze and a cut in pay for top Government officials. Unsurprisingly, Mr. Manley also said that foreign exchange transactions would be taken out of the hands of the commercial banks and placed with the central bank, the Bank of Jamaica.

Foreign exchange reserves fell in Jamaica at the end of last year to an all-time low of \$193.6m. (£124m.) as the central bank had to liquidate the socialist policies being pursued by the Government. Guyana's foreign exchange reserves, which the Prime Minister himself estimated that \$730m-worth of foreign exchange had been smuggled out of Jamaica since 1974.

Undaunted

Undaunted by the crisis, Mr. Manley's Government has been actively pursuing its policy of gaining control over local operations. Jamaica now has a controlling interest in the local bauxite and alumina operations of Alcoa, Kaiser and Reynolds, and in March Barclays Bank of Jamaica became the first bank to suffer a similar fate when the Government acquired an 80 per cent interest in it, leaving the remaining 20 per cent of the shares in the hands of Barclays International.

Barclays is the second largest commercial bank operating in Jamaica, with 50 branches throughout the country and net deposits of \$317.7m, with advances of \$144.5m. Its paid-up share capital stands at more than \$16m, of which \$3m. was locally held. The Government has also announced its intention of purchasing the assets of two smaller banks on the island, reportedly the Jamaica Citizens Bank and the Bank of Montreal. Negotiations are understood to be in progress between the Government and

the principals of these two banks. All eight commercial banks on the island were approached by the Government before it singled out these three for State ownership. In January the Prime Minister told Parliament that the takeovers were part of an effort to ensure that financing went to the productive sectors of the economy—particularly agriculture—rather than to consumer spending.

In Guyana Prime Minister Forbes Burnham has been pursuing similar policies with even more energy. The Government has completed the nationalisation of the bauxite and sugar industries and the handful of banks and insurance companies still operating privately are the only noticeable foreign presence in the economy. These banks—Barclays International, Bank of Barbados, the Royal Bank of Canada, Bank of Nova Scotia and Chase Manhattan—are likely to be taken over by the State shortly. Mr. Burnham has said that the Government will in the near future "place the country's banking resources in the hands of the Guyanese people and control all financial resources" as part of its declared policy.

The Prime Minister has declared 1977 the "Year of Austerity" ordered a \$G100m. cut in the import bill and tightened foreign exchange allowances. Guyana's foreign exchange reserves, which the Prime Minister himself estimated that \$730m-worth of foreign exchange had been smuggled out of Jamaica since 1974.

In Trinidad and Tobago, however, the picture looks considerably more rosy for the banks. Banking there has traditionally been dominated by non-resident financial interests but since 1970 the Government has been endeavouring to encourage the formation of local banks and to persuade international banks to incorporate locally and to offer shares to the public. Two new local banks have been established since then and the foreign commercial banks have been striving to become more indigenous. Only three foreign banks have not yet discarded their branch status and become local corporations, and one of these—the Canadian Imperial Bank of Commerce—is likely to go local this year. The other two—First National and Chase Manhattan—have not yet announced their intentions.

Barclays, the Royal Bank of Canada and the Bank of Nova Scotia, which have incorporated locally, have made efforts to meet the Government's request

that they place at least 51 per cent of their equity in local hands within five years of incorporation; all three expect to meet this goal this year. As Trinidad and Tobago (the Kwit of the Caribbean) has become wealthier on the basis of the oil price boom, the importance and earnings of the banks have also been increasing markedly.

Last year was a record one for bank deposits in the country. By November they had reached a level of \$711.7bn. (30.5 per cent higher than for the whole of 1975) and the banks' principal problem has been how to deploy that money productively since the rate of loan demand throughout the year failed to match the supply of funds.

A new report from the Caribbean Development Bank's headquarters in Barbados is due out in a few weeks but last year's report showed a 50 per cent rise in the bank's total resources to \$U.S.146.13m. and a quintupling of disbursements to \$22.26m. A great number of approved proposals faced the bank last year and the latest report should show another sharp rise in disbursements in accordance with the bank's decision to place greater emphasis on project preparation than on project implementation.

Report

In Barbados itself, the Barbados Labour Party under Mr. Tom Adams won power in the September elections and in accordance with its electoral manifesto has moved to consolidate the banking institutions under Government aegis into a National Bank of Barbados, with divisions for savings, agricultural financing, development and a commercial division. The move will not particularly affect the private banking sector—apart from making banking more competitive—and in some areas may be of benefit in channelling off from the private sector a number of borrowers whose securities and prospects are unattractive to the more conservative approach to banking.

Barbados also ended in July 350 years of association with sterling and linked the Barbados dollar to the U.S. dollar. The new alignment with the U.S. dollar of two-for-one meant in effect revaluation

of the Barbados dollar by 8.7 per cent against all other currencies and is credited with having enabled the island to withstand to some extent the pressures of inflation.

Last year was marked throughout the Caribbean by the cutting of currency links with sterling. Belize, Trinidad and the East Caribbean Currency Authority countries (comprising Antigua, Montserrat, St. Kitts-Nevis, Anguilla, Dominica, St. Lucia, St. Vincent and Grenada) all severed their links with sterling and realigned with the U.S. dollar.

The other side of banking in the Caribbean—the offshore banking sector—has continued to flourish. In the Bahamas there were fears that Prime Minister Lynden Pindling's commitment to a \$2bn. economic development programme might lead to the introduction of income tax and undermine the country's status as a tax haven. No official denial has been forthcoming but Government officials have privately denied that any such step is planned.

The importance of the Bahamas as an offshore centre has continued to increase. Since the end of 1973 the assets of American bank branches in the Bahamas and Cayman Islands have increased by more than 150 per cent to comprise 31 per cent of the assets of all foreign branches of U.S. banks. Foreign branch assets in turn amount to 40 per cent of the total assets of the largest U.S. commercial banks which total about \$533bn.

By the end of May last year more offshore loans by U.S. banks were recorded in the Caribbean than in London. The Bahamas had 318 per cent of the total, compared to London's 27.5 per cent. Only 16 months earlier loans booked in London amounted to 38.3 per cent of the total compared to 23.4 per cent in the Bahamas.

The quiet battle between the Bahamas and the U.S. over Bahamian bank secrecy laws continues and in September preliminary talks between the two countries on a tax treaty began. How tough any treaty will be in its final form remains to be seen but most observers believe that the Bahamas will succeed in obtaining a cosmetic agreement that gives the appearance of co-operation but leaves intact the country's strict bank secrecy laws—galling as that might be to the U.S. Internal Revenue Service in its dogged hunt for U.S. tax evaders.

John McCaughey

CHINA

CONTINUED FROM PREVIOUS PAGE

were overthrown in October introduced a couple of years ago for specialised items like fur and carpets. It also exhibited more abroad in new centres, like the Ideal Home Exhibition in London. But neither of the two Canton Fairs did spectacularly well, owing to shortages of traditional Chinese products caused by indifferent harvests.

Even with a possible small trade surplus, the Chinese were probably in financial difficulty at the end of last year. They shipped 80 tons of gold to London which according to market sources were sold during November and December. This preceded some large wheat purchases, so the presumption is that funds were needed for those. With disappointing harvests and a cutback in wheat purchases last year, the probability is that the Chinese had to dip into grain reserves. Then with another drought this spring they must have been concerned about a real food shortage. These factors are bound to mean more juggling with foreign exchange, more cautious expansion in the banking area and more effort to maximise their profits from international banking.

Some of the fog that used to surround the Bank of China's operations has begun to clear as a result of its increased activity in recent years. The Registrar General's department in Hongkong keeps on file the Bank's annual balance sheet in accordance with Hongkong banking legislation. In addition the Bank for International Settlements publishes quarterly figures for aggregate assets and liabilities for all accounts with domestic banks of the reporting Group of Ten countries. Not all Group of Ten banks isolate Chinese accounts in their books, but enough is available to indicate the nature, if not the size, of the Bank of China's operations.

These reveal that from December 1974 when the figures were first compiled, China's assets with reporting banks more than doubled from under \$500m to over \$1bn. In December 1975 Chinese deposits in these foreign banks equalled more than 20 per cent of the Bank of China's assets. It also shows that on the Eurocurrency market in December 1974 the Bank of China was a net borrower from reporting banks to the tune of \$358m. By December 1975 it was a net lender of \$138m, and by the end of the second quarter of 1976 it re-emerged as a net borrower of \$82m.

Colina MacDougal

However, most experts estimate that Peking did in fact have a small favourable balance of trade last year. This was the first time since 1972, in the years since then the Chinese have been consistently in the red on their hard currency trade, particularly in 1974 when they clocked up a deficit of \$1.2bn.

Last year's trade probably totalled about the same as in 1975, but exports overtook imports, probably giving the Chinese a favourable balance of about \$200m. The overall value of trade was probably around \$18.5bn, with the Japan External Trade Organisation estimating Chinese imports at about \$6.2bn, and exports at \$7.2bn. Washington estimates that the export total slightly lower, at about \$7bn. What one must remember in dealing with both these calculations is that the overall values include trade with the Soviet bloc, on which China normally has a surplus. As this trade is a barrier transaction and in any case the currencies are not convertible, that kind of surplus does not help the Chinese with their payments to the West.

Getting out of the red was the result of stringent cutting of imports and persistent pushing of exports. The main import commodities to suffer were grains and in the second half of the year machinery and equipment. Some deliveries to China were enormously up on the previous year (notably from West Germany), but Japanese and much European selling declined. The policy seemed to be the completion of existing contracts for plant but the avoidance of any new ones.

Meanwhile, Peking continued its policy of stressing exports,



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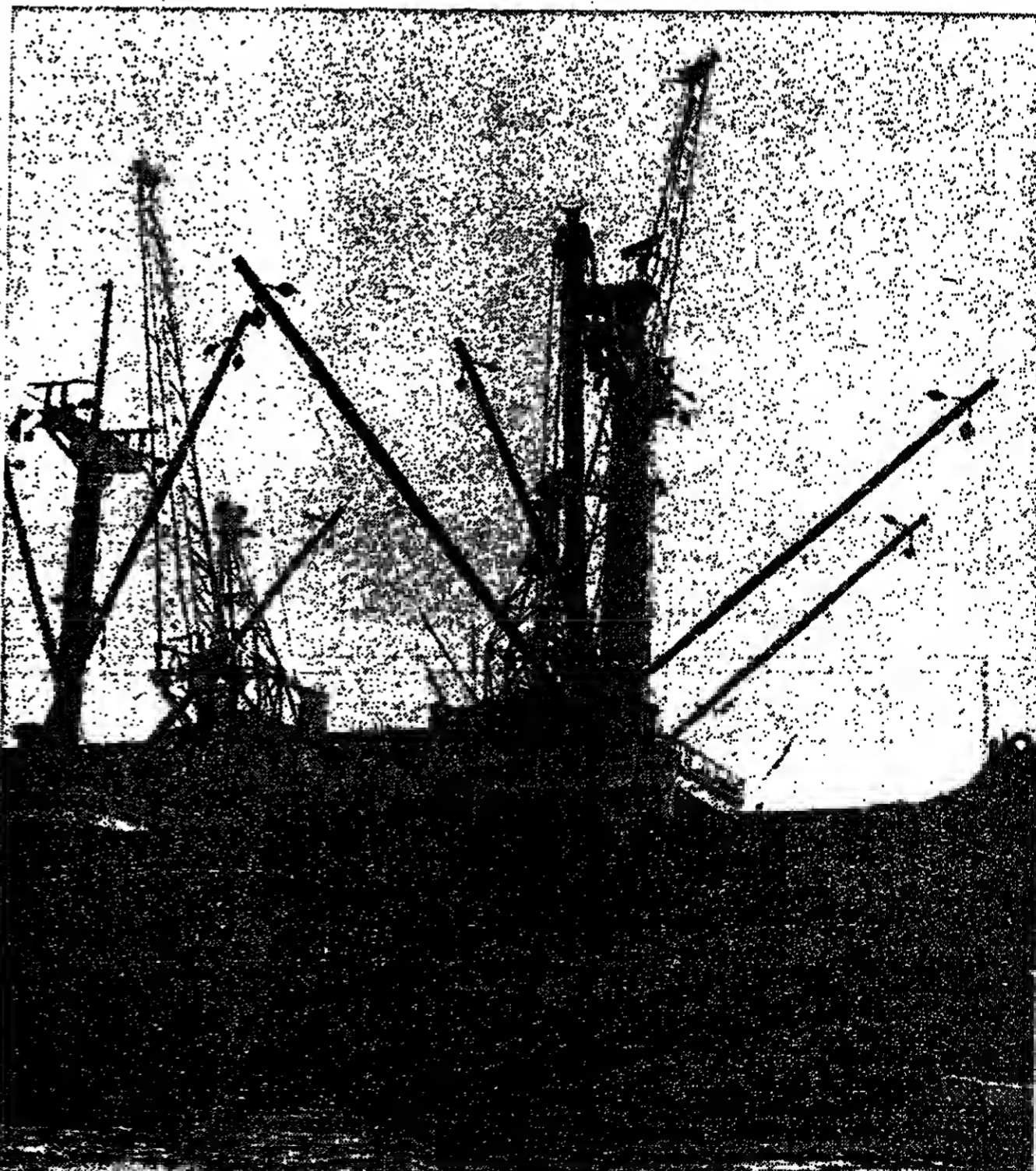
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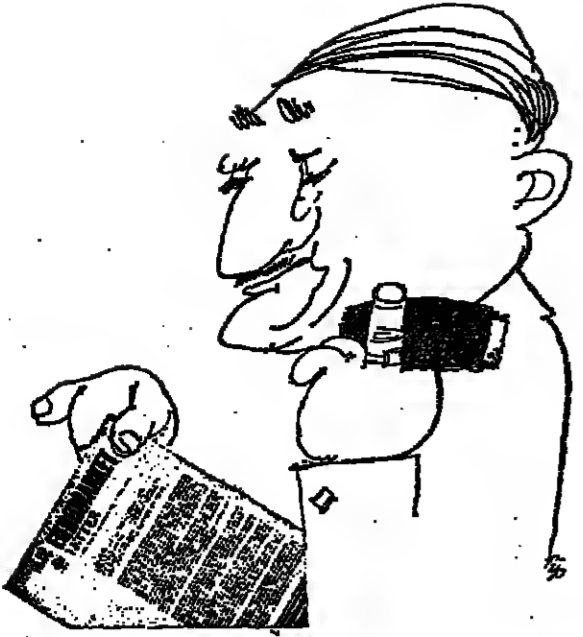
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SINGAPORE

Maintaining a policy of low interest rates



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JUDGING BY last year's performance of three of Singapore's big four banks, the republic's banking sector appears not only to have come out unscathed from the economic upheavals of 1976 but to have done relatively well.

Despite the low interest rates which prevailed throughout the whole of last year and the continuing weakness in demand for money, the three banks—Development Bank of Singapore (DBS), United Overseas Bank (UOB) and Overseas Union Bank (OUB)—were able to report substantial if not record improvements in profits.

The Singapore Government majority-owned DBS chalked up a record increase of 59 per cent in net profit for the year ended December 1976. The UOB group reported an impressive rise of 23 per cent in net profit last year, and the smallest of the "big four," Overseas Union Bank, recorded an increase of 46 per cent in net profit at the half-way stage, while its soon-to-be-announced full-year figure for 1976 is expected to show an estimated 30 per cent improvement.

True, much of the impetus for the bank's improvement in profitability came from investments, subsidiaries and other non-direct banking activities

but even after knocking off the contributions from these sectors, earnings from banking operations also showed a creditable growth.

Only in the case of the Overseas Chinese Banking Corporation (OCBC) are investors watching with trepidation, for the bank's 1976 result, which is due to be released soon. For the interim period to mid-1976, OCBC's profit figure was marginally down from the corresponding period in the previous year, and the directors' statement that the group's full-year figure will not be materially different from that of the previous year provided little cheer to shareholders.

Over the past few years interest rates in Singapore have moved in only one direction—downwards, with the average prime lending rate of the ten leading banks declining from 10.25 per cent at end-1974 to 8 per cent in June 1975, to 7.19 per cent in June last year, and now to about 6.8 per cent.

Declining

The declining rates coupled with the slower economic growth—compared with the double-digit expansion rates of the past years—and consequently, a slower growth in bank loans, have cut significantly into the banks' margins.

Thus the more conservative banks like the OCBC whose traditionally high level of liquidity brought handsome gains during peak interest periods, particularly in 1972 and 1973, are now burdened with having to service excess liquidity.

Singapore's money market is so flush with funds that bankers are expecting the low interest rate trend to continue at least for another six months or so. Reflecting this condition is the recent aggressive bidding by banks for the Government's two-year domestic bond issue. The \$500m. issue was more than twice oversubscribed and the average successful tender price gave a gross redemption yield of only 4.53 per cent.

The liquid state of the market is partly due to the Government's deliberate easy-money policy to stimulate the economy.

On top of this, many of Singapore's major companies—which traditionally maintain very low gearing—are themselves in a highly liquid state.

With interest rates at a low point, depositors are now flocking to the Government-owned Post Office Savings Bank (POSB), which offers 5.5 per cent, tax-exempt interest on savings deposits compared to the relatively unattractive 3½ per cent or so taxable interest offered by most commercial banks. An individual paying the top income tax rate of 55 per cent will thus enjoy a gross yield of about 12 per cent—a far cry from any similar alternative.

The phenomenal expansion of the POSB over the past year or so is therefore not surprising. The number of POSB depositors hit the 1m. mark in March last year, while total deposits doubled from \$857.5m. at the beginning of last year to just over \$1.6bn. in January this year.

POSB's deposits alone account for about 11 per cent of the combined banking sector's total



Tower blocks typical of Western city skylines symbolise the sophisticated business and financial community of Singapore.

deposits of non-bank customers. The bulk of its funds have so far been applied largely to Government securities, loans to statutory bodies, housing loans, and public development projects.

The commercial banks' attitude towards competition from the POSB is somewhat of a paradox. On the one hand they are worried over the loss of potential customers to the POSB but on the other they are happy to see the POSB taking away funds which given the current state of liquidity, the banks will have a problem finding use for. Furthermore, many of these savings accounts are too small and uneconomical for an ordinary bank to service.

But on a longer term basis the POSB could be a source of trouble for commercial banks if it begins to apply an increasingly large amount of its huge deposit base to the commercial lending sector.

In the offshore banking sector the Asian dollar market continued to expand impressively. Total funds in the market, according to statistics of the Monetary Authority of Singapore (MAS), rose by 34 per cent to U.S.\$18.9bn. over the 12 month period to February this year, against 18.5 per cent during the corresponding previous period.

Impetus

The market is still largely dominated by interbank activities. Interbank funds, which expanded by 42 per cent, accounted for 87 per cent of the liabilities base and provided the main impetus for the expansion in the market. On the assets side interbank lending rose by 38 per cent, to U.S.\$12.5bn. and accounted for 74 per cent of total assets. Loans to non-bank customers grew by a more modest 18 per cent, to U.S.\$4.1bn.

The Asian bond market also made its mark last year with a record number of floatations of the 16 Asian bond issues listed on the Singapore stock exchange, ten were floated in 1976 alone, raising a total of \$U.S.267m. and DM50m.

The main borrowers were Japanese banks and industrial corporations, Singapore institutions and the European Investment Bank. What was particularly encouraging to the market was not only the appearance for the first time of the triple-A rated European Investment Bank but also the fact that the bank came to the market twice within a space of ten months.

The Asian bond market is still minuscule relative to the Euro-bond market—the ratio of new capital raised by issues on the two markets so far is perhaps in the region of 100 to 1. But if in its early days it was felt that the market was hardly more than a cosmetic exercise with so-called Asian bonds flowing back on to the traditional Euro-bond market, it is now felt that the growing quality and increasing Asian participation in new issues together with the possible expansion of capital raising activities in Singapore by non-Asian borrowers indicate that the market has progressed beyond its embryonic stage.

Concomitant with the increased pace of primary activity is the development of the secondary market in Asian bonds. Last year the market saw for the first time active trading in Asian bonds, with a leading Singapore broker establishing a daily two-way market in all the listed issues on the stock exchange trading board.

The development of the secondary market in Asian bonds appears to be only part of the MAS's broader-based plan to promote the republic's financial markets.

The aim to ensure sufficient depth, breadth and sophistication in Singapore's financial markets as well as the scope of financial activities and instruments to support primary activities and to enhance the Republic's reputation as a leading international finance centre.

This line of thinking is also reflected in the activation of the secondary market in Singapore dollar Singapore Government securities last year. As a result of the joint efforts of the MAS, brokers, discount houses and financial institutions, there is now an active secondary market in Singapore Government domestic bonds. For example, last year's turnover in Singapore bond transactions amounted to some \$590m., more than two and a half times the amount

achieved in 1975. Despite their many achievements Singapore's hardworking monetary officials continue to work relentlessly to maintain the Republic's lead in the Asian financial scene. In May this year, following the successful introduction of Singapore dollar negotiable certificate of deposit (NCD), the MAS together with banks will be launching the secondary market in Asian dollar NCDs. Asian dollar NCD was first introduced in Singapore in 1970 but because of the absence of a secondary market and other reasons, it never really got off the ground.

Incentive

Besides this, the Government has also extended its tax incentive on income from Asian dollar-market operations in its 1977 budget announced in February this year. The new measure "streamlines" the tax on income "derived" from Asian dollar market operations—making all classes of offshore lending automatically eligible for the concessional 10 per cent taxation rate without bureaucratic insistence on certification. The formula for determining profits from offshore operations has also been simplified.

Some bankers construe this move as a means to blunt competition from the Philippines,

which launched offshore banking late last year and taxes its offshore banking units only at 5 per cent.

Although the Philippines offshore banking units will in some way compete directly with Singapore's offshore banks, the Republic's headstart coupled with its more sophisticated financial structure and stronger external position, place it in a strong position.

Furthermore, Singapore officials feel that there is scope for multi-centre activity just as London shares leadership of the Eurodollar market with Zurich, Frankfurt, Brussels and Luxembourg. That the Republic has already made its impact in the financial world is reflected in its two successful international bond floatations in the Japanese and Swiss capital markets recently.

In December last year, the Singapore Government became the first Asian government to be allowed to borrow on the tightly regulated Japanese market with the issue of a 10bn. yen bond. Just about two months ago it successfully floated a Sw.Frs. 50m. issue on favourable terms, thereby becoming the second Asian country after Japan to be able to borrow on the Swiss market.

Georgie Lee



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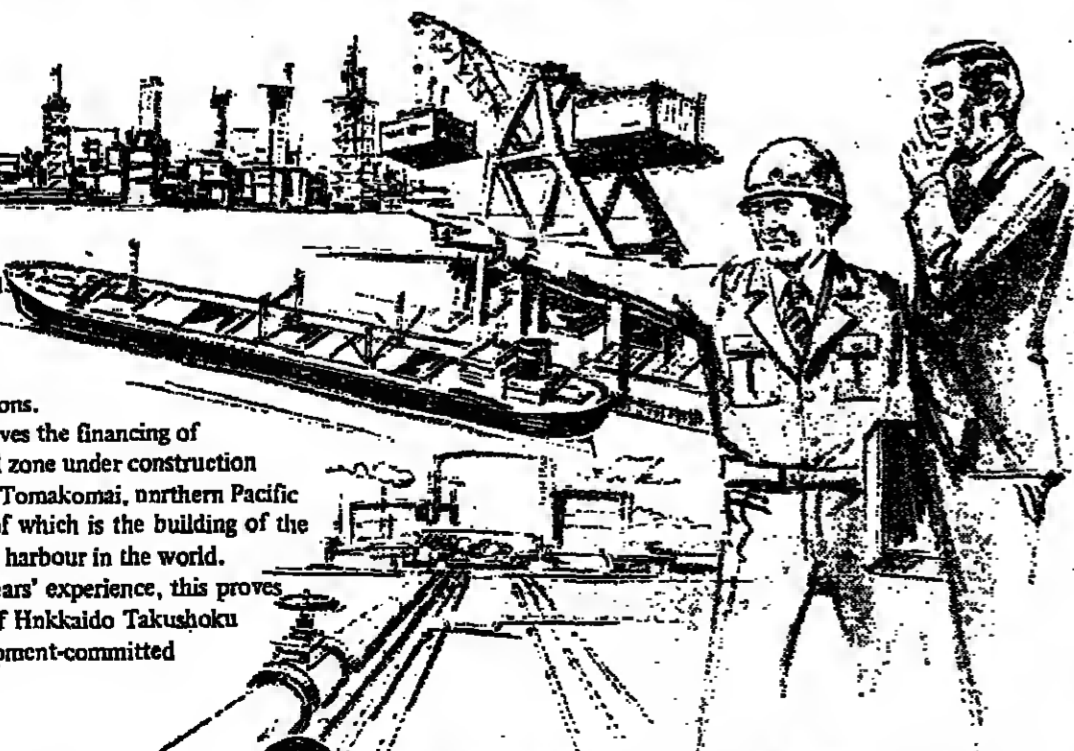
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Joyco 15/50

July 2 1977

Government decisions are awaited

IN COMMON with other aspects of political and economic activity in India, there has been something unusual about banking during the 19-month period of emergency rule that ended with the defeat of Mrs. Indira Gandhi and the Congress Party in the March elections. Much that was concealed is now coming into the open, and banking has inevitably had its share of the abuses of the system in the country by those in power and their minions. The abuses and the precise manner in which they were carried out have still to be documented and this will be possible by legal inquiries commissions and panels that the new Government has ordered. A review of the past, to be meaningful, must await the outcome of these reports.

For the present, it can only be stated that the Reserve Bank will need to explain why its credit restrictions failed and led to the record increase in money supply by 14 per cent in the financial year 1976-77. This was one reason for the fresh bout of double-digit inflation of 12 per cent in the year—just when inflationary forces had been successfully brought under control.

By the time answers to these are available, the Reserve Bank will itself have undergone a shake-up. As part of its policies, the new Government is making close inquiries into irregularities in various organisations and the Reserve Bank and the banking system that it is meant to regulate will be no exception. It will particularly have to explain why it permitted selective relaxation of credit restric-

tions, to mention just one aspect of the searching probes that are to be made. Pending answers to these, it would be better to look into the future of banking in India with just a fleeting glance at past monetary developments.

It is now certain that the Reserve Bank will regain its primary role as the controller of monetary policies and banking. This was considerably diluted in the past couple of years when the Department of Banking and Revenue came under the independent charge of Mr. Pranab Mukherjee, who was defeated in the recent elections. The Banking Department, separated from the Ministry of Finance, centralised guidance and formulation of monetary and credit policies within itself. This is now to be corrected and the rightful role of the Reserve Bank restored. It will then be in a position of taking to task erring banks both in the public and private sectors. This is important since it has been recognised that monetary controls are vital in guiding the economy along desirable ways and any waywardness by commercial banks can lead to the entire policy going astray.

ship of Mr. Manubhai Shah, a former Minister of Commerce, who is something of an economist but is primarily a politician. He quit this post to contest the March elections and, like most Congress members, lost his seat.

The commission is now without a head and, in any case, has not been functioning for some months. Its future is in doubt and obviously this will be determined when the Government is in a position to decide about the manner in which it wants the banking system to function. Such a decision will have to await presentation of the budget by the new Finance Minister late in May, since he will be too preoccupied with his sums to have time to examine the state of banking until then.

There were continuous demands by industry for relaxation in credit restrictions but the fact is that 1976-77 witnessed an unusual expansion of bank credit at a time when not only were interest rates maintained at the high level of the previous year but curbs were reinforced by other measures such as raising of the statutory cash reserve ratio of banks from 4 per cent to 6 per cent. During the year, bank credit expanded by Rs.22,690m, which was not only far in excess of the Rs.21bn. limit imposed by the Reserve Bank but also meant that, just as in the previous year, credit restrictions had little effect both on loans and money supply.

It is true that the unexpected spurt in foreign exchange reserves played a role in this, but the most important factor was the rise in food credit. At Rs.6.6bn, it accounted for a large part of the rise in bank credit—food credit finances the grain procurement programme of the Government and has been high because two good crops have resulted in the piling up of over 15m tonnes in stocks—but it was not as high as in the previous year, when it reached just over Rs.9bn. On the other hand, credit to the commercial sector rose by Rs.18bn, as compared to Rs.12bn in 1976-77 and this at a time when industry has been complaining of being starved of credit because of the Reserve Bank's restrictions.

In 1976-77 bank deposits showed a remarkable rise of Rs.31m, compared to just over Rs.23m, in 1975-76. This was obviously due to the explosion in money supply and excessive liquidity that the credit restrictions failed to mop up. Borrowings from the Reserve Bank by the banks naturally dropped despite the rise in cash reserves to Rs.5.9bn (compared to only Rs.1.45bn in 1975-76), mainly because of the raising of the cash reserve ratio twice in the year. There are thus a number of unexplained developments during the year that only a thorough inquiry into the working of banking operations at all levels will clarify.

The new Government has indicated that it wants the Reserve Bank to function not as an arm of the executive but as an effective manager of monetary policies; hence the expectation that it will be freed from the control of the Department of Banking. It will assume the functions of both fitting its long-term strategy with the new socio-economic objectives of the Government in terms of the political mandate given to it by the electorate and as the corrector of short-term harmful trends. How it will do this, and what reforms the Government plans, should be known very soon.

K. K. Sharma
New Delhi Correspondent

Opposed

As part of this, the new Government will have to decide what to do with the banking system. Ironically, the new Prime Minister, Mr. Morarji Desai, was dismissed as Finance Minister in 1969 by Mrs. Gandhi on the grounds that he was opposed to nationalisation of commercial banks. That was a politically

motivated move, and Mr. Desai promptly resigned; Mrs. Gandhi, just as promptly, nationalised the country's 14 largest banks.

Political though the move may have been, it meant that very nearly the entire banking system came into the public sector. Since then the 14 banks have been functioning both independently — they retain their individual identities—and also collectively under the guidance of both the Banking Department and the Reserve Bank to carry out the former Government's socio-economic policies. This has led to some good.

For example, a beginning has been made in taking banking to the rural areas, although this much lauded rural banks scheme has to make considerable headway if it is to replace traditional sources of credit among poverty-stricken illiterate farmers. Other new programmes include lending to the "priority" sections that were hitherto ignored, and there is little doubt that the small man (for instance, taxi drivers, small shopkeepers and the like) have benefited by a part of bank credit being placed at his disposal.

Yet even the previous government recognised that despite the partial reorganisation that aimed at avoiding duplication of banking functions in the same areas, the banking system had to be restructured; the system of appointing "lead banks" to continue. Something went wrong somewhere, however, because the explosion of money supply—and the recrudescence of inflationary forces—was only partly due to the unusual rise

PAKISTAN

Economy under severe pressure

MOUNTED ON a weak economy, Mr. Zulfikar Ali Bhutto introduced a series of reforms in the economic, social and administrative fields soon after assuming office as President and Chief Martial Law Administrator in December 1971. These reforms could have brought beneficial results to the people and the country had they been implemented with proper timing and due consideration for circumstances.

But despite heavy expenditure on them these reforms have instead played havoc. Central Government expenditure (both revenue and capital) increased from Rs.11.29bn in 1970-71 to Rs.32.35bn in 1975-76. The present Government has spent more than the total amount spent in the 23 years by previous Governments.

Notwithstanding the heavy outlays GNP at constant factor but deteriorated steadily to 3.2 managed to increase only from Rs.32.3bn in 1970-71 to Rs.40.2bn in 1975-76, and per capita income from Rs.526 to Rs.584. Thus just to get addi-

tional GNP of Rs.7.9bn, the Government had to incur an extra expenditure of Rs.21.05bn. This is a very costly growth rate for a relatively poor country like Pakistan.

In the wake of the political uncertainty before the March 1977 election and virtual economic breakdown in the pre-election campaign and post-election confusion, the prospects of a rapid growth in GNP, abatement in inflationary pressures and increase in investment levels—with which the year 1976-77 had begun—appear to have dimmed considerably.

Pakistan experienced zero growth rate in 1969-72 in the wake of civil commotion; the Indo-Pakistani war and the secession of Bangladesh in 1971. The rate of growth surged up to 7.4 per cent in 1972-73 but deteriorated steadily to 3.2 per cent in 1975-76, chiefly as a result of the vagaries of nature and the Tarbela tragedy which affected agricultural production, the loss of investors' con-

fidence following economic reforms, and international economic recession. Inflation, which had remained within reasonable limits in the early years, rose sharply and ranged between 24 to 27 per cent in 1973-75.

The acute inflationary pressure was caused by increased demand stemming partly from a spurt in agricultural incomes produced by the system of high support prices of selected products and continued subsidy on a number of items and partly from sizeable investment in long-gestation projects such as the steel mill, Port Qasim, and fertiliser factories. During 1975-76 it was a hard struggle to get the inflation rate down to about 12 per cent.

Fulfillment of current investment targets will be influenced by four factors. First, the Government had fixed a deadline (August 31 1976) for the declaration of concealed income. The public declared about Rs.1.5bn, most of it now available for investment in the public sector. Secondly, the 8 per cent increase in the price of petroleum will push up the general level of prices and widen the foreign exchange gap as well.

Thirdly, with the aim of integrating the rural economy, Government nationalised cotton ginning, rice husking and flour milling units with six or more rollers, and their handling by the new management in the public sector will affect processing and distribution of these primary commodities. Fourthly, the post-election developments have been unfortunate. Besides causing loss of property and millions of manhours of work, they are likely to result in a reduced production of goods for consumption and exports.

Government's trade deficit has been mounting steadily. From Rs.72.3m, in 1971-72 it went up to Rs.10.47bn in 1974-75. During 1975-76, it registered a decline to Rs.8.87bn. The last six years' accumulated deficit amounts to Rs.24.33bn.

Similarly the balance of payments has been deteriorating. The current account deficit increased from \$597.1m in 1970-71 to \$1.18bn in 1975-76. The accumulated deficit over six years amounts to \$3.73bn. To meet this deficit the Government had to resort to excessive borrowing from the traditional and non-traditional aid-giving sources.

The economy appears to be under severe pressure from two points. First, the temporary dislocation of production will create shortages and encourage inflationary tendencies. Secondly, the reduced availability of goods and higher inflation will blunt the competitive edge of exports. The latter declined from Rs.6.02bn in July 1975-January 1976 to Rs.5.92bn in the corresponding period of the current year, a fall of 2 per cent.

All told the outlook is depressing. The cash position in public sector industries is woeful. Those in the public sector have the advantage as they are partly financed by government and partly by the financial institutions under government guarantee. They also enjoy all facilities in the procurement of capital loans and other inputs, both indigenous and imported. However, despite all the assistance nationalised industries are in a bad shape.

Government's nationalisation policy has failed to achieve desired results and the credibility gap between it and the private sector continues to grow in the absence of clear-cut economic policies.

Unless the Government gives a clear undertaking and comes out with a long-term plan, instead of relying on the annual development plans, the private and public sectors, instead of coming close, may drift apart in size and capacity to the detriment of national interests.

Inflation

The most serious impact of these developments will be the price explosion. At this critical juncture, when the world economy appears to be poised for recovery and inflation is tending to fall, a general increase in prices will impair the country's competitive position.

It is estimated that the public sector programme during 1976-77 will need to be financed to the extent of Rs.1.25bn, by deficit financing. Added to this will be the burden of money creation for meeting the fall in revenues during the political turmoil in the country. According to unofficial reports in the

Iqbal Mirza
Karachi Correspondent

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SOUTHERN AFRICA

Era of prolonged restraint

IT HAS BEEN a traumatic year for banks in South Africa, with two banks taken into curatorship...

Meanwhile the big clearing banks have had to contend with the continuing trend away from non-interest bearing current accounts...

environment, resulting generally in lower earnings and slower or even negative growth...

comparing with a market share price of one for two. The worst of the banking crisis now appears to be over...

Liquidity

Excess liquidity in the banking system remained at relatively low levels throughout the year...

Easier

After the liquidity crisis of mid-1975 the Rhodesian banking system experienced easier conditions last year partly reflecting the improved balance of payments...

and is now roughly equal to subsidiaries of the U.K. demand deposits...

Reflecting the severity of the recession in the Rhodesian economy...

Only one of the four major Rhodesian commercial banks publishes figures...

The other major debate of the year in South Africa has been about the foreign ownership...

Barclays and Standard, when the local management of Barclays National publicly bought South African defence bonds...

Despite the Mozambique border closure last year, the external recession and the sharp loss of business confidence...

Roost

But this has come home to roost in the form of an avalanche of wage demands during the early months of 1977...

ISRAEL

SELDOM HAS the outlook for future Israeli economic policy been fraught with so much uncertainty...

Roost

These policies might well result in at least temporary unemployment, without which the aims of cutting the top-heavy service sector...

Roost

On the other hand the Rabin administration did well on the second count—the balance of trade and the balance of payments...

Roost

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and is now roughly equal to subsidiaries of the U.K. demand deposits, whereas in the past demand deposits have been three times fixed savings...



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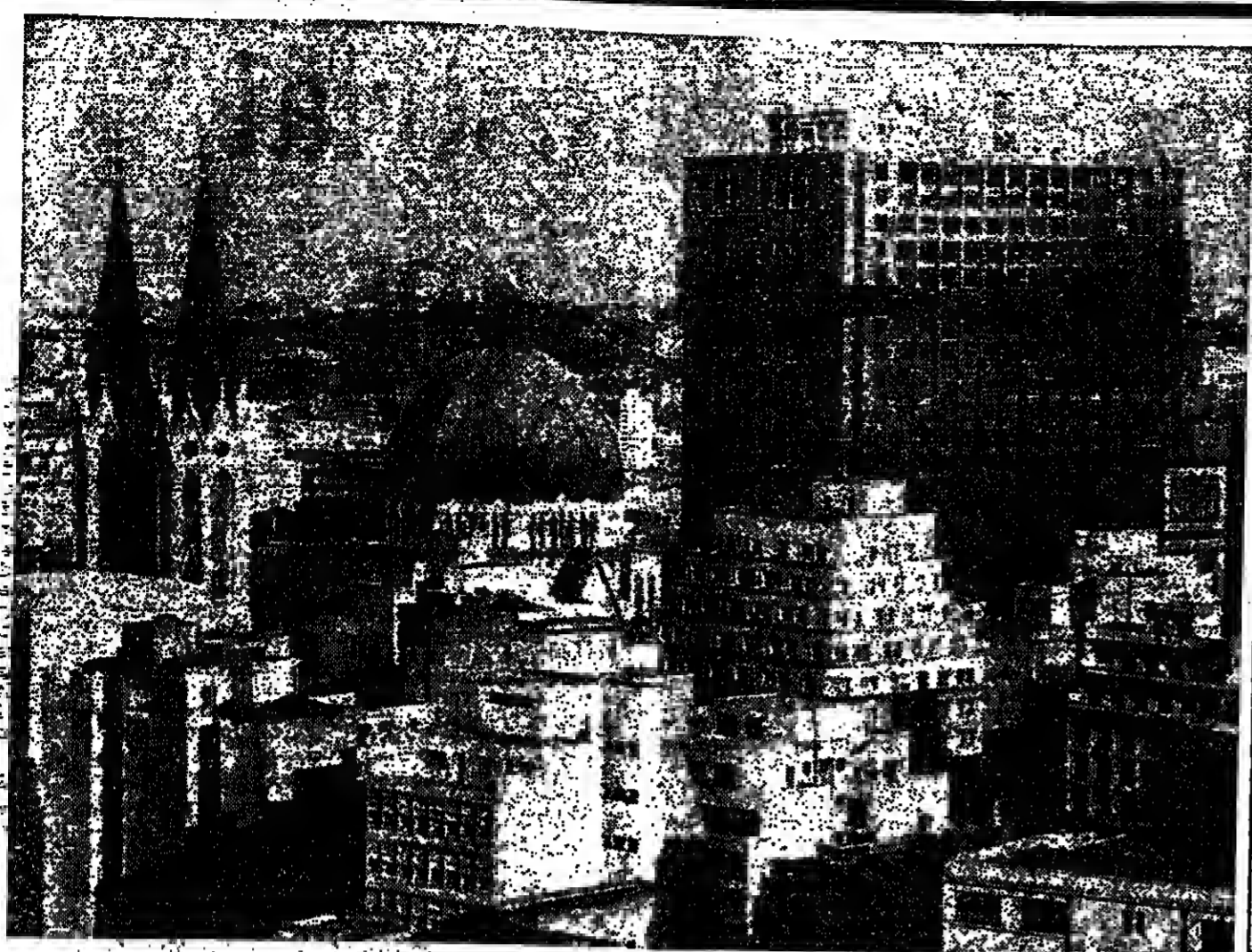
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ISRAEL Fraught with uncertainty. SELDOM HAS the outlook for future Israeli economic policy been fraught with so much uncertainty...

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1977 1:50



View of São Paulo, one of Brazil's principal cities.

Some dependence on U.S. favour

THE ADVENT of Mr. Jimmy Carter to the Presidency of the U.S. has injected another note of uncertainty in the international banking scene in Latin America.

The countries of the region, oil producers and non-oil producers alike, have been active over the past year in borrowing to meet their development needs. About the creditworthiness of a borrower like Venezuela, which digested \$2.2bn. in two loans over the past 12 months, there can be no question. Ecuador, the continent's other member of OPEC, despite the erratic nature of the government's policies, is generally looked on as a good credit risk. Bolivia, another oil exporter though not a member of OPEC, has had a good reception in the international money markets, a fact that is related to the slowness with which the government of General Banzer has exploited the advantage of its new oil wealth.

Hostile

After the upset and devaluation of the peso last year Mexico, Latin America's other main oil exporting country, is still getting a rather hostile reception in the money markets and lenders are still expressing caution about the accumulated foreign debt. Nevertheless the oil seems certain to flow out of Mexico's wells at a greatly increased rate for some time to come and the country's creditworthiness is virtually bound to improve. In the five quarters to the end of March it raised internationally nearly \$14bn.

It is when one turns to those countries which import oil, notably Chile, Argentina and Brazil, that the uncertainty be-

come time it would seem that the prices Brazil will have to pay for oil are more likely to rise than to fall.

In the light of the mounting difficulties of countries such as Brazil it is hardly a surprise that private bankers are calling with increasing frequency for the problem of the financial needs of the non-oil producing countries of the developing world to be sorted out by international agreement and with recourse to a strengthened International Monetary Fund.

Goodwill

Argentina and Chile are countries which share many of the problems experienced by Brazil, though Argentina has the good fortune to be 85 per cent. self-sufficient in oil. Last year it was able to count on the goodwill of foreign lenders—indeed had to count on their goodwill—to get some sort of order into the financial mess left by the successive Peron administrations which were finally swept from office in March 1976.

Since the beginning of last year Argentina has been able to raise just over \$1bn. and would have had to declare a moratorium on its foreign obligations if it had not done so. The enormously resilient Argentine economy has also bounced back to give the country a surplus of perhaps \$1bn. on its trading account last year, as compared to a deficit of about the same amount in 1975.

Meanwhile Chile has come publicly into the market for the first time since the military junta's coup of 1973. Directly after the coup the junta recovered a number of unpublicised loans but it was not until the beginning of March that the controversial

Hugh O'Shaughnessy
Latin America Correspondent

ISRAEL CONTINUED FROM PREVIOUS PAGE

workers, which sharply cut into earnings from the export of citrus, highlighted the state of labour relations. Whereas in 1976 the rise in wages was around 32 per cent. as compared with a leap in the consumer index of 38 per cent., much if not all of this differential has been wiped out by the wholesale concessions made by the Government to the civil service and other public bodies in the pre-election period, with the result that industrial wages will inevitably rise too. So far the industrialists have refused to negotiate new wage agreements before the present ones expire at end-1977. These wage increases are separate and additional to the automatic cost-of-living increments payable from April 1.

In fact not only wages and salaries but practically the whole of Israel's capital market is linked to the cost-of-living index, which explains why despite the drop in wages in real terms disposable personal income did not decline. It is estimated that at least half of all Israeli families hold indexed Government bonds of one kind or another (some compul-

sory war/immigration loans, others bought voluntarily as a hedge against inflation) or participate in savings schemes and/or pension and provident funds fully linked to the index. As of now some 190bn. such bonds have been issued.

The burden which this imposes (and the inflationary accelerator which it presents) is underlined by the fact that no less than 35 per cent. of the draft budget for 1977-78 (currently frozen) is earmarked for debt retirement and service (both foreign and local). The indexation system has in fact turned into a sorcerer's apprentice. The Government needs the money to finance its budgetary expenditure and is of course interested in maintaining the extraordinarily high level of personal savings.

In order to put on some sort of brake the Government cut the linkage of bonds sold to the public from 100 to 90 per cent. at end-1975 and to 80 per cent. at end-1976. The immediate reaction was a sharp fall in

Lore Daniel
Tel Aviv Correspondent



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CONSOLIDATED AND CONDENSED COMPARATIVE STATEMENT OF CONDITION IN MILLIONS OF U.S. DOLLARS

Assets	31.12.73	31.12.74	31.12.75	31.12.76
Cash and due from banks	682.9	1,021.0	1,142.0	1,344.7
Loans	14,870.3	20,856.9	26,166.8	31,932.4
Securities	285.2	338.7	429.7	506.9
Bank premises and equipment	292.1	356.6	373.4	370.3
Other assets	499.5	663.2	1,094.4	4,772.4
TOTAL ASSETS	16,630.0	23,236.4	29,206.3	38,926.7
Liabilities				
Deposits:	10,872.7	15,007.8	17,537.7	23,226.3
Demand	6,485.7	8,183.2	9,129.6	9,839.7
Time	4,387.0	6,824.6	8,408.1	13,386.6
Funds borrowed	781.9	1,147.8	1,367.4	1,504.0
Funds for refinancing	2,524.7	3,301.6	5,882.5	8,014.0
Other liabilities	1,296.8	2,070.2	1,961.2	3,493.8
Capital and reserves	1,153.9	1,709.0	2,457.5	2,688.6
TOTAL LIABILITIES	16,630.0	23,236.4	29,206.3	38,926.7

The figures shown above are the conversion of Cruzeiros into U.S. dollars at the rate prevailing on the respective balance sheet dates.

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Tehran Branches: Bazaar, Shah Reza Ave., Pahlavi Ave., Takht-e Jamshid, Shah Ave., Farah Ave., Karim Khan Zand, Takht-e Tavous, Tehran Now, Cyrus the Great, Baghe Saba.

Provincial Branches: Isfahan, Khorramshahr, Ahwaz (13), Abadan (2), Mashad.

SOUTH KOREA

Key role in industrial development plans

THE SOUTH Korean banking system, largely patterned after its Japanese counterpart, is considered part of the country's ambitious development programme, operating under tight Government control.

The role of banks in Korea is not exactly on the lines of those in advanced industrial nations, as they are not so much commercial or profit-oriented institutions. As one foreign banker in Seoul put it: "South Korean banks have imposed on them a social obligations that go beyond normal banking operations."

Authority over the banking community lies technically with the central bank, the Bank of Korea. Its prime function is credit control by means of reserves requirements, bank rate operations and open-market operations. It is, however, virtually subordinate to the Ministry of Finance, which has set up the Monetary Board. The Finance Minister chairs meetings of the Monetary Board, set up in the central bank to act

as the "supreme policy-making organ" for the Korean banking system. He can request reconsideration of decisions made by the board.

There are five city banks with national networks as the mainstay of South Korea's commercial banking. But they are partly owned by the Government, whose equity shares range from 25 per cent. to 33 per cent., enough to enable it to exercise full influence over them. The Government had once planned to sell its shares and leave all city banks in private hands. This now seems to be only a remote possibility.

in the main for extending long-term loans to industries. Of a total 4,550bn. won (equal to £5.46bn. as \$30 won equals £1) in outstanding loans at all banks as of January last, the special-purpose banks accounted for 46 per cent. Nearly 30 per cent. of the total amount, or 1,347bn. won, was in long-term loans to help industries purchase plant and other equipment.

The Korea Development Bank, which has expanded very rapidly as the major bank specialising in financing long-term development projects, was responsible for 35 per cent. of loans extended by all special banks as of January last. The next largest portion, 17.3 per cent., was furnished by the NACF, which plays a vital part in spreading wealth from the cities to the rural areas.

banks operating a branch each in Seoul (no branches are authorised outside Seoul). The first to open was Choseong Bank in July 1967, and, the Chartered Bank came in seven months later. Besides the only British Bank, the foreign bank branches include four American, four Japanese and two French. They are required to pay the same interest rates on deposits and charge the same rates on loans as the domestic banks (but of course exchange control is strict).



The central market at Ainsua in Tokyo—Korea does pride.

Getting the stimulus into world markets

However and wherever a commodity or service is traded, all marketplaces have an important thing in common. It requires money to stimulate action. And, increasingly, that stimulus is an infusion of money from Mitsubishi. As an international financial consultant Mitsubishi Bank furnishes long- and medium-term loans, advises on joint-venture products, and also provides current detailed information on the Japanese market. One of Japan's oldest and most influential banks, our figures speak for themselves.

Assets US\$34,080,530,000
Deposits US\$23,527,074,000
Loans US\$10,056,030,000
Capital US\$2,996,000,000

End of September 1974
Balance Sheet US\$ = 108.24

MITSUBISHI BANK In all the great cities of the world
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LONDON BRANCH: No. 16, Lombard Street, London, EC3N 3AF. England Tel. 01-623 9201. Telex: 885409, 885230

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\$24,000,000,000 in assets tells you what kind of bank are

Taiyo Kobe Bank is a dynamic bank. A growing bank. A bank that makes it a point to stay on the move. In Japan, our branch offices reach out to over 300 locations nationwide. While around the world we go to key financial centres. So no matter where you do business, chances are good we can lend a helping hand. If you travel as we do, it's good reason to get together. You'll be traveling in the best of company.

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Overseas Offices: New York, Los Angeles, Geneva, Houston, Chicago, San Francisco, London, Hamburg, Frankfurt, Brussels, Hong Kong, Singapore, Sydney, Manila, Cebu, Jakarta, Seoul, Taipei, Sapporo, Osaka, Nagoya, Tokyo.

The magnitude of the five in the domestic banking community is apparent. As of the end of January last their market share in the total deposit money banks stood at 53 per cent. The 10 provincial banks took 11 per cent. of the market. The five are the Korea First Bank, the Commercial Bank of Korea, the Hanil Bank, the Choheung Bank, and the Bank of Seoul and Trust Company (a merger of two banks).

An unusual feature of the Korean banking system is the existence of special banks wholly owned by the State. Created to meet special needs in major development areas, they include the Korea Development Bank, the Korea Exchange Bank, the Export-Import Bank of Korea, the Korea Housing Bank, the Citizens National Bank, the Medium Industry Bank, the National Agricultural Cooperatives Federation (NACF) and the Central Federation of Fisheries Cooperatives.

These banks are responsible for extending long-term loans to industries. Of a total 4,550bn. won (equal to £5.46bn. as \$30 won equals £1) in outstanding loans at all banks as of January last, the special-purpose banks accounted for 46 per cent. Nearly 30 per cent. of the total amount, or 1,347bn. won, was in long-term loans to help industries purchase plant and other equipment.

The Korea Development Bank, which has expanded very rapidly as the major bank specialising in financing long-term development projects, was responsible for 35 per cent. of loans extended by all special banks as of January last.

Network

The Korea Exchange Bank, set up in 1967 to deal with all foreign exchange services including the opening of letters of credit (though the five city banks also handle them now), has a wide network of overseas branches and representative offices including one in London. It is also engaged in domestic deposit and lending operations. The Export-Import Bank, established last year, is exclusively for financing export credits.

The Citizens National Bank, created in 1961, provides small loans to workers and salaried people, while the Medium Industry Bank specialises in lending to small and medium-sized companies. The Korea Housing Bank, founded in 1967, finances private house construction with funds partly raised through sales of housing lottery tickets every week.

Although the Government is actively promoting the stock market as a relatively new way of popular investment savings, banking in Korea has achieved an impressive growth in recent years. In terms of deposits, the banks as of the end of January

Complicated

South Korea's interest rate structure is one of the most complicated in the world. Basically the bank rate on time deposits maturing in more than a year as fixed by the Monetary Board last August is 16.2 per cent. a year. On the lending side the general rate is 17 per cent., with 19 per cent. for overdrafts.

In a move to reduce the impact of high interest on industry, a prime rate system was adopted last year under which best clients are offered rates one percentage point lower than normal.

Concessional lending rates are applied to different industries. For instance, export industries in general are entitled to short-term loans with a preferential interest rate of 8 per cent. to meet fund requirements between the time of receiving orders and the delivery. They are supplied with loans charged with a 2.5 per cent. spread over the going Eurodollar rate to finance imports of raw materials needed for export manufacturing.

Companies building heavy and chemical industry factories have access to special loans under the National Investment Fund which bear the interest rate of 13 per cent. Farmers pay an annual interest of 13 per cent. Private house-builders can get loans at 8 per cent.

By a Correspondent

Pound

CONTINUED FROM PAGE XXI

ing of gilt-edged stock appear to have been exaggerated.

There does appear to have been an increase in such buying of gilts in March, though it is not yet clear how far private sterling balances have risen. The expectation of the authorities is that the ending of the tax exemption for overseas holders of new gilt issues coupled with the recent sharp fall in interest rates—narrowing considerably the differential U.S. rates—will lead to some outflow in the coming months. If this does not occur, then the Government will presumably have to consider taking more direct action.

This all ties in with the controversial issue of whether the Government should continue to hold down the exchange rate as it has now been doing—with only occasional need to intervene to support sterling—for four months. There are two broadly different views with the Government somewhere between. There are those, such as the London Business School, who argue that the pound ought to be allowed to float freely since a tight monetary policy cannot hope to succeed unless it is allowed to have its full effect on the exchange rate; an upward movement of the rate under the pressure of market forces is the most efficient way of reducing inflation. Any way if the rate is held deliberately low, the tight monetary policy will be frustrated by the inflow of funds. The present position, on this view, threatens the worst of all possible worlds with a recession and continuing high rates of inflation.

The alternative view, put forward by Mr. Wynne Godley and, in a slightly different form, by Mr. Bryan Gould, a Labour back-bench MP, is that the exchange rate ought to fall further to stimulate export competitiveness and to allow the necessary restructuring of industry against the background of the temporary benefits of North Sea oil.

Calculations based on comparisons of international rates of inflation are treacherous and depend not only on the base date used but also on the exact measure adopted—relative unit wages costs, export price competitiveness or export relative profitability.

There is certainly no clearcut conclusion and the Government has taken a middle ground for the present, preferring stability after last year's upheavals. Reflecting the views of many businessmen, with a longer-term commitment to preserve competitiveness, indeed certain IZF staff now take the view that some weaker countries such as the U.K. may not have let their currencies fall far enough yet to reflect the continuing effect of the high rate of inflation.

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OVERSEAS MARKETS

EUROBONDS

Riding over the Chiasso affair

THE ACCELERATING concern over the implications of the Credit Suisse affair early last week—particularly the announcement of the Sw.Frs.3bn. steady credit offer over Monday night—hit a market where trading had already slackened off and where the tendency was for prices to be marked down following the \$350m. worth of new issue announcements the previous weekend.

to the issues in the table is a wisdom of handling their affairs in this way. Let it be emphasized then that, as yet anyway, there seems to be no sign of any significant run on the Swiss banks' fiduciary business. It appears that there was some movement away from Credit Suisse itself—perhaps with pressure from a few customers to charge lower fees—but whether or not because other banks refused to accept the new business, such clients were apparently back at Credit Suisse week last.

of banking secrecy remains unchallenged as it does the Swiss banks' reputation for placing funds with prime quality assets. In these circumstances, fears of having their funds misdirected into less than prime quality investments are relatively insignificant and investors will lose out on the Chiasso affair.

CURRENT EUROBOND ISSUES

Table with columns: Borrowers, U.S. DOLLARS, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

Indices

NEW YORK - DOW JONES table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

Y.Y.R. ALL COMMON table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

GERMANY table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

AUSTRALIA

AUSTRALIA table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

PARIS

PARIS table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

OVERSEAS SHARE INFORMATION

NEW YORK table with columns: High, Low, Stock, April 29, April 28, April 27, April 26, April 25, April 24, April 23, April 22, April 21, April 20, April 19, April 18, April 17, April 16, April 15, April 14, April 13, April 12, April 11, April 10, April 9, April 8, April 7, April 6, April 5, April 4, April 3, April 2, April 1.

Table with columns: High, Low, Stock, April 29, April 28, April 27, April 26, April 25, April 24, April 23, April 22, April 21, April 20, April 19, April 18, April 17, April 16, April 15, April 14, April 13, April 12, April 11, April 10, April 9, April 8, April 7, April 6, April 5, April 4, April 3, April 2, April 1.

CANADA table with columns: High, Low, Stock, April 29, April 28, April 27, April 26, April 25, April 24, April 23, April 22, April 21, April 20, April 19, April 18, April 17, April 16, April 15, April 14, April 13, April 12, April 11, April 10, April 9, April 8, April 7, April 6, April 5, April 4, April 3, April 2, April 1.

AMSTERDAM

AMSTERDAM table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

OSLO

OSLO table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

BRUSSELS/LUXEMBOURG

BRUSSELS/LUXEMBOURG table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

STOCKHOLM

STOCKHOLM table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

MILAN

MILAN table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

TEL AVIV

TEL AVIV table with columns: Apr. 29, Apr. 28, Apr. 27, Apr. 26, Apr. 25, Apr. 24, Apr. 23, Apr. 22, Apr. 21, Apr. 20, Apr. 19, Apr. 18, Apr. 17, Apr. 16, Apr. 15, Apr. 14, Apr. 13, Apr. 12, Apr. 11, Apr. 10, Apr. 9, Apr. 8, Apr. 7, Apr. 6, Apr. 5, Apr. 4, Apr. 3, Apr. 2, Apr. 1.

BY MARY CAMPBELL

Also in the market in addition

NOTES: Overseas news outside of premium. Helian dividends are after withholding tax.

AUTHORISED UNIT TRUSTS

OFFSHORE AND OVERSEAS FUNDS

Handwritten note: Jey is 250

Main table listing various unit trusts and offshore funds with columns for fund names, managers, and performance metrics.

FINANCIAL TIMES STOCK INDICES

Table showing stock indices for Government, Industrial, and other sectors with columns for current and previous values.

HONG KONG SINGAPORE STOCKS

Table listing stock prices for various companies in Hong Kong and Singapore.

HIGHS AND LOWS S.E. ACTIVITY

Table showing high and low values for various financial metrics.

FT-ACTUARIES INDICES

Table showing actuarial indices for various categories.

INSURANCE, PROPERTY, BONDS

Large table listing insurance, property, and bond products with detailed descriptions and terms.

INSURANCE BASE RATES table with columns for Property Growth, Cannon Assurance, and other rates.

CORAL INDEX: Close 431-438 and LG. Index 01-351 3466 August Soya Beans 199.5-200.5

SHARE DISCLOSURES

17% stake in Hammerson

A HOLDING of 17 per cent. by Standard Life Assurance Company... The stake, amounting to 813,100 shares... Standard Life Assurance Company has acquired 813,100 shares in Hammerson Property and Investment Trust...

KIO holdings

A FURTHER MAJOR holding by the Kuwait Investment Office in a UK company has been disclosed... The KIO holds 390,000 income shares, which represents 16.2 per cent. of the company...

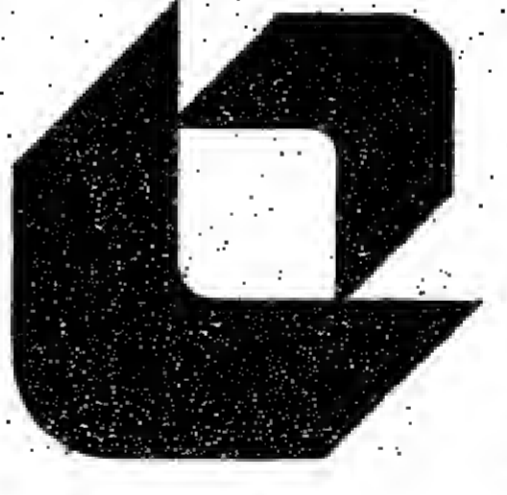
per cent.) Throgmorton Street Guardian Royal Exchange Ass. 850,000 (8.44 per cent.) Ordinary shares... London Ins. Group holds 11,900 (5.5 per cent.) Ordinary shares...

BANK OF SEUL AND TRUST COMPANY, SEOUL, KOREA

have pleasure in announcing the opening of their London Representative Office on Monday, 2nd May, 1977 at 65-66 QUEEN STREET LONDON, EC4R 1EB

City Investing reports on first quarter 1977 results

City Investing Company's first quarter 1977 results reflected further growth of all of City Investing's principal businesses: manufacturing, international, housing and insurance.



Basic Business Filling Basic Needs City Investing is the world's largest manufacturer of water heaters and steel shipping containers...

Highlights

- City Investing Company's total revenues rose 21% to \$688 million. • City Investing's net income increased 28% to \$11.5 million. • The Board of Directors recently increased City's quarterly dividend to \$0.20 per share...

Manufacturing, International and Housing

- Domestic manufacturing operations showed revenues and earnings gains on generally increased unit volume. • International manufacturing sales and profits advanced further, highlighted by gains from City Investing's container operations. • City's housing group reported substantially increased earnings...

Insurance and Financial

- Property and casualty insurance underwriting losses were substantially reduced from last year.

- Cash flow to the insurance investment portfolio continued very strong. • Investment income continued to increase further.

SUMMARY RESULTS

Table with 4 columns: First Quarter Ended March 31 (Unaudited), 1977, 1976, % Increase (Decrease). Rows include Revenues, Operating income, Net investment gains, Net income, Primary net income per share, Net income per share assuming full dilution.

Average primary shares were 21,824,000 and 20,549,000 for the three months ended March 31, 1977, and 1976, respectively.

City Investing Company Manufacturing | Housing | Insurance

767 Fifth Avenue, New York, New York 10022

150/100

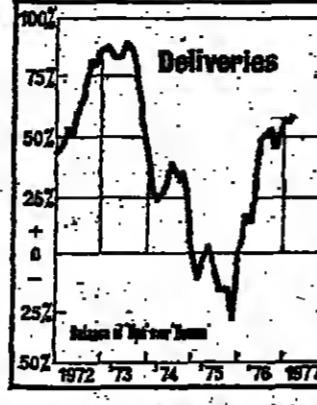
Entertainment Guide

Opera & Ballet, Theatres, Cinemas, Art Galleries, Clubs, and various entertainment listings.

FT Monthly Survey of Business Opinion

GENERAL OUTLOOK Generally more optimistic

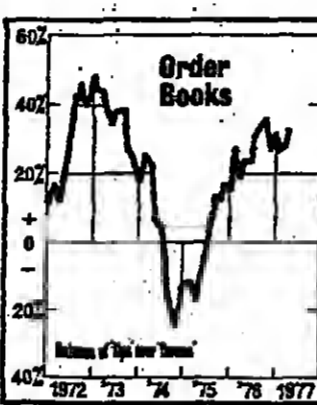
THE IMPROVEMENT in optimism both about the economy as a whole and about the prospects for individual companies has continued this month...



upward trend in demand. The budget appears to have had a neutral effect, if only because of the virtual absence of references to it...

ORDERS AND OUTPUT Activity picking up

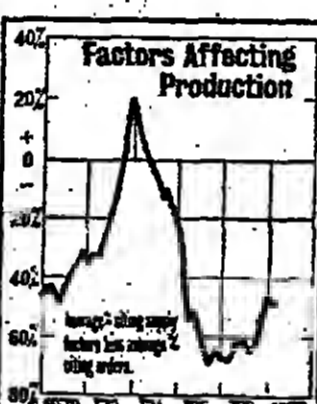
A STEADY RECOVERY in economic activity is indicated by the replies to both the order and production questions. All three sectors are expecting higher median increases in production/turnover during the next 12 months...



just over three-fifths of the sample reporting a rising trend of new orders in the last four months. But this indicator might have shown an improvement if one of the largest companies interviewed in the paper and connected industries had not reported lower order levels...

CAPACITY AND STOCKS Demand still the main limit

THE UPTURN in activity has to date been so modest that production is still mainly constrained by demand rather than by supply factors; this indicator is unchanged. A feature this month is, however, the increase in the number of companies mentioning a shortage of executive staff...



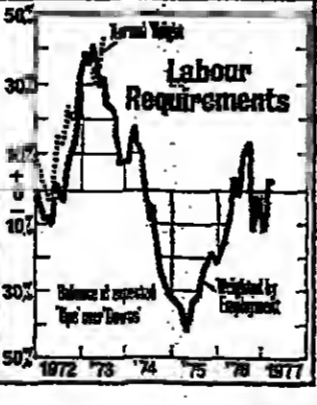
time of year and this indicator continues to show little change. All three sectors are now more inclined to expect their level of stocks to increase than they had been last December...

CAPACITY WORKING

Table showing Capacity Working data for 4 months moving total and April 1977.

INVESTMENT AND LABOUR Capital spending growing

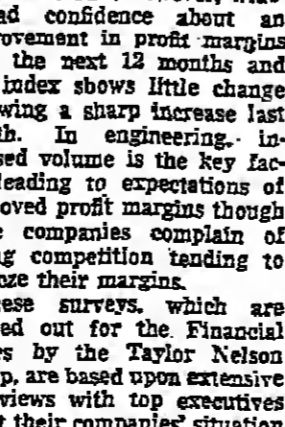
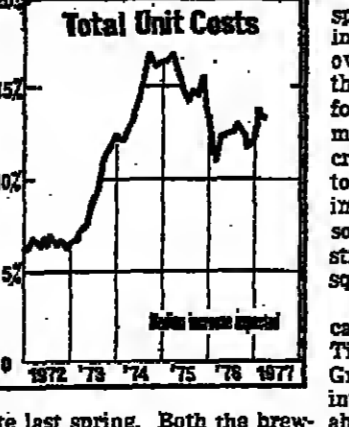
ONE OF the most encouraging features of the survey is the continued increase in the number of companies expecting a rise in capital spending in volume terms over the next 12 months—now nearly three-fifths of the all-industry sample...



for labour is less clearcut. The improvement shown in last month's survey in the balance of companies expecting a rise in their labour force over the next 12 months compared with a fall has been maintained this month...

COSTS AND PROFIT MARGINS Inflation remains high

A CONTINUING high rate of inflation over the next year is indicated by the replies on wages, costs and prices. The median expected rise in wages over the next 12 months is 10.7 per cent, the highest level since...



There is still, however, widespread confidence about an improvement in profit margins over the next 12 months and this index shows little change following a sharp increase last month. In engineering, increased volume is the key factor leading to expectations of improved profit margins...

GENERAL BUSINESS SITUATION 4 monthly moving total April 1977

Table showing General Business Situation data for 4 months moving total and April 1977.

EXPORT PROSPECTS (Weighted by exports)

Table showing Export Prospects data for 4 months moving total and April 1977.

NEW ORDERS

Table showing New Orders data for 4 months moving total and April 1977.

PRODUCTION/SALES TURNOVER

Table showing Production/Sales Turnover data for 4 months moving total and April 1977.

STOCKS

Table showing Stocks data for 4 months moving total and April 1977.

FACTORS CURRENTLY AFFECTING PRODUCTION

Table showing Factors Currently Affecting Production data for 4 months moving total and April 1977.

LABOUR REQUIREMENTS (Weighted by employment)

Table showing Labour Requirements data for 4 months moving total and April 1977.

CAPITAL INVESTMENT (Weighted by capital expenditure)

Table showing Capital Investment data for 4 months moving total and April 1977.

COSTS

Table showing Costs data for 4 months moving total and April 1977.

PROFIT MARGINS

Table showing Profit Margins data for 4 months moving total and April 1977.

CLASSIFIED ADVERTISEMENT RATES: Industrial and Business Premises, Residential Property, etc.

FT SHARE INFORMATION SERVICE

Henry Boot Great people to build with Henry Boot Construction Limited, Dronfield, Sheffield S18 6XR

BRITISH FUNDS

Table of British Funds with columns for Name, Stock, Price, and Yield.

Five Fifteen Years

Table of fund performance for 5 and 15 year periods.

Over Fifteen Years

Table of fund performance for over 15 years.

UNDATED

Table of undated fund data.

INTERNATIONAL BANK

Table of international bank data.

CORPORATION LOANS

Table of corporation loans.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth and African loans.

LOANS (Miscel.)

Table of miscellaneous loans.

FOREIGN BONDS & RAIS

Table of foreign bonds and raises.

AMERICANS

Table of American stocks.

CANADIANS

Table of Canadian stocks.

BANKS AND MIRE PURCHASE

Table of bank and share purchase data.

Hire Purchase, etc.

Table of hire purchase and other data.

BEERS, WINES AND SPIRITS

Table of beer, wine, and spirit stocks.

CINEMAS, THEATRES AND TV

Table of cinema, theatre, and TV stocks.

DRAPERY AND STORES

Table of drapery and store stocks.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of building, timber, and road stocks.

BUILDING INDUSTRY—Continued

Continued table of building industry stocks.

CHEMICALS, PLASTICS

Table of chemical and plastic stocks.

ENGINEERING, MACHINE TOOLS

Table of engineering and machine tool stocks.

DRAPERY AND STORES

Table of drapery and store stocks.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of building, timber, and road stocks.

DRAPERY AND STORES—Continued

Continued table of drapery and store stocks.

ELECTRICAL AND RADIO

Table of electrical and radio stocks.

ENGINEERING, MACHINE TOOLS

Table of engineering and machine tool stocks.

DRAPERY AND STORES

Table of drapery and store stocks.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of building, timber, and road stocks.

ENGINEERING—Continued

Continued table of engineering stocks.

FOOD, GROCERIES, ETC.

Table of food and grocery stocks.

HOTELS AND CATERERS

Table of hotel and caterer stocks.

DRAPERY AND STORES

Table of drapery and store stocks.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of building, timber, and road stocks.

Main table of industrial and miscellaneous stocks with columns for Name, Stock, Price, and Yield.

Handwritten note: 10/10 1/250

10/10 15/50

INDUSTRIALS - Continued. Table listing various industrial companies with columns for stock price, dividends, and other financial metrics.

MOTORS, AIRCRAFT TRADES. Table listing companies in the motor and aircraft sectors, including prices and dividends.

PROPERTY - Continued. Table listing real estate and property-related companies with financial data.

TRUSTS - Continued. Table listing various trusts and investment vehicles with their respective prices and dividends.

TRUSTS - Continued. Table listing trusts and investment vehicles, continuing from the previous section.

TRUSTS - Continued. Table listing trusts and investment vehicles, continuing from the previous section.

TRUSTS - Continued. Table listing trusts and investment vehicles, continuing from the previous section.

INSURANCE. Table listing insurance companies and their financial performance.

PROPERTY. Table listing property-related companies and their stock prices.

TRUSTS. Table listing trusts and investment vehicles.

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TRUSTS. Table listing trusts and investment vehicles.

Serving the world with financial expertise. SANWA BANK Tokyo, Japan. MINES - Continued. Table listing mining companies.

AUSTRALIAN. Table listing Australian companies. MISCELLANEOUS. Table listing various miscellaneous companies.

NOTES. Text providing information about notes and securities. RUBBERS AND SISALS. Table listing rubber and sisal companies.

TEAS. Table listing tea companies. HINES. Table listing hines companies. CENTRAL RAND. Table listing central rand companies.

EASTERN RAND. Table listing eastern rand companies. FAR WEST RAND. Table listing far west rand companies. REGIONAL MARKETS. Table listing regional market data. OPTIONS. Table listing options data.

"We ought to know more about the companies with which we do business." Extellent idea!

THE MOST EFFICIENT AND WIDELY USED LORRY LOADER... GEORGE COHEN MACHINERY LTD

Engineers put pay policy to the test

THE PAY policy will face one of its most important and unpredictable tests this week when the national committee of the Amalgamated Union of Engineering Workers engineering section meets here.

Soviets seek \$400m. loan in the West

THE EAST European International Investment Bank is seeking to raise a Western loan of \$400m. in finance sections of the Orenburg gas pipeline linking gas deposits in the southern Urals to Eastern Europe.

Ulster strike

and the livelihood of ordinary people. I am determined to be firm and resolute in giving in the unions and workers my full support in keeping industry and commerce going and in carrying on with their jobs.

Weather

UK, TO-DAY: SUNNY intervals and showers. London, S.E., S.W., N.W., Cent. S. N. England, Midlands, Channel Is., Wales.

Table with columns for HOLIDAY RESORTS and BUSINESS CENTRES, listing various locations and weather forecasts.

FT Monthly Survey of Business Opinion Industrial output set to rise with inflation still high

A STEADY rise in output over the next 12 months, together with a recovery in investment, but a continuing high rate of inflation are indicated by the latest Financial Times monthly survey of business opinion.

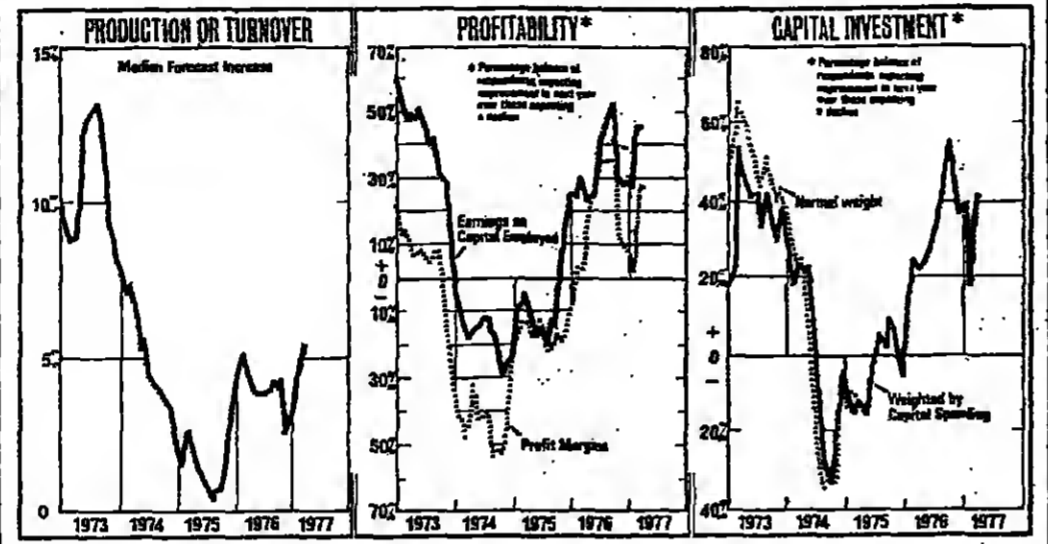


Table titled 'EARNINGS ON CAPITAL' showing 4 monthly moving total and April 1977 data for various sectors like Improve, Remain the same, Contract, and No comment.

Concessions on Namibia reported from conference

SIGNIFICANT CONCESSIONS have been made by the South African Government in its talks on the future of Namibia (South West Africa) with the five Western member states of the UN Security Council, according to Western diplomats.

Norway faces new row on oil

allocation of 15 blocks under a fourth round of licensing. The areas are designed to show the reserve potential of the Stavfjord field, along with offering an assessment of the economic feasibility of building two possible pipeline systems.

THE LEX COLUMN

Interest rates and sterling

Since the Bank of England fixed Minimum Lending Rate at 12 per cent for a five-week period in February and March it has allowed a further sharp fall in short term money rates.

Attention all Managing Directors!



Catherine House, EC2 Entire building - 31,000 sq.ft. of office space to let.

Reconstructed in 1973 to superb modern office standards. Air Conditioning. Car Parking. JONES LANG WOOLTON Chartered Surveyors

Handwritten signature or scribble at the bottom of the page.